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# FINANCIAL TIMES



**LA's toy industry**  
Restoring life to  
the inner city

Page 4



**Islam in Asia**  
Tolerance  
pays off

Edward Mortimer, Page 10



**Noise pollution**  
US authorities  
curb the airlines

Environment, Page 19

**FT Exporter**  
Green routes  
across Europe

Survey, Separate section

World Business Newspaper

**Ulster stand-off  
prompts fear of end  
to Loyalist truce**

Loyalist leaders warned last night that Northern Ireland was heading for further violence unless the security forces backed off in their confrontation with Protestant marchers. Demonstrators have already burnt Roman Catholic homes and blocked main streets. UK ministers fear an escalation could prompt leaders of Protestant parades to follow the Irish Republican Army in ending their ceasefire. UK prime minister John Major told parliament that the escalation of violence was indefensible. Page 12; Editorial Comment, Page 11

**US faces showdown over UN chief:** The US may be set for a showdown with the developing world after the Organisation of African Unity endorsed Boutros-Ghali's bid for re-election as United Nations secretary-general. The US is determined to veto his reselection. Page 5

**Groups close to pact on videodiscs:** Officials at Japanese electronics company, Toshiba, said it was close to an agreement with Japan's Sony and Matsushita, Philips of the Netherlands and Hewlett-Packard of the US on a specification for digital videodiscs, the next generation storage device for home entertainment. Page 4

**India approves \$2.5bn power projects:** India's government formally approved the \$2.5bn Dabhol power project, India's biggest and most politically controversial foreign investment, after a year of uncertainty. Page 4

**Lamont seeks presidential nomination:** The former Democratic governor of Colorado, Richard Lamont, threw his hat into the presidential ring by announcing he would seek the nomination of Ross Perot's Reform party. Page 8

**Moves to support Japan's recovery:** Japan's Economic Planning Agency will issue a new set of economic deregulation measures on Friday in an attempt to support the country's economic recovery. Page 12

**Polish eurobond snapped up:** European and Asian investors flocked to buy a eurobond issue by Poland, confirming growing international interest in the eastern European market. Page 15

**Insurers seek curbs on greenhouse gases:** A group of the world's insurance companies stepped up pressure for substantial cuts in greenhouse gases and tougher curbs on environmentally damaging emissions. Page 12

**Prudential Insurance fined \$35m:** Regulators recommended Prudential Insurance of the US should pay \$35m in fines for improper sales practices. Page 6

**Soldiers unearthed at Srebrenica:** War crimes investigators unearthed 10 bodies at a mass grave of Muslims apparently murdered by Serb forces after the fall of Srebrenica a year ago. Bosnian Serb defiance. Page 3

**GMC to recall 300,000 cars:** General Motors is recalling nearly 300,000 1996 and 1997 model cars because of a defect that may cause the vehicles to catch fire and in rare cases lead to engine fires.

**MTV, the pop music network owned by Viacom, will next month launch a 24-hour cable television channel which offers simultaneous viewing on personal computers of music videos and worldwide web pages containing related data.** Page 15

**Camels light up to avoid hazards:** Camels have been fitted with red tail lights in the west Australian tourist town of Broome. Two camel ride operators have agreed to a town council request to attach battery-powered bicycle lights to the rear of the camels to reduce traffic hazards.

**Cricket:** England drew with India in the final Test at Trent Bridge, Nottingham, to win the three-game series 1-0.

**Queen pays tribute to Mandela:** The Queen of England hailed president Nelson Mandela as the saviour of South Africa as he began a state visit to Britain. As thousands gathered in London to greet Mr Mandela, she praised his leadership in uniting black and white in a fledgling democracy.



## Tyremaker faces first online action from pickets

By Robert Taylor in London

The world's first electronic picket line is being planned this week in an international trade union campaign against Bridgestone, the Japanese-based tyremaker, over its sacking two years ago of 2,300 striking workers at Firestone, its US subsidiary.

The Brussels-based International Federation of Chemical, Energy, Mine and General Workers' Unions (ICEM) said yesterday

it wanted millions of Web users worldwide to bombard the company with complaints over the way it had treated the Firestone workers to commemorate the second anniversary of the sackings.

The company's US headquarters in Nashville, Tennessee, last night accused the unions of "corporate harassment".

Their action "will not work in the USA," it said. "We have lived with this dispute for two years and we had our best business

performance in 1995 and in the first six months of this year. People here are just ignoring the dispute."

The unions in ICEM have compiled a detailed database on the company which will be accessible to Web users through "hot links" from one web site to another. This will provide users with a mass of information about Bridgestone's business activities.

It includes the e-mail addresses of senior company

executives in the US and Japan as well as company plants worldwide, and the names of its institutional shareholders, suppliers and clients.

The Bridgestone pages in the ICEM web site also provide direct "hot links" to the company's own sites, with access to pages where company publicity leaflets can be ordered. "Cyber-protesters will be filling these with their own robust views," ICEM said yesterday.

"Bridgestone faces a cyber-

demo," said Mr Vic Thorpe, ICEM's general secretary. "For the first time, anyone with Web access will be able to wage an integrated corporate campaign against a leading multinational. As the cyberdemo mounts, Bridgestone will be seeing some home truths on its home pages."

The unions' symbol for the campaign is a black flag. The Bridgestone pages of ICEM include a scrawled black flag logo that can be electronically clipped and sent directly not just to the

company but carmakers and other companies that use its products. In tandem with the electronic campaign the unions are planning two "days of rage" against the company on Friday and Saturday, involving demonstrations and marches.

In July 1994, the company dismissed the employees after they had been on strike for six months against a pay and productivity package. It replaced them with other workers in five of its US plants.

## Financier buys French cocoa bean processor

By William Hall in Zurich,  
Roderick Oram in London  
and David Owen in Paris

Mr Klaus Jacobs, the Swiss financier who sold his Jacobs Suchard chocolate business to Philip Morris for \$F1.1bn (£1.2bn) in 1990, has acquired a French cocoa bean processor with 15 per cent of the world's capacity and a dominant position in European markets.

European chocolate makers and users immediately expressed fears that they would face higher prices for their main raw material. "We reckon this deal gives Jacobs about 90 per cent of the UK industrial chocolate market and about 50 per cent of the pan-European market," one European chocolate user said yesterday.

Klaus J. Jacobs Holding (KJ), Mr Jacobs' family holding company, said it had purchased Groupe Barry of France in a deal believed to be worth close to FF2.2bn (£387m) with a view to increasing the value added part of what has been a low margin business. KJ already owns Callebaut, a major industrial chocolate maker based in Belgium.

"It is a very strategic deal for him," a European industrial chocolate user said. "Callebaut and Barry were killing each other's margins in industrial chocolate." Mr Jacobs is believed to have also started up a cocoa trading company in Switzerland.

The purchase gives Mr Jacobs access to farmers in the Ivory Coast, the world's largest producing country, and more capacity for the manufacture of industrial chocolate. Large confectioners

such as Mars and Nestlé make most of their own chocolate but also buy in some refined ingredients such as cocoa butter and liquor. Some other large users such as biscuit makers buy all their chocolate from merchant suppliers like Barry and Callebaut.

KJ said the two companies would be combined into a new group called Barry Callebaut with a combined turnover of \$F1.8bn. It would sell around 500,000 tons of semi-finished cocoa products and industrial chocolate; an initial public offering was planned for 1997 but Mr Jacobs would maintain majority control.

Mr Jacobs was a major player in the world chocolate market in the 1980s and competed with Nestlé and other chocolate makers in acquisitions. In 1988, Jacobs Suchard made a \$2.2bn (£3.6bn) offer for Rowntree, the English chocolate group, but was outbid by Nestlé.

Less than two years later, Mr Jacobs gave up his ambition to become the equal of Nestlé and Mars in retail chocolate and sold Jacobs Suchard to Philip Morris, the US tobacco, beer and food group. He subsequently bought back some parts of the Jacobs Suchard business, such as Callebaut and van Houten, a continental chocolate producer, which were not central to Philip Morris' consumer product strategy.

Mr Jacobs is buying Barry from Société Centrale d'Investissement et Associés (SCIA), a French investment company, and

Continued on Page 12



## Banks plan grip on world debt market

By Nicholas Depkin in London

A group of international investment banks plans to set up a clearing house to cope with the rapid expansion of trading in emerging market debt such as Brady bonds.

The current system for trading emerging market debt, which consists of Brady bonds - securities issued in exchange for bank loans - Eurobonds and domestic securities such as Russia's "MinFin" bonds, has developed in a haphazard way.

Since 1991, traders have increasingly dealt through screens provided by inter-dealer brokers such as US-based Chap-

which have gained widespread appeal while investment returns in developed countries have narrowed and western institutional investors have looked further afield for profits.

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Since 1991, traders have increasingly dealt through screens provided by inter-dealer brokers such as US-based Chap-

delaine. These brokers have insufficient capital to clear large transactions themselves and so transfer them to Daiwa Securities to handle settlement.

Market participants, however, have grown concerned about the "counterparty risk" - the possibility, albeit remote, that Daiwa Securities defaults during the three days it takes for a transaction to be settled.

The potential exposure of trad-

ers has increased rapidly as total trading volume has surged from \$734bn in 1992 to \$2,740bn in 1995. The inter-dealer market alone is worth about \$300bn. When the

Mexican financial crisis in 1994 provoked a collapse in emerging market debt prices, some investment banks ran up against their credit limits with Daiwa and were forced to halt trading on the inter-dealer market.

"Regardless of whether the clearer is Daiwa or any other individual firm, this is a risk that is unacceptable," said one banker in the new group.

With the Emerging Markets Clearing corporation - expected to function within a year - the risk of default is reduced because

Continued on Page 12

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### IN STOCK MARKET INDICES

	New York	London	Paris	Frankfurt
Dow Jones Ind Av	5,554.91	(43.98)	3,323.5	(32.1)
NASDAQ Composite	1,154.14	(4.52)		
Energy and Gas				
CAC 40	2,076.57	(2.48)		
DAX	2,552.18	(611.4)		
FTSE 100	3,762.3	(101.0)		
Nikkei	21,918.82	(51.12)		

### IN LONDON INTEREST RATES

Federal Funds	5.1%		
3-month Bank Til	5.22%		
Long Bond	5.51		
Yield	7.14%		

### IN OTHER RATES

US 3-mo Interbank	5.1%	(0.06)	
UK 10 yr Gilt	6.71	(0.65)	
French 10 yr OAT	10.45	(10.45)	
Germany 10 yr Bund	9.75	(9.75)	
Japan 10 yr JGB	57.57	(57.57)	

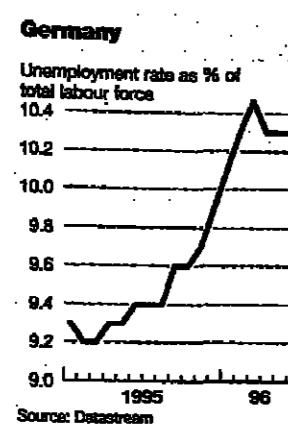
### IN NORTH SEA OIL (Argus)

Brent Dated	\$18.71	(19.25)
Tokyo 8 class	Y 11.8	

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## NEWS: EUROPE



## German job hopes come to nought

By Peter Norman in Bonn

The spring-time recovery in the German labour market petered out in June as unemployment rose on a seasonally adjusted basis after two months of decline.

The federal labour office in Nuremberg said the pan-German jobless total increased by just 3,000 to 3.93m last month, reflecting a rise of about 7,000 in western Germany to 2.77m and a decline of about 3,000 in eastern Germany to 1.1m.

The office also revised down its earlier estimate of May's seasonally adjusted jobless decline to just 2,000 from the 7,000 reported last month.

April remains the only recent month with any notable improvement in labour market conditions. Seasonally adjusted unemployment fell 63,000 in that month, while figures released yesterday pointed to a 27,000 adjusted increase in April.

But Mr Bernhard Jagoda, the labour office president, said this was simply a "catching up" after adverse trends in previous months. Average employment at 34.4m in April, was 389,000 lower than the year before.

On an unadjusted basis, unemployment across Germany fell by 33,800 between May and June, but the latest jobless total of 3.78m was 327,000 higher than in June last year.

Mr Jagoda said the labour market continued to be weak and had not yet responded to signs of a gradual increase of output in the economy. "All we are seeing at present is a seasonal normalisation after the hard winter."

Yesterday's data brought the unadjusted pan-German jobless rate below 10 per cent for the first time this year with 9.9 per cent of the labour force registered as unemployed last month against 10 per cent in May and 9 per cent in June last year. On a seasonally adjusted basis, the rate was unchanged between May and June at 10.3 per cent but was higher than last June's 9.4 per cent.

The news prompted economists to take a bleak view of employment prospects over the rest of this year.

The Frankfurt office of Swiss bank UBS forecast "very modest" labour market data well into the second half of this year and maybe until 1997". The German arm of US investment bank Goldman Sachs said it expected unemployment "to resume its upwards trend in coming months" and saw no reversal of the trend "on the horizon".

Higher than expected unemployment could upset the government's budget plans which envisage a halt to federal payments to the labour office next year.

Mr Ottmar Schreiner, labour affairs spokesman for the opposition Social Democratic party, described the June jobless figures as "terrible" and charged that the government's draft budget for 1997 contained nothing to deal with the problem.

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# UK Emu stance worries BT chief

Vallance fears retaliation from EU partners over exchange rate policy

By Lionel Barber in Brussels

Britain will suffer retaliation from its European Union partners if it pursues a go-it-alone exchange rate policy after monetary union in 1999. Sir Iain Vallance, chairman of British Telecommunications, said yesterday.

He said Britain could not remain permanently outside the single currency zone or escape some form of "supranational monetary discipline" if it wanted to enjoy the benefits of the single market.

"Retaliation is definitely on the cards. There are enough people talking about it already," he said in an interview in Brussels, where he was lobbying EU commissioners on regulatory matters, notably the planned Atlas joint venture between Deutsche Telekom and France Telecom.

Asked about Mr Clarke's assurances, Sir Iain smiled and said: "Yes". Asked again, he repeated the smile, adding: "Retaliation will take all sorts of forms, as well as informal forms which are very difficult to deal with."

BT has invested heavily in Europe, building up a network of alliances in Germany, Italy, Spain and Scandinavia while also holding licences to operate directly in France, Belgium, Ireland and Switzerland.

Sir Iain, BT chairman since 1987, said he was anxious to press for faster liberalisation once voice telephony services opened up.

"If you want to set up infrastructure you need at least a decade. Unless the politicians in the ground running in January 1998, the great danger is that the Americans and Japanese will get further ahead."

He noted that only three EU member states - Britain, Finland and Sweden - out of 15 had met the Brussels deadline of July 1, 1996 for liberalising telecoms infrastructure.

"The reaction of the main telecommunications companies in Europe to what happened to BT was that this was a rather strange Anglo-Saxon experiment which began in the US, drifted over in the gulf stream, but was not coming across the Channel. Now, they not only recognise it is coming across the Channel, but there might even be benefits."

The second lesson BT could offer was a redefinition of public service. In France, Italy and Spain, people equated telecoms with public utilities such as gas, electricity and water. Yet these industries would always retain a degree of natural monopoly.

"You have radio waves competing with copper networks. You have the convergence with entertainment, telecoms with cable TV. In future, you will have a regime which does not require sectoral regulation and then the public service requirement will fall away."

Sir Iain's remarks aimed to shoot down French ideas for language in the revised Maastricht treaty which would enshrine the principle of universal public service.

He was equally cool about BT-led pressure for an employment chapter in Maastricht 2.

"Employment policy is organic; if you write something into a treaty then it is frozen." Much more important, he said, was the need to ensure consistency in national law and regulation in the single market and improve enforcement.

Mr Jean-Claude Trichet, governor of the Bank of France, yesterday added his voice to calls for the government to act to eliminate "competitive distortions" in French banking.

Presenting the annual report of the Banking Commission, which supervises France's banking sector, Mr Trichet urged the government to end such distortions "whether they relate to the monopoly in distribution of certain specific products or... the legal nature of the companies involved".

Commercial banks - plagued by high costs and low credit demand, as well as intense competition - have in recent months renewed their attacks on competitors such as mutualist banks, the Post Office and the Caisse d'Epargne savings bank network which have no requirement to provide a return on equity to their "shareholders". Mr Trichet, the commission's chairman, said the financial activities of the Post Office posed "a very serious problem".

While commenting on signs of improvement detected in the French banking system, the commission said there had been an increase in "imprudent" behaviour by banks in recent years at the expense of profitability. This applied to "some personal loans, particularly in the housing domain, and a large fraction of lending to local authorities, where the level of margins is rarely of a nature to allow a minimal cover of the risk". This behaviour partly explained why profitability in the banking sector was still "inadequate". Mr Trichet said the commission planned to call in outside specialists to help supervise the banking system, particularly surveillance of market operations.

David Owen, Paris

## French ex-ministers facing jail



From the cabinet rooms to prison cells? Alain Carignon (left) and Bernard Tapie now await their fate

Two former French cabinet ministers, Mr Bernard Tapie and Mr Alain Carignon, inch closer to jail yesterday when their convictions were separately upheld.

The Supreme Court in Paris upheld a ruling that Mr Tapie - who once controlled the Adidas sportswear company, led the Marseilles football club, and served as a minister in the Socialist government between 1992-93 - was guilty of personal bankruptcy in the collapse of his sports and business empire. The decision barred Mr Tapie from public office for five years, clearing the way for him to be stripped of his seats in the French and European parliaments. That in turn could expose him to serving prison sentences already incurred for tax evasion and rigging a football match.

In Lyons, Mr Carignon, who served as communications minister in 1983-94 under the then prime minister, Mr Edouard Balladur, had his sentence for corruption increased by an appeals court to four years in jail with a further year suspended.

The court upheld the lower court's decision to fine him FFr400,000 (\$80,000) and ban him from public office for five years for taking FFr21m in gifts from the utilities company, Lyonnaise des Eaux, in return for a water privatisation contract. His lawyer said his client would appeal to the Supreme Court.

**European takeovers set to rise**  
European mergers and acquisitions activity is set to rise over the next year, driven by increased competition and a focus on core businesses, according to a survey released by Price Waterhouse, the accountancy firm. Of the 500 top European companies willing to reveal their plans, 45 per cent said they intended making acquisitions in the next 12 months.

Acquisition activity was likely to be greatest in the UK, where 63 per cent said they were planning to buy other companies, and lowest in Italy, where only 26 per cent planned to make purchases, the Price Waterhouse European M&A trends survey revealed.

Germany leads the list of likely merger activity, followed by Italy. The Netherlands will have the lowest level of mergers and alliances. "Three times as many companies plan to undertake mergers and strategic alliances across Europe in the next 12 months compared with the last 12 months," the report said.

The survey also found that the number of disposals was likely to decrease slightly. Of those which might occur, the UK would again lead the field while Italy was least likely to see a rash of disposals taking place.

Reuter, London

## Brussels threat over poll rights

The European Commission threatened yesterday to take seven European Union states to court for failing to implement a law allowing EU nationals to vote in the municipal elections of other member states where they are resident.

Belgium, Germany, Greece, Spain, France, the Netherlands and Portugal have received letters giving them 40 days to advise that the law has been put on to national statute books.

This should have been done by the beginning of this year. The move is part of a campaign to complete the single market.

Brussels has sent 36 letters either opening court proceedings or giving final warnings of future court action in cases involving public procurement, citizens' rights, financial services and the recognition of diplomas.

Reuter, Brussels

## 'Green' Germans wary of costs

Germans are environmentally aware but increasingly reluctant to make personal sacrifices to improve their surroundings, according to a survey of environmental consciousness commissioned by the Bonn government.

A poll of 2,300 Germans in January and February found that more than 70 per cent worried about the environment that their children and grandchildren would live in. On the other hand, only 21 per cent in western Germany and 13 per cent in eastern Germany were prepared to pay higher taxes and fees to improve it.

The survey found more people were driving cars to work compared with 1991, while the willingness to accept higher motoring costs to ease traffic had fallen. The share of people willing to pay more for environmentally friendly products fell to 35 per cent in the west and 17 per cent in the east from 59 per cent and 24 per cent respectively five years ago. The survey also found a sharp decline in willingness to pay more for rubbish clearance.

Peter Norman, Bonn

## French company profits to rise

The profitability of French companies should continue to make solid progress in spite of the less than impressive performance of the French economy, according to projections published yesterday by Banque Nationale de Paris, the banking group.

BNP estimates that the gross operating profit before taxes of French companies will rise by 7 per cent in 1996 and the same amount again in 1997. It says lower interest rates will reduce the amount of interest paid by French companies by about FFr40bn (\$7.75bn) in 1996.

David Owen, Paris

# Chechnya fighting challenges Yeltsin

Less than a week after presidential elections fighting broke out again yesterday in Chechnya, shattering the fragile peace Russian President Boris Yeltsin had engineered during his campaign to stay in office, writes Christopher Hitchens.

Should the ageing Mr Erbakan stumble, his 42-year-old protégé, who is reputed to be on the party's radical wing, push him aside, Mr Beyazit, like so many of Refah's organisers, toiling away in remote party offices across the country, will probably have no trouble in shifting allegiances to a man less likely to sup with the devil.

The next step, analysts agree, will be to reward the devil.

The flare-up, which was the most serious clash in the breakaway republic for six weeks, could return the Chechen conflict to the top of the Kremlin's political agenda.

The Russian military yesterday deployed helicopter gunships and aircraft against Chechen separatists in the village of Gekhi, some 30km south-west of Grozny, the capital, in a fresh outburst of violence.

## Prodi allies dig in heels over economy

By Robert Graham and agencies in Rome

The economic policies of Italy's new centre-left government were given a rough reception during their first discussion in parliament yesterday.

In four out of eight committees in the chamber of deputies, the Olive Tree alliance failed to obtain a majority after Reconstructed Communism (RC) - formed from the hard core of the old Communist party and which has agreed to back the government - voted against the measures.

The votes served as a warning that both the government's plans for the 1997 budget and its three-year macro-economic framework laying down the path to convergence with the criteria for monetary union, could be altered in parliament.

RC appears determined to exact as high a price as possible for its support. Moreover, elements within the Party of the Democratic Left (PDS), the dominant partner in the government coalition, are anxious to accommodate union demands to devote more money to job creation and allow wages to increase at around 3 per cent next year against projected inflation of 2.5 per cent.

Financial markets fell on the news but recovered some losses after Mr Armando Cossutta, president of RC, signalled that the party did not want the government to fall over their differences. He said: "It's fine by us if the government sets an inflation goal of 2.5 per cent and if inflation goes down that's even better. But we want a precise commitment from the government that if it goes above 2.5 per cent there will be compensation for salaries and wages based on that target."

The pressure on wages and the government programme will test the authority of Mr Romano Prodi, the prime minister. Already Confindustria, the employers' confederation, and Mr Mario Monti, the Ital-

ian European Union commissioner, have criticised the government for setting its sights too low by formulating 1997 budget guidelines that will mean missing next year's deadline for compliance with the convergence criteria of the Maastricht treaty.

The three-year macro-economic programme envisages cutting the budget deficit from 6 per cent of gross domestic product this year to 4.5 per cent next year and 3 per cent in 1998 - hitting the convergence target one year late.

Yesterday, economists gave broadly positive assessments of the targets in evidence to parliamentary committees on the programme. But Mr Alberto Zaniell, the head of Istat, the state statistics institute, said the 1997 estimates for the trend in interest rates were a bit on the pessimistic side, while the inflation target of 2.5 per cent and the 2.8 per cent growth target were optimistic.

Attention also focused on the fact that the government did not include in its figures for the public sector deficit three items amounting to almost £20,000m (£13bn) next year: VAT repayments to companies, the cost of a 1998 constitutional court judgment on pensions, arrears of minimum pensions, and the writing down of the cost of debt issues.

The government is also planning this year to accelerate payment of the constitutional court settlement by settling arrears of £14,000m. The EU has included these arrears in its assessment of the 1998 budget deficit. This accounts for Brussels' announcement this week that Italy's deficit would be 6.4 per cent of GDP this year, almost a percentage point higher than that predicted by the Prodi government.

The macro-economic programme is traditionally endorsed by parliament before the summer recess. This enables the government to present details of the 1997 budget by the end of September.

## Proposals to boost markets in Germany

By Andrew Fisher in Frankfurt

The twin challenges for German capital markets of financing new jobs and preparing for European monetary union were highlighted yesterday in a set of proposals drawn up for the ruling coalition by one of its financial experts.

Germany should strive to match efforts made to promote the Paris capital markets and consider merging the three supervisory bodies for banking, securities and insurance, said Mr Wolfgang Steiger, a member of the

Christian Democrat (CDU)-Christian Social Union (CSU) parliamentary group. The Bundesbank should also drop its minimum reserve policy.

His proposals were drafted for the CDU-CSU working group on finance as part of the intensifying government debate on how to strengthen Finanzplatz Deutschland (Germany as a financial centre) to combat high unemployment and compete with the rest of Europe after EMU.

The need to provide more equity and venture capital for small and established businesses - and thus

help job creation - will also be discussed later this year by the CDU-CSU group's committee on improving Germany as an industrial location.

"We have to create the conditions for investment, innovative products and new jobs," said Mr Hans-Peter Repnik, head of the committee and deputy head of the parliamentary group.

Mr Steiger's paper points to the competitive disadvantage that will face German stock, bond and money markets when the D-Mark is replaced by the euro. The presence of the future European central bank in

Frankfurt would not be enough to safeguard the long-term position of German capital markets, said Mr Steiger.

He repeated the call for Germans to become more risk- and equity-oriented. Supporting moves by Deutsche Börse (which runs the Frankfurt securities and options exchanges) to set up a new market for small companies,

he said the planned Brussels-based Easdaq market as a European version of Nasdaq, the computerised US securities market, would not be a proper alternative to this. Mr Steiger thus

aligned himself with the scepticism of some bankers in Germany to the imminent launch of Easdaq. Links between national bourses were preferable, he said. The German small company market, starting next year, will co-operate with similar ventures in France and Belgium.

Mr Steiger also supported efforts to create special mutual funds to encourage people to make supplementary pension provision. Such funds would increase the involvement of institutional fund managers in the German financial scene.

## Poland turns to EU after success at OECD

By Christopher Bobinski in Warsaw

Poland's preparations to join the Organisation for Economic Co-operation and Development have highlighted the problems it will face during accession talks with the European Union.

Negotiations on membership of the OECD, which have been under way since Poland's application in 1994, will end tomorrow with a formal invitation to join the Paris-based club of industrialised nations. Poland will become a member after the treaty is ratified by parliament, probably in the early autumn.

However, even some of the limited concessions the government made in the talks have been controversial within Poland. The OECD asked for foreign investors to be allowed to buy land but received little more than the streamlining of applications for purchase permits and the right to buy no more than small plots of urban land for investment by foreign companies.

These scant concessions



Polish President Alexander Kwasniewski, who met US President Bill Clinton on Monday when Nato expansion was on the agenda, will take his country into the OECD and towards EU membership to unrestricted sales of land to (S62,000), or transfer up to

Ecu1 a year for capital or equity investments abroad went almost unnoticed. These concessions are to be followed up with further liberalisation, culminating in the implementation of all the conditions for full convertibility by 2000.

The Poles managed to get the OECD to accept that branches of foreign banks will not be able to operate in the country until the beginning of 1999, a year later than the

organisation originally suggested. The Polish central bank at the moment gives licences only to those ready to establish subsidiaries and invest in existing local banks.

In 1999 foreign banks will be able to open branches without needing the permission of the central bank.

Another key development in the banking sphere, which sent a frisson of anxiety through depositors, has been new legislation which opens bank accounts to inspection by tax officials.

Bankers mounted a strong campaign against this, pointing out that it could lead to currency outflows.

More changes are inevitable when Poland eventually joins the OECD. It will then be committed to play by its rules.

"Poland has joined the club and that means that there is every chance it will acquire the habits and customs of the older, well-established members," says Mr Paul Kneller, the World Bank's representative in Warsaw.

Poland will have to make even more changes when it eventually joins the EU. It will have to adapt domestic legislation to include the entire range of rules governing the internal market Brussels has produced to date.

These, ranging from rules on labelling to public health protection or accounting, are contained in a 438-page White Book which the Poles have received as part of the preparations for the accession talks some time after 1997.

Ms Danuta Hübner, Poland's chief OECD negotiator said:

"Co-ordinating the various ministries to get the needed changes through the government has been an incredible lesson for the future [EU] talks."

## Bosnia's defiant Serbs give new job to Karadzic

By Paul Wood, Laura Silver and Bruce Clark

The Bosnian Serbs have stepped up their defiance of the international community as senior diplomats from the US and at least six other countries prepare for a meeting in London today which will consider how to react.

The Bosnian Serb news agency said Mr Radovan Karadzic, who as an indicted war criminal is barred from holding public office, had been appointed chairman of a newly established senate.

According to the agency, the 55-member assembly will consider "issues of special significance" for the political and economic development of Republika Srpska, the Serb-controlled zone of Bosnia.

The diplomat meet today in the shadow of clear differences of emphasis among leading western policymakers about how to deal with Mr Karadzic.

Some figures in the US government are understood to have argued for drastic action such as a commando raid to remove Mr Karadzic from the scene. But Nato commanders in Bosnia are conscious a failed operation would deal an irreversable blow to western credibility in the region.

Mr Michael Steiner, the German diplomat who serves as deputy to the international mediator Mr Carl Bildt, is understood to have taken the

You probably come across us every day, perhaps without even knowing it.

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## NEWS: WORLD TRADE

# SE Asia seeks flexible plan on investment

By Ted Bardacke in Bangkok and Guy de Jonquieres in London

Talks on proposals to promote direct investment between Europe and Asia were narrowly saved yesterday after the European Union, Japan and Korea bowed reluctantly to south-east Asian insistence that any scheme be based on non-binding principles.

The Bangkok meeting, the first in a series of follow-up sessions to the Asia-Europe summit in March also failed to reach consensus on trade and investment issues ahead of December's ministerial conference of the World Trade Organisation in Singapore.

Sir Leon Brittan, EU trade commissioner, wants Asian support for his campaign to launch WTO negotiations on liberalising and creating global rules for international direct investment.

However, his hopes have been dealt a setback by members of the Association of Southeast Asian Nations (Asean), which recently rejected any negotiations on investment in the WTO for at least five years.

The flexible nature of the commitments made at this week's Bangkok talks was underlined by Mr Narongchai Akarasamee, co-chairman of the meeting and chairman of General Finance & Securities, a brokerage company in Thailand.

"In Asia we agree to things only if they are subject to change without any advance notice," he said. "If we want the governments to endorse the plan, then it is important to make it clear from the beginning that they will not have to follow it."

Some European leaders suggested at the March summit that an investment accord being negotiated by industrialised nations in the Paris-based Organisation for Economic Co-operation and Development

should be a model for an agreement between Asia and Europe.

However, the proposal was not discussed at this week's meeting, which agreed instead to use some of the ideas developed in the OECD talks as a guideline to develop principles, without formally subscribing to a code or agreement.

"A code implies something legally binding whereas principles you can bend," one Asian delegate said.

The draft plan, due to be endorsed by European and Asian economic ministers next year, centres on two main themes.

They are liberalisation of investment regulations and restrictions, and investment promotion, including technology transfer, assistance to small businesses, human resource development, environmental protection and standardisation.

Even within this broad outline "the differences are very big", Mr Narongchai said. Although European and north Asian representatives focused on liberalisation, China and Asean members emphasised promotion. "So we agreed there should be both," he said.

European officials, who are due to hold more talks with Asian representatives in Brussels on July 24 and 25, insisted the modest outcome of the Bangkok meeting did not mean ambitious plans for an Asia-Europe dialogue had got off to a shaky start.

But other officials said the EU had made few preparations for the Brussels talks, while Asian governments seemed preoccupied with a ministerial meeting of the Asia Pacific Economic Co-operation forum in New Zealand later this month.

The EU hopes to use the Brussels meeting to discuss measures for facilitating trade between Europe and Asia and to seek common ground ahead of the WTO conference.

# US and Japan try to resolve photo film row

By Emiko Terazono in Tokyo

Japanese and US trade officials today start negotiations over Japan's photo film distribution system under the auspices of the World Trade Organisation in Geneva.

The US government has sought WTO arbitration over alleged anti-competitive practices in the Japanese photo film market.

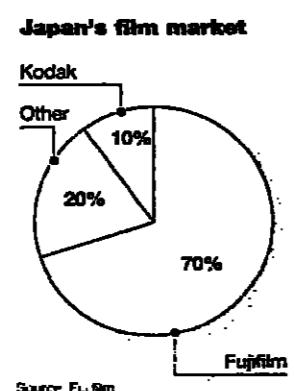
Its action follows claims by Eastman Kodak of the US that a "restrictive market structure" in Japan allows Fuji Photo Film and its affiliated distributors to dominate the market "with the complicity of the Japanese government".

Japanese trade officials said they wanted the US to explain its claims, although they were prepared to deny US charges that the rules and laws governing Japan's distribution system breached the General Agreement on Tariffs and Trade.

Officials from Japan's Ministry of International Trade and Industry, Ministry of Foreign Affairs, and Fair Trade Commission, the anti-trust watchdog, are to take part in the two-day meeting.

The talks come soon after a Fuji announcement that it will acquire the photofinishing operations of Wal-Mart, the largest provider of photofinishing services in the US.

The terms of the agreement between Wal-Mart and Fuji were not disclosed, but the purchase - which includes six photofinishing plants, a distri-



bution network and a long-term photofinishing services agreement - is estimated to have cost Fuji around \$600m.

The deal is expected to boost Fuji's market share in the US to 10 per cent from the present 6 per cent.

The company is expanding its international distribution network and its Chinese distributor is increasing the number of photofinishing laboratories in China.

Wal-Mart, the largest retailer in the US, had been considering selling its plants to refocus its resources on the management of its core retail business in the face of slowing sales.

Kodak said the deal proved that the US market was "not only open but the most competitive market in the world", although it regretted Wal-Mart's decision to sell its wholesale photofinishing operations to a competitor.

Japan's film market

ernment had agreed to provide financial guarantees for the project - the last impediment to clearance.

New Delhi's approval promises to close a saga which last year worried foreign investors, raising serious doubts about foreign investment in India's recently opened economy.

Enron, the US power group leading the project, in tandem with US groups Bechtel and GE, welcomed the news. Mr Sanjay Bhattacharjee, Enron president and managing director

# LA's Toy Town plays the profits game

Christopher Parkes analyses a flourishing sector which is breathing new economic life to the inner city.

**M**r Charlie Woo knows every wrinkle on his territory, a ramshackle patch of downtown Los Angeles with its permanent kerbside presence of the crazed, the hopeless and the merely homeless. "Best lock the car doors here," he warns. "This lady on the corner is likely to jump in. And she is likely to jump in. And she is likely to jump in."

This potent economic mix is now being consolidated by the newly founded Toy Association of Southern California (TASC), one of about 100 toy importers, exporters and manufacturers which, in their diversity and entrepreneurial vigour, embody the vitality of immigrant ventures restoring economic life to LA's inner city.

Clustered on the main rail and road links minutes from the twin ports of Los Angeles and Long Beach, the mainly Asian-owned businesses sit at the geographical centre of LA County's fast growing toy industry.

Although dwarfed in financial terms by world leader Mattel in nearby El Segundo, there are now at least 820 toy companies in the county, employing 6,000 people and generating annual sales of \$4.4bn.

Recognising the potential, LA's respected Otis College of Art and Design has instituted a bachelor's degree in toy design, and opens its first four-year course in September.

The giant US market, plus Mexico and Canada, thanks to

the North American Free Trade Agreement, provide the growth drivers. Asian immigrants form the link with manufacturers and traders across the Pacific. Toy Town provides low-cost premises, and cheap labour is plentiful thanks to the largely Hispanic local population.

This is Toy Town, and Mr Woo is its unofficial Mister Mayor. He runs Mega Toys, one of about 100 toy importers, exporters and manufacturers which, in their diversity and entrepreneurial vigour, embody the vitality of immigrant ventures restoring economic life to LA's inner city.

TASC is one of the embryonic successors of Rebuild LA, a non-profit urban regeneration initiative launched after the 1992 riots, which dedicates much of its energy to encouraging networking within indigenous industries.

Fostering co-operation is not the simplest proposition in a multicultural business community where many, including Korean-born Mr Im, have limited English.

But TASC has succeeded by focusing on common issues, which range from easing local traffic curbs to advising on customs and safety and representing the region's interests in faraway Washington.

Mr Im, the association's vice-president, opened his business in 1992, and in 1993 sold

50% worth of polyester bears. Last year A&A was ranked third biggest importer of soft toys, and is heading for revenues of at least \$17m in 1996.

With 31 staff and stock tumbling around his ears, Mr Im is preparing to move into new premises three times as big as A&A's present home.

But growth has also demanded investment in skills

needed to link A&A into the mainstream of the US retail

market where Wal-Mart, K-Mart, Toys R Us and Hallmark gift shops dominate.

A sales manager has been lured away from Daiken, best known for the marketing success of toys modelled on the brat-cat Garfield character.

The company's experienced Korean designer has been joined by a white colleague "to help us keep with American taste," says Mr Kim.

Such luxuries as A&A's inte-

grated management and spacious premises are rare a few minutes' drive away in the heart of Toy Town, where Mr Tony Lam runs Tack Cheung Corporation.

This enigmatic drop-out from physics graduate school, sitting among his garish stock-in-trade, talks busily of plans to sell Halloween costumes on the Internet. He debates the relative merits of paying designers \$120 an hour for products made by people on \$1 an hour, and marvels at the mysteries of profits being made on goods which land in the US and are re-exported without even being unpacked.

But his interest seems focused on the streets outside, now a magnet for domestic and international traders looking for bargains. Central and South Americans visit by the thousand, mingling happily in the rough and tumble.

"I don't want it to be too clean and neat, because clean and neat means expensive," he says of gritty Winston Street.

Here, the best store-front properties draw rents similar to those in Beverly Hills. "This is a poor man's way to start a business, but even well established people stay here."

Why do they stay in such a lousy area?

"Because we get many people buying from third world countries. They're used to it and feel comfortable here. For them, this is normal."

\$1m worth of polyester bears.

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Such luxuries as A&A's inte-

product of the 1990s lives up to consumers' expectations. But the electronics companies' technical agreement needs the support of the film and music industries if the manufacturers of the new discs are to be assured of an attractive supply of music and films.

The US film industry has

threatened not to release new

films on DVD until there is a

satisfactory accord, which

would stop copyright pirates

from using digital technology to make almost perfect copies.

Film companies exerted pressure on the electronics groups to agree that the first discs

would be non-recordable. It

was unclear whether music and movie companies had

agreed to the proposed specifications, but Toshiba officials said yesterday they were being consulted.

According to Toshiba, the proposed format would allow consumers to record and replay film, music and computer data on any manufacturer's DVD. The new product, to be called DVD-Rewritable, would be double-sided and capable of storing 2.6 gigabytes of information on each side. It would be compatible with conventional CD ROMs and with the non-recordable DVDs.

## WORLD TRADE NEWS DIGEST

### Kuwait in deal with Conoco

Conoco, the US oil company, and Kuwait have signed a technical services contract that could form the foundation for oil refining joint ventures in Asia.

The contract, the value of which was not disclosed, covers technical services that Conoco will provide to improve the efficiency of the three refineries operated in Kuwait by the state-owned Kuwait National Petroleum Company. Much of the output from the three sites is exported to Asia.

"We hope this provides a vehicle for a long-term relationship," said Mr Gary Edwards, vice-president in charge of downstream operations for Conoco, the energy subsidiary of the Du Pont chemical company.

He said that the two sides were looking at ways to expand the relationship, including the possibility of jointly running oil refineries in India. Kuwait is keen to supplement its exports to the Asian region with strategic direct investments in refineries in fast growing Asian energy markets.

Robert Corzine, London

### Boost for Russian trade credit

Chase Manhattan Bank has organised a \$400m loan programme for Russian companies to help them import US goods.

Mr Sergei Bobushko, president of Chase's Moscow subsidiary, said the Russian distribution finance programme would be backed by a 50 per cent guarantee from the US Overseas Private Investment Corporation. Chase will assume about 35 per cent of the risk and the US supplier the rest.

"This is an attempt to begin stimulating a functioning trade market in Russia," Mr Bobushko said.

At present few Russian banks are willing to lend to companies to pay for goods, and the companies are forced to pay for goods or seek export credits. The programme will allow Russian companies to develop a track record for a credit history.

Reuter, Moscow

### Indian fibres venture agreed

Reliance Industries, India's biggest petrochemicals and textiles group, yesterday announced that it would build a \$140m plant to make industrial polyester fibres in a \$50m joint venture with Hoechst Fibres, part of the German chemicals group Hoechst.

Reliance said work on the plant would begin later this year next to the group's existing petrochemicals and polymer complex at Hazira in the western state of Gujarat.

The venture, called Trevira Fibres India, using Hoechst's trademark, will make polyester industrial yarns for use in tyres and conveyor belts. Reliance said the plant would open in 1998 with an initial output of 25,000 tonnes of fibres a year.

Mark Nicholson, New Delhi

### OECD Export Credit Rates

The Organisation for Economic Co-operation and Development announced new minimum interest rates (%) for officially supported export credits for July 15 1996 to August 14 1996 (June 15 1996 to July 14 1996 in brackets).

	7/15/96	8/14/96
D-Mark	6.71	(6.46)
Euro	n/a	(6.60)
French franc	6.61	(6.57)
Guider	6.15	(6.26)
up to 5 years	7.00	(6.79)
5 to 8.5 years	7.40	(7.62)
more than 8.5 years	7.80	(7.92)
Italian lire	6.20	(6.10)
Yen	5.20	(5.10)
Pounds	3	

## NEWS: INTERNATIONAL

Showdown looms between Washington and developing world over re-election bid by Boutros Ghali

## Africans back UN chief in rebuff to US

By Michael Wrong in Nairobi and Junk Martin in Washington

A showdown between the US and the developing world loomed yesterday over endorsement by the Organisation of African Unity (OAU) of Mr Boutros Ghali's bid for re-election as United Nations secretary-general.

After several hours of discussion African heads of state meeting in the Cameroon capital, Yaoundé, adopted a resolution

backing the secretary-general's attempt to win another five years at the UN helm. The negotiations delayed the formal opening of the three-day summit on Monday.

The adoption of the resolution will come as a disappointment to US President Bill Clinton's administration, which has taken the unusual step of sending Mr George Moose, assistant secretary of state and an expert on African affairs, to the 53-nation summit to argue its case.

It also sets the stage for a possible UN stand-off between the US, which is determined to veto Mr Boutros Ghali's re-election, and China, Russia and developing countries, which are more favourably disposed towards the 73-year-old Egyptian diplomat.

Mr Boutros Ghali, who originally said that he would stand for only one term, now says he needs a few more years to see through plans for restructuring the UN. His mandate expires in December.

Washington, which has been critical of Mr Boutros Ghali's record in handling such crises as Rwanda and Somalia, has made clear the \$1.5bn it owes the UN, source of the organisation's cash crisis, would be jeopardised by his re-election.

The US administration had expected the OAU endorsement but Mr Nicholas Burns, from the State Department, said the US was determined to find an alternative candidate to Mr Boutros Ghali.

"It could be a candidate from

Africa," he said, adding that the US respected the tradition of secretaries-general coming from different continents. Mr Kofi Annan, the Ghanaian who heads the UN peacekeeping division, has frequently been mentioned as a possibility.

However, Mr Burns added: "We don't exclude a candidate from another region. And I think that for the first time in the UN history it is now possible to look at a very large field of female candidates."

Although it is a sore blow to Washington, the wording of the OAU declaration suggests there may be room for compromise.

The resolution emphasises that the OAU's priority is to see that an African, rather than Mr Boutros Ghali himself, retains the top UN job. While recommending his candidature, it stresses "the historic importance of the tenure, by an African, of the post of secretary-general of the United Nations".

## INTERNATIONAL NEWS DIGEST

## Copper users demand action

The International Wrought Copper Council, representing copper users, yesterday urged the London Metal Exchange to act if it wanted to retain its central role in the world market. Britain's Securities and Investments Board is reviewing the role of the LME in the wake of the Sumitomo copper scandal. The LME said it would examine a number of detailed suggestions which leading copper users had made in a meeting with the exchange's chairman, chief executive and members of the board. The IWCC said discussions had not touched "on specific trading situations or on the activities of individual market participants".

Copper users repeated their support for the LME as a "barometer of the value for copper as a global commodity, as a hedging mechanism and as a market of physical delivery and supply of last resort," the IWCC said. But "these principles could be impaired if confidence in the market was undermined".

The IWCC quoted one leading consumer as saying that a "system for identifying and remedying possible abuses of free market mechanisms must work and must be seen to work."

*Clay Harris, London*

## W Africa in stock market plan

Seven francophone West African countries plan to open a regional stock market next year.

The seven propose to turn the Ivory Coast's 20-year-old stock exchange into a regional bourse that will serve Benin, Burkina Faso, Ivory Coast, Mali, Niger, Senegal and Togo. The seven are all members of the West Africa Economic and Monetary Union. The new exchange will trade both shares and a range of financial products including government debt.

Mr Charles Konan Banny, governor of the central bank of West African states, said: "It is a matter of giving ourselves the means to respond to the enormous financing needs of our economies."

Mr Kofi Bucknor, executive director for Lehman Brothers, the US investment bank, said in London: "It makes sense to have a regional exchange. It creates the economics of scale that justify investing in the region. Abidjan is a sophisticated financial centre and has the largest pool of prospective investors."

However, he stressed the need for improvement in communication links between the seven countries if the venture is to succeed.

*Joel Kibazo, London*

## Uganda 'torturing civilians'

Torture and abuse against civilians continue in Uganda despite improvements in its right record, human rights group Amnesty International said in a report released yesterday.

The London-based group said some suspects and prisoners had died during interrogation and that the Ugandan army continued to detain civilians in military facilities. "At least three people were reported to have died in custody in suspicious circumstances," Amnesty said.

Political analysts say President Yoweri Museveni's government has a better human rights record than its predecessors but the Amnesty report accused it of harassing political opponents. Analysts say torture, which was widespread and systematic under the previous governments of dictator Idi Amin and Mr Milton Obote, had been greatly reduced but not eliminated. The report based its findings on incidents in 1986 and said at least 110 people were arrested and charged with treason or failing to give information about alleged cases of treason.

*Reuter, Kampala*

## Zambia looks abroad for copper cure

By Mark Ashurst in Johannesburg

Zambia is looking to competition between international mining groups to cure its ailing copper industry, signalling a radical shift in policy from that of two years ago.

Mr Keli Walubba, Zambia's minister of mines and minerals development, embarked on plans for the partial privatisation of Zambia's copper mines this year following the advice of a World Bank delegation.

Zambia's copper production has fallen from a peak of 700,000 tonnes a year in 1989 to 300,000 tonnes last year. The country is now encouraging competition between rival South African mining houses to develop the rich Konkola copper belt in co-operation with the state-owned Zambia Consolidated Copper Mines.

Anglovaal Minerals, the Johannesburg-based mining and industrial group, announced this week it had won exclusive rights to develop Zambia's Konkola North reserve in co-operation with ZCCM. The deal, which excludes rival Anglo American Corporation, signals the government's new-found willingness to encourage competition between foreign mining companies.

Anglo American is currently negotiating with ZCCM to develop the adjacent Konkola Deep copper belt. The Anglo group said: "We have a memorandum of understanding with the Zambian government that we will put together a consortium to develop Konkola Deep. Negotiations are at an early stage."

Just two years ago, ZCCM rejected a similar proposal from Anglo American to develop Konkola Deep because the Zambian state-controlled company would have held only a minority stake.

The programme to bring in private funds to develop mines faces difficulties. The weak copper price, bureaucratic hurdles and underdeveloped infrastructure are the principal obstacles to reviving what was once the world's biggest copper supplier.

Analysts suggested investors wary of the weak copper price and the current copper surplus, would welcome the pooling of the two Konkola reserves into a single development. This could yet happen if feasibility studies at Konkola North are successful; the project is likely to cost between \$50m and \$1bn, an investment that Anglovaal can not finance without new partners in Zambia.

## Warning on spread of new HIV strains

By Daniel Green in Vancouver

The rapid spread of new strains of HIV across the globe has increased the urgency in the search for a vaccine, the Eleventh International Conference on AIDS was warned.

"It is clear the AIDS epidemic will not decline without availability of preventive vaccines," said Mr Luc Montagnier, head of the AIDS and Retrovirus department at the Pasteur Institute in France and a co-discoverer in the 1980s of the AIDS virus.

Calling for international collaboration between academic laboratories and pharmaceutical companies to work on HIV/AIDS vaccines, he and others at the conference

warned there were several years of research still required before an effective vaccine against HIV could be developed. Vaccines need only be given once or twice rather than taken daily, thus avoiding the danger of patients not taking them properly.

Mr Richard Parker, chairman of the department of Health Policy at the State University of Rio de Janeiro, yesterday called for a policy shift



The latest range of AIDS treatments – combinations of drugs that have had dramatic results in short-term trials – could prove a false dawn, warned Mr Robert Gallo (pictured above), co-discoverer of the AIDS virus HIV, writes Daniel Green.

Mr Gallo packed one of the main halls of the Eleventh International Conference on AIDS in Vancouver as he told delegates there were strong parallels between the state of AIDS treatments now and that for cancer in the 1960s. Then, combination therapies for cancer were in their infancy and held out much hope of success. "We eventually saw the cure of a few cancers like some childhood leukaemias," he said. "The principles are similar but so are the problems."

Many cancers eventually resist drugs, as HIV has resisted several treatments, he said. Some patients with cancer or HIV cannot tolerate the side effects, and the drugs themselves can cause illness. However there had been genuine progress for the first time in five years.

In managing the spread of HIV/AIDS infection from measures to change individuals' behaviour to those designed to change social structures.

Programmes so far have concentrated on individual behaviour change, advertising the need to use condoms. However,

there is a growing realisation that some social groups, such as women in developing countries, are unable to protect themselves against infection if

men refused to use condoms.

Opening the second day of the conference, Prof Parker said that such "social injustice" would lead by 2000 to 90 per cent of HIV infected people living in developing countries.

Prof Parker reflected concern at the conference that latest breakthroughs in drug therapy would not be applicable to developing countries.

Apart from costs – between US\$10,000 and US\$15,000 a year

– the drugs could not be distributed or administered effectively because of conditions under which they must be taken. New treatments involve combinations of drugs. Each has to be taken several times a day, some not within two hours of eating food or one of the other drugs in the regimen and some must be taken with large volumes of water.

Glaxo to market triple combination of AIDS drugs, Page 18

## SIEMENS NIXDORF

1



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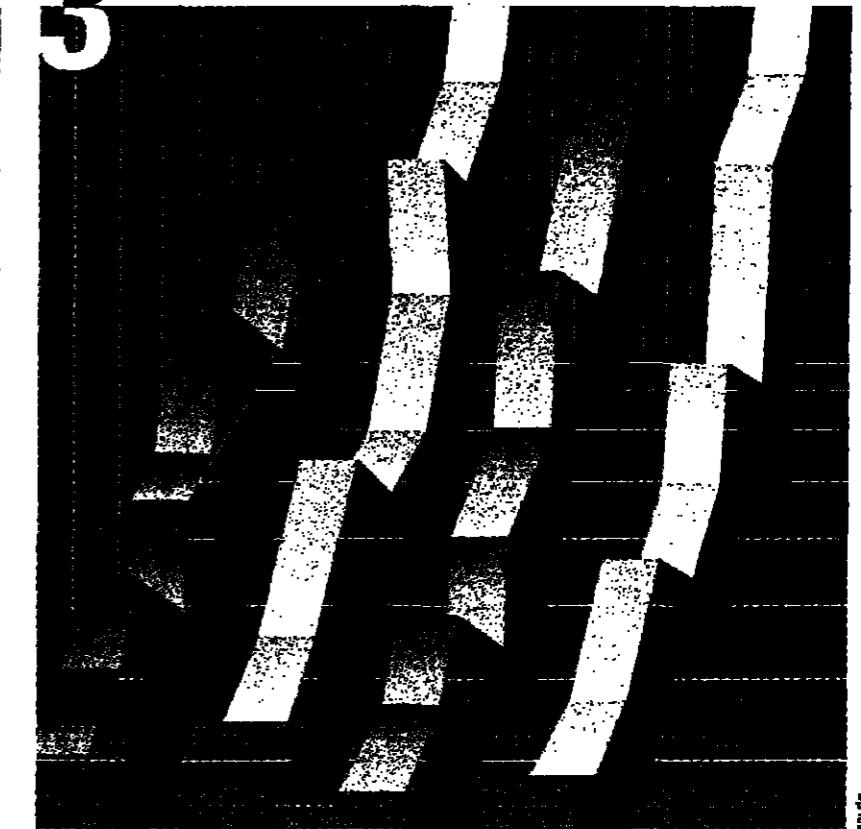
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## NEWS: THE AMERICAS

Long life not early death is now Americans' central concern

## US life insurance industry sails into the doldrums

**T**hey were known as "vanishing premiums". To judge by the millions of Americans who bought these life insurance policies - \$m alone from New York Life - they were one of the most popular new forms of life insurance of the early 1990s.

The theory was simple. High yields on bonds bought with the initial premiums would generate returns big enough to cover future premium payments. The holders would never have to write another cheque. In the event US interest rates fell rapidly.

"The vanishing premiums didn't vanish," says Mr Mark Puccia, managing director at Standard & Poor's, the US credit rating agency. The US life insurance industry is now mired in legal disputes with customers who claim they were misled about the real risks of such policies.

That is just one of a series of nationwide disputes that has cast a shadow over the way life insurance companies have drummed up sales in the 1990s.

Prudential Insurance, the country's biggest life insurer, formally agreed yesterday to pay restitution to millions of customers who were victims of "churning" - encouraging them to cash in existing policies and buy new ones. Metropolitan Life, the second biggest, has itself agreed to an extensive compensation programme for customers who say they were misled.

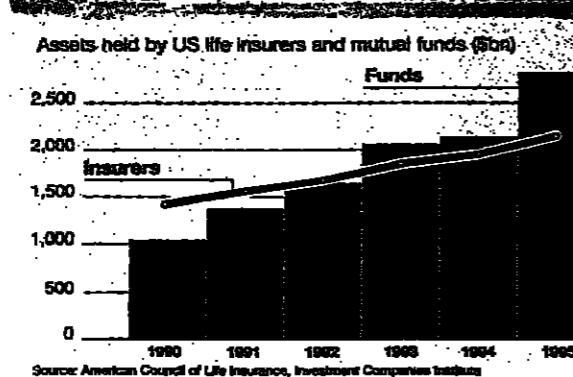
This slew of litigation is, in part, a reflection of the poor control life companies have exerted over the armies of independent sales agents who sell more than 97 per cent of new policies in the US.

More than this, it points to underlying weaknesses which the life insurers have been slow to admit to, let alone deal with. These have served to squeeze the income of life insurance agents. And that, in turn, has added to the pressures on agents to generate new sales any way they can.

One underlying problem has been the remarkable decline in the popularity of life insurance



Changing views on securing the future



Source: American Council of Life Insurance, Investment Companies Institute

in the US. In nominal terms, sales of new life policies have remained constant at around \$10bn a year for the past decade. In real terms, though, they have fallen steadily. Also, the number of new policies sold each year has dropped by nearly a third since the early 1980s, as Americans have shifted their attention to other forms of investment.

"People these days are more concerned about living too long than dying too soon," says Mr Steve Orluck, vice-president in charge of individual sales at MetLife. The result has been a boom in retirement savings. In large part through mutual funds. In terms of size, the mutual fund industry overtook the life insurance industry three years ago.

The second problem has been the chronic inefficiency of a sales system that relies on an army of agents to sell policies

face-to-face. In an era of telemarketing and direct sales, this is an expensive way of generating business. The high front-end commissions paid to life insurance agents look particularly anachronistic compared with mutual funds, which do not impose an entry charge on new customers.

Against this background, it has become increasingly difficult for the life companies to develop and maintain loyal, well-trained agency forces. The number of insurance agents has fallen steadily, along with the number of new policies sold. And new agents do not stay in the industry long: according to Mr Puccia at Standard & Poor's, five out of every six new agents quits within four years.

Yet the life companies have been hesitant about finding new, more efficient ways to sell their policies. For fear of antagonising their agents, most have been loathe to develop new channels of distribution that might be viewed as competition.

That attitude seems now to be changing. Spurred by a series of legal victories which have extended their powers to sell insurance, US banks are making a push into the business.

Sensing this change, a number of life companies, including Prudential and MetLife, have said they are considering using banks to sell their policies.

The life insurance agents, says Mr Orluck at MetLife, have little choice but to accept this shift. "Nobody likes competition," he says. "But they have come to realise the reality of the situation. We can't put our head in the sand."

Richard Waters

Prudential Insurance, the US's biggest life insurance company, allowed widespread sales abuses by its agents to continue for more than a decade, a group of state insurance regulators said yesterday. Their report, and a compensation plan which could cost the company up to \$1bn covering more than 10m of the company's policyholders, marks the culmination of a year-long investigation into the company.

The group of regulators from 30 states also recommended that Prudential pay fines totalling \$35m, the most ever imposed on a US insurer.

The abuses centred on practices known as "churning" and "twisting" regulators said. Churning involves encouraging customers to cash in one policy to buy a new one, generating new commissions for the agent, while twisting is the sale of insurance based on inaccurate comparisons.

Under the compensation arrangement, Prudential will write to all who bought its policies between 1983 and 1995, inviting them to file a claim if they believe they were misled.

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## Bertha kills three as hurricane worsens

Strengthening Hurricane Bertha appeared to be veering away from the south-eastern US coastline yesterday after swirling through the eastern Caribbean, killing at least three people, Reuter reports from Nassau, Bahamas.

Bertha, its winds blowing at 115 mph, curved slightly north, which would span much of the Bahamas as well as Florida, Georgia and South Carolina, the national hurricane centre said. But North Carolina remained vulnerable to Bertha's winds some time tomorrow, depending on the storm's path, forecasters said.

A hurricane warning remained in effect for the Turks and Caicos Islands, and for the central and south Bahamas.

Mr George Charite, head of the Red Cross on Grand Bahama, said 32 shelters were being prepared. Residents of the Bahamas, a chain of tiny



BIG BERTHA: the first Atlantic hurricane of the season hits Puerto Rico

islands stretching for some 500 miles, were stocking up on torches, batteries and bottled water.

The storm, the first hurricane of the Atlantic season, was upgraded early yesterday to a dangerous category 3 storm capable of deadly destruction when its winds topped 111 mph.

Bertha, which was a minimal hurricane on Monday with winds of 80 mph, caused relatively minor damage to power and telephone service.

At least three deaths were blamed on the storm. In Puerto Rico, two men died when they lost control of their car on roads during heavy downpours of rain and another man drowned while surfing off Luquillo.

Although it appeared the hurricane would spare the south-eastern US coastline, federal officials urged residents to keep an eye on Bertha.

"People need to take storm warnings very seriously," said Mr James Witt, director of the Federal Emergency Management Agency.

### AMERICAN NEWS DIGEST

## Investment flow to US loses pace

Foreign investment in the US rose for the third consecutive year in 1995, the Commerce Department said yesterday, but at a much slower rate than the boom levels of 1994 and 1993.

The department said outlays for new investment increased by \$8.7bn, or 19 per cent, to \$54.4bn last year. They had jumped 74 per cent and 71 per cent, respectively, in the two previous years.

Despite these increases, the department said new investment remained well below the 1993 peak level of \$72.7bn, largely because of a sharp reduction in the level of new investments from Japan.

The largest foreign investors in 1995 were Germany with \$14.2bn against only \$3.3bn in 1994; Britain with \$9.7bn (\$17.3bn in 1994); and Canada with \$6.5bn (\$41.6bn in 1994), the department said.

Reuter, Washington

### GM recalls nearly 300,000 cars

General Motors is recalling nearly 300,000 1996 and 1997 models because of a defect that may make the cars backfire and in rare cases lead to engine fires, the company said yesterday.

The recall of 222,600 cars includes some 1996 Pontiac Bonneville sedans, Oldsmobile Ninety-Eight and Eighty-Eight luxury cars, Buick Park Avenue, LeSabre, Riviera and Regal models and some 1997 LeSabre sedans that have 4.3 litre engines, all built before May 1996.

A GM official said the problem, which was discovered through reports from consumers, starts when the cars backfire. That can break the intake manifold in some cases and stop the car starting. No accidents or injuries had been reported because of the problem. However, GM's recall notice tells drivers not to start the cars with the bonnet open. The company refused to say how much the recall would cost.

AP, Detroit

### US airline safety under fire

The US airline industry needs to pay more than just "lip service" to improve safety, one of the Federal Aviation Administration's harshest critics said less than 24 hours after leaving her government watchdog job.

Ms Mary Schiavo, who resigned on Monday as the Transportation Department's inspector general, said she intended to remain outspoken.

"There's a tremendous amount of work that has to be done. We've had a lot of lip service over the years," she said in interviews on morning television.

Ms Schiavo in recent months has offered blistering assessments of the FAA. Her public visibility increased dramatically in the aftermath of the ValuJet crash in the Florida Everglades in May.

But she has not been free of criticism herself. Members of Congress have suggested she should have passed her concerns on to them before airing them publicly.

AP, Washington

## MINAS GERAIS, BRAZIL.

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Minas Gerais is the State of Brazil where Mercedes-Benz is going to build its first automobile factory outside Germany. Von Mercedes-Benz.

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industries, besides a strong agricultural and cattle business. And most importantly it is a State that offers security, an excellent school system and innovating solutions in public health.

Come to do great business in Minas Gerais, Brazil. The State of Minas Gerais Government.



For more information about the investment opportunities in Minas Gerais, contact the Industry and Commerce Office, Phone 55 (031) 275-1722, Fax 55 (031) 337-6378, Rua General Duque, 753 CEP 30140-092, Belo Horizonte, Minas Gerais, Brazil.

## HOLD THE FRONT PAGE!

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## NEWS: UK

Industrial conglomerate's south Wales plan is expected to create 6,100 jobs.

## LG to announce £1.7bn complex

By John Burton in Seoul, Roland Adbum in Bristol and Stefan Wagstyl in London

LG, the South Korean industrial conglomerate, is expected to announce today plans to build a £1.7bn (\$2.6bn) electronics complex in South Wales, which will create 6,100 jobs in the largest inward investment ever made in Europe.

The project, which was due to be confirmed in Seoul today by LG officials and Mr William Hague, the Welsh secretary,

will underline Britain's position as the biggest magnet for foreign investment in the EU. Britain's governing Conservative party will hope this economic success will boost its flagging political fortunes in Wales and elsewhere.

The complex will consist of two factories - a semiconductor plant with 1,700 jobs to be built by LG Semiconductor and a consumer electronic plant run by LG Electronics which will expand employment steadily up to a proposed peak of 4,400.

The semiconductor factory will produce next-generation 64 megabit and 256 megabit computer memory chips. The consumer electronics plant will start by making television components and later make wide-screen televisions.

Wales has secured the investment after 10 months of tough negotiations in which it fended off challenges from other countries and other British regions. The announcement was delayed by debates within LG - the former Lucky Goldstar - about proposed loca-

tions. These included a last-minute effort by LG Semiconductor to build its plant in Scotland, which was overtaken by the LG group head office on the grounds that a single location was more cost effective.

The competing development authorities offered generous grants. The Welsh Office and the Welsh Development Agency's proposed offer is understood to be worth up to £200m, including funds for training and site preparation. This is the equivalent of about £30,000 a job - considerably more than given to many other inward investors. Even for large schemes, few companies secure more than £20,000 a job. Welsh officials are expected to argue they did not breach Treasury aid guidelines. However, they may be challenged by development agency officials from other regions.

The LG group, Korea's third-largest industrial conglomerate, is a leading producer of consumer electronics and semiconductors. It already manufactures colour televisions and microwave ovens in Newcastle.

## Ministers praise success in attracting investment

By Michael Cassell, Business Correspondent

The tide of investment into Britain has reached record levels for the third year in succession, boosted by a rise in the number of investors moving in from other EU countries.

With 58 new German investment projects announced in the year to April 1996, the British government claims that the UK has moved clearly ahead of the US as the largest recipient of German direct investment worldwide. According to ministers, the UK has become the most favoured overseas location for the US, Japan and Germany.

Last year, total German direct investment overseas more than doubled. More than

1,500 German companies now have a UK operation, around a fifth of them in manufacturing.

Announcing 477 new investments in the year to April 1996 - more than 50 per cent up on three years earlier - Mr Ian Lang, the UK trade and industry secretary, claimed that low taxes, labour flexibility and a free enterprise environment had companies "flocking to Britain".

He claimed that policies of the UK's Labour party would raise wage and social costs and destroy the competitive edge which was attracting investors to Britain. He accused Labour of threatening to "seriously undermine" the confidence of investors by imposing upon them the additional cost

burdens which they were attempting to escape.

Figures from the Invest in Britain Bureau, which co-ordinates the UK's investment drive, show more than 48,000 jobs were created in 1995-96 through new investment into the country. Since 1993, the bureau adds, more than 1,200 inward projects have been announced, creating 114,000 jobs and safeguarding more than 265,000 others.

The IBB calculates that last year about 46 per cent of all inward investment into the UK was from the US, with 35 per cent emanating from Europe and about 17 per cent from Asia-Pacific countries. Nearly 60 per cent of new investment recorded last year involved additional expenditure by over-

seas companies already established in the UK.

The UK took 38 per cent of all inward investment into the EU and accounted for 40 per cent of all Japanese investment made within the single market. Mr Lang said the UK had been particularly successful in attracting investment in several critical sectors, includ-

## Public borrowing forecast increased

By Robert Chote, Economist Editor

Weak British tax revenues and unexpectedly big bills for debt interest, and social security payments have blown a hole in the UK government's finances, forcing Mr Kenneth Clarke, the chancellor of the exchequer, to raise his forecast for public borrowing next year by £32.4m.

Mr Clarke insisted yesterday that he would cut taxes "every time there's a chance of doing so". But the outlook for government borrowing depicted in his summer forecast will severely limit his room for manoeuvre in November's pre-election Budget. Some Treasury officials are telling him to raise taxes, not cut them.

Defending his predictions, Mr Clarke also launched a surprise attack on the Bank of England, the central bank, arguing that throughout his time as chancellor he has been too pessimistic. There was a renewed speculation that Mr Clarke might soon push UK interest rates down again.

The chancellor now believes that his government will need to borrow £23.1bn in 1997-98 to meet the shortfall between its revenue and spending. This is £7.5m more than he predicted in last November's Budget, an upward revision of more than 50 per cent.

The forecast for this year's public sector borrowing requirement has been raised from £22.4m to £23.9m, in line with the forecasts of independent economists. The government continues to break the so-called "golden rule" under which it should only borrow to pay for investment.

The Treasury in effect conceded the government might not be on course to achieve the budget deficit of 3 per cent or less of gross domestic product in 1997, the target for participation in the Maastricht treaty. Mr Clarke said it was "quite a close call".

Mr Gordon Brown, the Labour party's shadow chancellor, accused the government of "failing to tackle tax abuse and avoidance and failing to get unemployment down and so cut the bills of economic failure".

John Burton  
Stefan Wagstyl

## UK NEWS DIGEST

## Union leaders to support Emu

Union leaders want the UK to join any future European economic and monetary union from the beginning, according to a new policy statement to be presented for endorsement to Britain's Trades Union Congress annual conference this autumn. "If Emu goes ahead with the required number of countries, the TUC general council believes the balance of advantage is in Britain joining," they say.

Mr John Monks, the TUC's general secretary, and senior colleagues are already holding private discussions with the Bank of England and the Confederation of British Industry to try to achieve a "national consensus" on the terms for membership. Mr Monks and his supporters are confident they will win backing even though they go much further than the Labour party in their support for Emu.

Robert Taylor, London

## ■ ADVERTISING

### Complaints upheld against Shell

Britain's Advertising Standards Authority has upheld three of seven complaints it received about advertisements taken out by Shell, the Anglo-Dutch oil group, in the wake of the execution last year of Ken Saro-Wiwa, the Nigerian human rights campaigner. The authority found that Shell had used selective quotes taken from a BBC TV interview in a misleading way. It had also failed to back up a claim that 60 per cent of oil spills in the Ogoniland region where Mr Saro-Wiwa lived were caused by sabotage. Shell should have rephrased a claim suggesting contractors sent to clean up the polluted sites were denied access by the Ogonis.

Robert Corrigan, London

## ■ SERIOUS FRAUD

### Investigator's caseload up 50%

The caseload of the UK's Serious Fraud Office rose by about 50 per cent last year following the British government's decision to expand its responsibilities and a marked increase in alleged frauds upon investors. According to the SFO's annual report, it is now investigating or prosecuting 77 cases compared with 50 in April 1995.

Much of the increased caseload has been caused by the government's decision to let the SFO take over some fraud investigations previously carried out by the police and the Crown Prosecution Service.

John Mason, London

## ■ APPLIANCE MARKET

### Candy plans £20m expansion

Hoover European Appliance, the UK domestic appliances group bought last year by Candy of Italy, is planning to invest about £20m (£31.1m) by the end of next year on its two UK plants in a scheme sparked partly by Britain's relatively loose labour regulations. The cash marks a big step in bolstering the UK operations of Candy, a privately-owned group which is Europe's fourth biggest white-goods manufacturer.

Mr Pepino Fumagalli, Candy's president, said an important reason for the investment was the relative absence of "rules and regulations" governing the workplace, making UK workers highly adaptable and relatively easy to dismiss without large redundancy costs.

Peter Marsh, London

## ■ BBC WORLD SERVICE

### MPs protest at reorganisation

About 140 MPs have signed a cross-party House of Commons motion criticising a proposed reorganisation of the BBC World Service.

The motion calls on Sir Christopher Bland, the BBC chairman, and the Board of Governors to guarantee the distinctive nature of service programming.

Raymond Snoddy, London

## ■ COMMERCIAL VEHICLES

	1995	1996
Total	25,467	26,916
Vans	2,231	2,425
Light DAF 30/40 Trucks	2,912	3,217
Scania Trucks	2,108	2,425
Hino Trucks	1,382	1,624
Other	1,027	1,124
DAF Buses	1,045	1,028
Hino Buses	970	943
Other	624	641

Source: BCA. Figures indicate approximate numbers. Includes Army Field and Service Vehicles. Source: Society of Motor Manufacturers and Traders.

## Imports seize more of market

The UK's commercial vehicle industry is coming under increasing pressure from imports. Vehicle registration figures for June show imports accounted for 47.2 per cent of total registrations in June compared with 42.7 per cent in the same month a year ago. Their share in the year's first half reached 49.1 per cent, compared with 44.4 per cent a year ago.

Growth in the UK's commercial vehicle market came to a virtual halt in the first half, leaving manufacturers in the heavy truck sector, in particular, increasingly worried about their prospects for 1996.

John Griffiths, London

## Three arrested after threats to contaminate food

By Clay Harris in London

A British man has been arrested in Vienna after attempts to extort £50,000 from five UK food companies by threatening to contaminate a wide range of their products with microbial biological organisms, police said.

The 35-year-old man, said by police to run a computer consultancy in Not-

tinghamshire, central England, was arrested on Monday as an attempt was made to draw money from a bank account. The man's wife and a male relative were arrested in Nottinghamshire. No charges have been filed, police said yesterday.

The arrest followed a month-long operation during which police placed a series of classified advertisements

in a British newspaper to communicate with an individual who had sent letters to the companies, which were not identified.

Police said there had been no threat to public health and none of the companies had paid any ransom.

Each of the companies contacted, which demanded payment of £50,000,

into a numbered foreign bank account and threatened contamination of named products if it was not paid.

Later letters were accompanied by product samples contaminated with a "harmless food dye", police said, an effort to demonstrate that the correspondent could discreetly penetrate the packaging. They also received test tubes containing cultures of one of the threatened organisms - *Yersinia enterocolitica*, capable of causing stomach upsets and diarrhoea. Police said tests showed the sample was "professionally cultured and prepared in a way consistent with scientific knowledge". Health experts said consumption of food contaminated with the organism would have had no harmful effect.

## CONTRACTS &amp; TENDERS

### BANCO INDUSTRIAL DE VENEZUELA ANNOUNCES THE SEALED BID OFFERING

August 2nd, 1996



Base Price: Bs. 15,409,000,000.00

(Official Exchange Rate as reference: 471.00 Bolivars per US dollars as of June 14th, 1996).

## REQUIREMENTS

The bidders will submit two (2) envelopes securely closed and sealed, as follows:

A) ENVELOPE N°1 (Identified as DOCUMENTOS), to be submitted on Tuesday, July 30th, 1996, from 8:30 am to 4:00 pm, local time at: Boulevard de Sabana Grande, Edificio Pasaje La Concordia, Nivel Mezzanine, Avenida Casanova y Avenida Casanova, Caracas - Venezuela. This envelope must include the general information from the buyer and the warranty (Cashier check or bid-bond for an amount of Bs. 1,540,000,000.00).

B) ENVELOPE N° 2 (Identified as OFERTA), to be submitted on Friday, August 2nd, 1996, not later than 10:00 am local time at: The Caracas Hilton Hotel, Gran Salón, Section A.

Available at:

Miraflores, 1101 Brickell Avenue, Suite 300, Miami - Fl 33131, USA. Telephone: (305) 374.50.80

New York: 400 Park Avenue, New York - NY 10022, USA. Telephone: (212) 688.22.00

BANCO  
INDUSTRIAL  
DE VENEZUELA

## London Stock Exchange reforms attract criticism

By John Capper,  
Banking Editor

The London Stock Exchange's proposed reforms of share trading in the City have been criticised for giving unfair advantages to the big investment banks that currently act as marketmakers.

Instinet, the agency broker owned by Reuters, has attacked a proposal to allocate privileges to banks that will perform a similar role to marketmakers in a reformed

share market as "misconceived", and said it may damage overall market liquidity.

Mr Doug Atkin, managing director of Instinet UK, said that it was correct to reform the system of share trading, but if the proposals are implemented in this form, none of the objectives behind them may be met.

Instinet is a rival to large marketmakers that provide liquidity by guaranteeing constantly to quote prices at which they will buy and sell

shares. It has said the exchange should not allow a blanket exemption from tax on share transactions for the "registered principal traders" that will take the place of marketmakers in the proposed new system.

It suggests that any firm or individual who puts capital at risk by buying a block of shares from an investor and then "unwind" it by selling it to others should be exempted from stamp duty on that transaction.

The rush to join Aim is rooted in several factors, not least the undoubted success of the junior market in establishing itself as a viable staging post between venture capitalists and the main list.

This in turn has drawn a growing number of institutional investors.

Aim has no trading qualifications for membership, with investment in many of the start-up stocks deemed to be very high risk. Yet prospective price-to-earnings ratios for a number of recent new issues are on a par with companies on the main market.

However, there are signs that while new issue investors are willing to pay such prices, those in the after-market are not so keen. Of the 14 issues

that came to Aim in June, nine are trading close to or below their placing price.

Strong institutional demand, a rush of companies and rising prices are reminiscent of the new issues market towards the end of 1994, when a small number of flotations went spectacularly wrong.

Could this happen on Aim? One respected nominated adviser says some of the companies deemed unsuitable by his institution have later turned up on Aim under less demanding advisers.

Another nominated adviser says the pressure to reduce fees, and consequently the amount of scrutiny and due diligence on a prospective member, is a constant concern.

"There is always someone

willing to do it cheaper," he says. The price of joining Aim can range from about £40,000 (£62,000) to the £1m paid by Fibreline recently, depending on how much money, if any, is being raised.

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## Television/Clement Crisp Lathered up over soap opera

I have, after a long and happy absence, returned to soap operas, and the experience is not recommended. It is rather like being trapped at an airport during what is called, in denial of truth, "industrial action". There are the same desperate people facing yet another set-back in life, teenagers looking sullen, tempers being lost, all located in a setting of unrevealed nastiness. Is it more like *EastEnders* or *Brookside*? With the addition of a sheep or two it might be *Emmerdale* (*known chez nous as Emmerdale*) *Farm*, and given the occasional tortured vowel, ("Mum, can we go haoume?"), it is uncannily like *Neighbours*. ("Mum, can we go haoume?")

What began as escapist drama on American radio in the 1930s to promote sales of soap has been turned by television into drama made of soap. The home-grown narratives that currently infest our screens are a miserable lot, their place in the weekly ratings more a tribute to addiction than merit. How glib they are, and how determinedly workaday. Real life is bad enough. This is Real Life in Spades, perhaps on the rationales that we may say "There but for the Grace of God..."

I turned to that invaluable guide, *Inside Soap*, for insights into what holds the fans' attention. The top six soap-operas are, unsurprisingly, *Coronation Street* (which is beyond criticism: one might as well reproach Holy Writ for the behaviour of the prophets), *EastEnders*, *Emmerdale*, *The Bill*, *Neighbours* and *Home and Away*. (These last two are Australian, and seem largely populated by lust-crazed and intellectually challenged teenagers: can *we* *Down Under* really be so?) *Inside Soap* offers a convenient précis of plots which give the authentic whiff of the genre: "Jan is disappointed not to win the Stairwells of Time competition". "Meanwhile, Dave's getting drunk and morose again". "Frank is ready to go after Brent, when Bridget reveals she thinks he raped Lucy". "Flakey the Clown now hates children".

These are rich seams of tosh, but what I have lately watched in the cause of grimdest duty was also fearfully grey. The attraction of each episode ending on the horns of some unsuspected and unsuspecting dilemma, with characters larger (or at least more lurid) than life. Psychotherapy behaviour is the norm: insane jealousies, secrecy, an inability to explain any action are the *sine qua non*. (Just like a political party conference.) The madlier, the richer, the more preposterous the better, is surely the rule for *haute couture* soap, with action placed in interiors where vast expense is outdone by even vaster lack of taste. The settings in *Neighbours* come from the Build Your Own Novel Book; the characters, apart from their rampant hormones, have no other existence.

**S**o a welcome – in as much as another soap-opera can be said to be welcome: it is rather like rejoicing at finding a wasp's nest in the attic – for *Savannah*. This is an American soap in the *Dynasty* tradition: it comes from the same producer, Aaron Spelling. Whatever else it may lack, and that list would be like naming the world's fish, it has gloss. Its first three episodes were richly bedecked with chicanery, lust, double-dealing, bastards (both actual and metaphorical), a virgin bride, a river-boat wagered lost at cards, a wedding threatened with annulment within 24 hours, murder, copulation in a shower, theft of funds, the loss of a corpse, horse-copping, obscene videos, and dialogues of the "she's beautiful, rich, and marrying the handsomest straight guy in *Savannah*" type. Interiors were triumphs of non-taste, and female characters have such fetching names as Lane, Peyton and Reese. (These may be gender-coded for American viewers, but I would not care to hazard whether the baby at the font was male or female when the name was given.)

A rich seam of tosh: in *Savannah* lust, double-dealing, murder and chicanery provide the supreme escapist drama you wish supremely to escape from

It is supreme escapist drama: it is, after a time, the sort of drama you wish supremely to escape from. But it has a life-force, a neurotic drive towards keeping us on our anticipatory toes, that commands respect. Personalities are in constant shift as well as constant shiftness: you should not suppose that Peyton is as vile as she seems, nor that anyone can be as dull as Reese (who has "saved herself" for the marriage bed). To old *Dynasty/Dallas* hands, this is proof of true soapishness: all is illusion, from behaviour to plot-line. Dramatic skill on the part of the players is less necessary than the ability to smoulder, strip well (lying in bed for a chap is merely another excuse to display the pectorals) and utter dialogue without breaking into peals of merry laughter. With *Savannah*, soap opera is its own

ludicrous but highly-polished self. And it beats Wimbledon – just for rampart temperament and erotic grunting.

And as a note in passing, may I command *Cybill*, Channel Four's Friday night *bonne-bouche*, to anyone who does not yet know it. The titular *Cybill Shepherd*, and her side-kick *Christine Baranski*, are adorable drols, and the script is literate.

onwards). However, she is soon troubled by headaches and toothache, early intimations of dementia. William marries her childhood friend, Mary Hutchinson, and Dorothy records with uncharacteristic, painted detachment, "I will consider myself as boarding through my whole life with an indifferent person".

**D**orothy now has less appetite for the immediacy of experience, and recollects past happiness, or laments its loss. "Stupefaction" numbs her thoughts. She mourns her brother John, who went down with his ship. Mature reflection completes a sensitively dramatised evening of private eloquence shaped for the public stage.

Simon Usher directs vitriolically. Anthony Lamble has invented a playground for Dorothy's imagination: miniature hills dotted with tiny sheep, light-houses, flower-beds, stage-coaches. Paul Russell's lighting is magnificently golden on summer eves, cool and crisp on winter morns. The production can be overbearing, especially as it is punctuated with synthetic music. It will no doubt trust totally in the words and performance by the time it plays Edinburgh in August.

Simon Reade

*Exquisite Sister* is at the Courtyard Theatre, West Yorkshire Playhouse until July 20 (0113 242111).

## Theatre Wandering lonely as a cloud

A pure performance can lift our hearts, inspire our imagination. Kelly Hunter as Dorothy Wordsworth has such clarity of vision, is so attuned to the vibrant simplicity of Dorothy's journals, that you feel spiritually refreshed.

Written by Hunter, *Exquisite Sister* is a fine tribute to a noble woman, and a natural writer. Dorothy Wordsworth is more than a footnote in English literature. She has her own sensibility, untainted by poetic sophistication, rejoicing in "nature striving to make perfect what Art had deformed". She devoted her life to her brother. When he eventually found fame as a poet, she succumbed to senility. Hunter, with her nervous energy, captures that taut, brittle intensity of tragic self-sacrifice.

The youthful 1798 Alfoxden journal articulates a joyful life in Somerset's Quantocks. Bliss was it at dawn to be alive, scrambling up coombes, through the woods, delighting in the crowds of sunbeams, adoring the majesty of "moonscape like herrings in the water". Hunter's Dorothy darts like a fish, gasping for air, breathless with excitement.

There is the frequent tingle: "Met Coleridge" – though it seems more innocent than the erotic charge of, say, Byron, Shelley, and Mary's Romantics. (Dorothy would feel at ease in an Austen novel or on a Constable canvas). She and her brother moved back to Cumberland – with a zest for living, recorded in the Grasmere journals from 1799

facilitate a clutch of cynical female-voice numbers. On the other hand, it is a delicious move to deck Medford out in twinkling red horns and tail to deliver infantile ripostes to Marie's songs of devotion.

Medford's performance is the greatest success of the 85-minute show; he has a wonderful voice and elevates bar-owner Mikey from a mere observer into a character in his own right. George Costigan, as Randy, is less certain, veering from more or less straight agony to buffoonery; his upper register has the hoarse sincerity of a Jimmy Nail, with the weaknesses as well as the strengths of such a voice.

**B**elinda Lang seems oddly under-energised throughout, whether as Marie or her twin, betraying a possible lack of direction from Carole Bond.

Costigan and Lang performed their first Newman assemblage nine years ago at Stratford East: it died the death. They obviously believe in his song-writing talents, and rightly so, but something, somewhere, is missing from *Roll with the Punches*. I would hate to think that the bill of fare is too rich for musical theatre, but the whole remains maddeningly less than the sum of its parts. Still, even such a "heavy" show proves that Randy Newman has much, much more to offer than the (thankfully excluded) "Simon Smith and his Amazing Dancing Bear".

Ian Shuttleworth

At the Tricycle Theatre, London NW6, until August 10 (0171-328-1000).

## Opera/David Murray

### A 'Traviata' to die for

**F**or the current instalment of its Verdi festival, the Royal Opera has revived Richard Eyre's handsome staging of *La traviata*, complete with Angels Gheorghiu's Violetta again.

If that were not enough (which it could almost have been) she was joined this time by her young husband Roberto Alagna as Alfredo; and as if that were not enough, we had Thomas Allen making his debut as father Germont.

The plight of the homeless who frequent Covent Garden seemed nothing compared to the really desperate plight of the opera-lovers who had failed to get tickets. It has been a long time since one saw so many frantic people offering practically anything for return. And was this *Traviata* worth it? Well, yes; but it will be better later, when its excellent parts have begun to gel properly.

Simone Young conducted the speediest *Traviata* I can remember,

and sweet-toned in every phrase, however difficult. He even acted a bit, quite creditably, though never suggesting anything so uncouth as raw despair or heartbreak fury.

For dramatic penetration, it was Allen's Germont who offered most. Certainly his once-dominating baritone has lost its fullness, but who would complain when he projected so much concerned feeling and wary dignity, and with such noble musicianship. Germont *père* the firm centre of the opera, and he did that superbly.

A special word for Leah-Marian Jones as Flora, too, who made a striking cameo of her rather ungrateful role; indeed, all the negligible roles were admirably taken. A good and rewarding evening, if not a great one, *did* feel sorry for those who failed to get in.

Further performances to July 19, some with other principals.



Roberto Alagna and Angela Gheorghiu as the young lovers

Alastair Muir

collection, including works by Picasso, Lechner, Flavin, Oppenheim and Boltzschki; to Sep 29

### ■ CARDIFF

#### CONCERT St Davids Hall Tel: 44-1222-978444

• Royal Philharmonic Orchestra:

with pianist Peter Donohoe perform

Dvorak's *Carnival Overture*,

Tchaikovsky's *Piano Concerto No.1*

and Sibelius' *Symphony No.2*.

Opening concert of the tenth edition

of the Welsh Proms; 7.30pm; Jul 11

### ■ CHICAGO

#### EXHIBITION Art Institute of Chicago Tel: 1-312-4436800

• Illustrations by James Ransome

and John Steptoe: Works by the

African-American artists; to Sep 2

### ■ DUBLIN

#### CONCERT National Concert Hall - Geórgias Náisiúnta Tel: 353-1-6711888

• Fergus O'Carroll, Alan Smale and Hugh Timney: the hornist, violinist

and pianist in works by Paganini and Brahms; 1.05pm; Jul 12

### ■ HAMBURG

#### EXHIBITION Museum für Kunst und Gewerbe Tel: 49-40-24862782

• Alfred Steffen - Portraits:

exhibition of portrait photographs by

Alfred Steffen. Many national and

international celebrities, including

actors, musicians, directors, authors

and politicians, have posed for the

artists include Marie-Jo Lafontaine, Bruce Nauman, Nam June Paik and Bill Viola; to Sep 15

The Metropolitan Museum of Art  
Tel: 1-212-879-5500

• American Printmaking 1880-1900:  
Winslow Homer and His

Contemporaries: an exhibition to

complement the Homer painting

retrospective by providing a context

for the artist's printmaking efforts;

to Sep 22

### ■ LOS ANGELES

#### CONCERT Hollywood Bowl Tel: 1-213-850-2000

• Requiem by Verdi. Performed by

the Los Angeles Philharmonic with

conductor John Flora and the Los

Angeles Master Chorale. Soloists

include soprano Kallen Esperian,

mezzo-soprano Florence Quivar,

tenor Michael Sylvester and bass

James Morris; 8.30pm; Jul 11

### ■ NEW YORK

#### CONCERT Avery Fisher Hall Tel: 1-212-875-5030

• Claude Frank: the pianist

performs Mozart's Fantasy in C

minor, K475, and Sonata in C major,

K330. Part of the Mostly Mozart

Festival; 8pm; Jul 11

### ■ PARIS

#### EXHIBITION Centre Georges Pompidou Tel: 49-89-21851920

• The Sleeping Beauty: a

choreography by Peter Wright after

Peripetis to music by Tchaikovsky.

performed by the Bayerischen

Staatsballett München; 7.30pm; Jul 12

### ■ STOCKHOLM

#### EXHIBITION Barbican Theatre Tel: 49-171-6384141

• Julius Caesar by Shakespeare.

Directed by Peter Hall and

performed by the Royal

Shakespeare Company. The cast

includes Christopher Benjamin;

7.15pm; Jul 10, 11 (also 2pm)

The Pit Tel: 44-171-6388691

• The Painter of Dishonour: by

Calderon, in a new version by

Boswell and Johnston. Directed by

Laurence Boswell and performed by

the Royal Shakespeare Company;

## COMMENT &amp; ANALYSIS

Edward Mortimer

**On the middle path**

Both the west and the radical Middle East should listen to the reasonable voice of Islam coming from south-east Asia

I first met Anwar Ibrahim in 1989 on a campus in New Hampshire. It was soon after the Islamic revolution in Iran, and an enterprising American professor had decided to bring together some representatives of radical Islamic thought for a discussion with western scholars.

The Moslem leaders present included some pretty uncompromising figures, such as Hassan Turabi, who has since become the guiding ideologue of the grotesque military dictatorship in Sudan, and Khurshid Ahmad, whose theories of Islamic economics General Zia ul-Haq attempted to put into practice in Pakistan. On paper, Mr Anwar, founder-president of the Islamic Youth Movement of Malaysia, seemed to belong in the same category.

But as soon as he opened his mouth he was clearly quite different. Not that he was less sincere. If anything he conveyed a stronger sense of personal commitment and honesty than the older and angrier leaders present. But his commitment did not seem to carry with it any compulsion to adopt a confrontational stance, or to resort to finger-wagging (let alone worse) against the west.

I suppose by then his transformation from student radical to suave and charming pillar of the establishment (today he is finance minister, deputy and heir-apparent to Mahathir Mohamad, the prime minister) was already well advanced. But I doubt if his radicalism can ever have taken the bitter, sectarian form we have come to associate with Islamic militancy in the Middle East. I was particularly struck by the fact that he referred to one of the western scholars present, a specialist in south-east Asian Islam, as "my guru". Neither the thought nor the terminology could possibly be reconciled with Islamic fundamentalism.

Not surprisingly, some of his old followers believe he has sold out. The Internal Security Act, under which he

was detained without trial in the 1970s, is still on the statute book. Corruption, in the words of Dr Mahathir, "is still very much in evidence", even if "not to the extent made out by foreign critics". To a certain extent Mr Anwar has it both ways. So long as he is only number two in the regime he can discreetly encourage hopes of change without having to fulfil them.

But he continues to get the rapt attention with which members of the UK establishment listened to Mr Anwar when he spoke in London last week.

In part Mr Anwar makes his impact on western audiences simply by not being Dr Mahathir. He does not berate the west for abandoning the work ethic, legitimising home sexual marriages and single-parent families, or making gratication of the sexes... the main purpose of life", as Dr Mahathir did in a speech in Oxford earlier this year. He does criticise "blind faith in market-driven solutions", insisting that "any policy or prescription must take into account its human implications", but this clearly strikes a chord with many western listeners.

Mr Anwar quoted Adam Smith on the effect that too much admiration of the rich and powerful is "the great and

most universal cause of corruption of our moral sentiments". This view apparently is not shared by some of his government colleagues, who cite local billionaires as "role models" for the Malay population. More important, he warned that "the success of the east Asian economies has evoked too much uncritical admiration", and vigorously repudiated the view that "the notion of freedom, individual liberty and human rights is alien to the Asian psyche".

But he also commands attention as a spokesman for Islam who is not afraid to equate Islamic concepts with those of other traditions. He speaks of "the middle path - the Islamic *anusavita*, the *chayung* of Confucius or the 'golden mean' of Aristotle", and asserts that in east Asia "there is a renewed quest for the meaning of traditional values and religious precepts, be it Islam, Confucianism or Buddhism".

It is very important for the west to hear such a Muslim voice at this moment in history, when siren voices are urging us to believe in an impending "clash of civilisations", with Islam and the west inevitably ranged on opposite sides. And it is surely important for Moslems to hear it too, in the Middle East and elsewhere.

It might remind them that Islam was strongest, both as power and as civilisation, in the Abbasid period (corresponding to western Europe's "dark ages") when Moslem scholars eagerly read and translated Greek philosophers and scientists and studied Indian society. In our own day the Moslem Middle East, for all its oil wealth, has not achieved anything like the economic success of Moslem societies in south-east Asia. Could that be, in part, because south-east Asian Moslems have had the self-confidence to remain open to non-Moslem ideas, while Middle Eastern Moslems increasingly fall back on a closed and defensive interpretation of their faith?

Two faces of Islam: Hassan Turabi (left) and Anwar Ibrahim



Two faces of Islam: Hassan Turabi (left) and Anwar Ibrahim

**LETTERS TO THE EDITOR**

Number One Southwark Bridge, London SE1 9HA

We are keen to encourage letters from readers around the world. Letters may be edited for space and clarity. Please send them to: [letters.editor@ft.com](mailto:letters.editor@ft.com). Translations may be available for letters written in the main European languages.

**Airline pilots need much more than flying skills**

From Mr Tristram C. Llewellyn Jones

Str, I am an airline pilot presently operating Boeing 767 long haul airliners for a national airline. Last July 8 makes several false assumptions concerning the role of the airline pilot which, to assist the judgment of your readers, need to be corrected.

While the skill required to fly an airliner broadly remains the same as a few decades ago it is a small part of the job of operating a very complicated

transportation system. The difference these days is the high level of mental agility required in a two-pilot computerised environment.

My colleague and I recently had to handle a diversion from Chicago to Detroit after a ten-hour flight across the Atlantic. This involved critical decisions on fuel and weather when our bodies thought it was 3 am in Europe. After landing we had to manage the human situation of several hundred people who did not

want to be there.

There are many who aspire to be airline pilots but those who have succeeded have convinced everyone of their ability always to make safe decisions under pressure of time.

Your article is inaccurate with respect to salaries and hours; British pilots can fly up to 100 hours a month at any time of day and British Airways pays new pilots less than £30,000 a year. Industrial relations has been the Achilles' heel of UK industry and a

clever, wealthy company like British Airways should be able to resolve this dispute before the country is damaged.

Please don't belittle our profession. We do not perceive the job as glamorous and if we fail in our duties people may die.

Mr Tristram C. Llewellyn Jones,  
56 Carlton Mansions,  
Randolph Avenue,  
Maida Vale,  
London NW9 1NE, UK

**Take risk on innovation**

From Mr Jack Savidge

Str, Your July 3 article, "Japan to throw money at research", and Mr Christopher Hull's remarks (Letters, July 5), leave out the most important research-to-commercialisation player - the innovator. Innovations great and small are made real and brought to market by innovators. Innovators are compelled forward because they perceive the reward of success as greater than the risk of failure. Innovators are entrepreneurs whether inside or outside the corporate walls.

Europe has marketable scientific discoveries, novel ideas and demonstrable technology. What it lacks is the communal forgiveness or acceptance of either success or failure. The risk of success is to be perceived as now different by friends and community. The risk of failure is financial disaster or loss of reputation. The potential European innovators have not received strong enough signals that "whatever happens, it's OK to try".

The European Union would do well to explore national cultural attitudes that have an impact on potential innovators. Further, financial policies should be evaluated that would mitigate honest commercial failure. By raising reward above risk, innovators will emerge in every culture to propel innovations.

In our press release we said that only a few of the hotels were currently the subject of investment advice and in fact it is about 10 hotels on which we are presently doing research for their investment opportunities. The freeholds are not available and

Miss Judith Mayhew (deputy chair of the corporation's policy and resources committee) said: "I do agree with you that the input of investors is very important, just as the input of shareholders in companies is very important."

During a discussion about pension funds, I asked whether the visitors thought it right that the views of individuals and their trade union representatives were ignored by the managers of pension funds they had contributed to during their working life.

In replying to supplementary questions on the same subject,

Consensus, I believe, is the word."

Needless to say I was pleasantly surprised. After all, this is a clearer and firmer commitment to the stakeholding principle than anything offered by Labour's newly published *Road to the Manifesto* - albeit from an unexpected source. Welcome on board Miss Mayhew!

Alex Falconer,  
European parliament,  
Boulevard de la Cambre 211,  
B-1040 Brussels,  
Belgium

**Moscow keeps control in hotels upgrade**

From Mr John Inge

Str, Further to your article "Moscow plans \$1bn sale of 200 city hotels" (July 8), I am writing to clarify points in it which have caused anxiety in the Moscow Hotel Company.

GAO "Moskva" is a subsidiary of Moscow city government instructed by the city to deal with the projects aimed at upgrading the services and accommodation offered by Moscow Hotels.

In order to implement their instructions in the best way they organised a tender for potential advisers to GAO "Moskva" in which both domestic and overseas companies took part. Knight Frank's credentials were the most impressive.

In our press release we said that only a few of the hotels were currently the subject of investment advice and in fact it is about 10 hotels on which we are presently doing research for their investment opportunities. The freeholds are not available and

ownership will therefore remain in the hands of the Moscow Hotel Company. Any reorganisation will therefore take place in conjunction with the objectives of Moscow to provide investment opportunities for Russian and overseas investors and to improve its hotel accommodation, while retaining control of its assets.

The programme of the city government in the hotel sector had been under discussion for more than a year before they finally came to a point at which the services of a qualified adviser became necessary. If the city decides to privatise some of the hotels the city would retain its stake and employees would be entitled to get them share as well. Both domestic and overseas investors are welcome to participate in eventual tenders and auctions. However, this would take place only after a clear approach is worked out for each particular property.

Each hotel will be dealt with

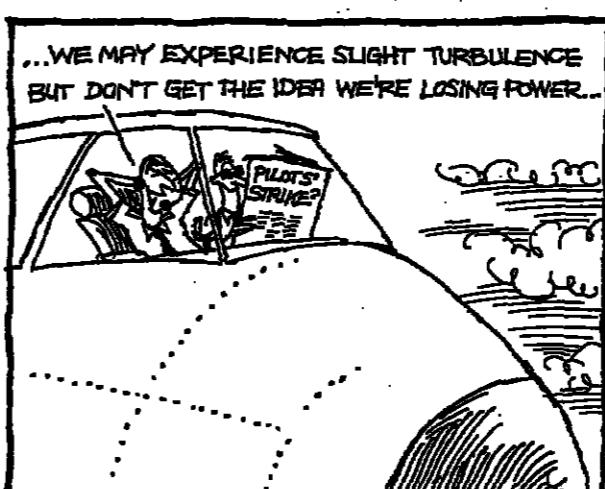
individually and there would be a variety of methods used for raising additional finance from the hotel sector. It is likely that it could be easier to buy control in the smaller and poorer quality hotels since a buyer would be committed to conduct expensive renovations. It is still impossible in Russia to buy the freehold.

This is a brief overview of the mandate that has been given to my firm. Our authority to issue a release did not include any reference to Mr Yuri Luzhkov, the city's mayor, who has always emphasised the need to retain ownership of his city properties including these hotels. The indication in the headline to the article that he plans now to sell "all 200 hotels" is what has caused the anxiety in the company and which is quite untrue.

John Inge,  
Knight Frank,  
29 Hanover Square,  
London W1R 0AH, UK

**The world at their feet**

Airlines are finding that the power of pilots can undermine plans for cuts, says Michael Skapinker



They are a powerful group.

If there is a strike by other airline employees, such as check-in staff or baggage handlers, managers can often do their jobs. They cannot fly the aircraft. Nor can they replace pilots easily. Few in the industry take seriously BA's hint that it will employ foreign pilots. It would take too long to organise, they say.

Airline executives argue, however, that time is not on the pilots' side. While it takes up to two years to train a pilot, there is no shortage of applicants. BA has more than 3,000 applicants, some already trained, on its books.

So many people want to be pilots that BA sees no need to pay its trainees more than \$2 a week plus free board and lodging.

If BA takes them on permanently, they have to pay back a quarter of the £25,000 it costs to train them. Lufthansa of Germany goes further, making its trainees pay the full cost of their DM140,000 (\$59,072) two-year training.

Once they join these airlines' staff, however, the pilots start earning the kind of salaries which make this sort of outlay worthwhile. BA pilots start on

pen. The dangers are still there but nowhere near the degree that we were used to. The work is considerably duller than the work we did."

Mr Beatty bears no resentment towards today's pilots, however. "They are far more highly trained than we were. We had nothing like simulators." Nor does he accept that the modern pilot's job is an easy one. For one thing, they fly many more people in an aircraft. "They bear enormous responsibility. Being responsible for hundreds of people is an enormous undertaking. Think of the idea of going down in history as someone who killed 300 people."

Some airline executives go along with this view. "The pilots are a highly educated, highly responsible group. And the glamorous side of their job is very overplayed. Being away from your family for days at a time is not great," says one.

The difficulty for the pilots is that even the most successful airlines say they still need to cut costs. Deregulation in the US and Europe has encouraged low-cost, non-union airlines to compete with the large carriers. The long-term trend of airline fares is downwards.

BA says it will have to find £100 million of savings over the next three years to maintain its competitiveness. Lufthansa is looking for DM1bn in savings over five years.

Airlines will want pilots to bear their share of the pain. The question will be which carriers do so. Executives say that if it is not one of the wealthier ones, perhaps it will be one of the desperate ones.

If the BA dispute is settled, attention will turn to Mr Christian Blanc, chairman of Air France. Mr Blanc's plan to merge Air France with Air France Europe, its domestic partner, has resulted in strikes.

Other airlines, and pilots, will watch Mr Blanc closely. However tough he plans to be, they know that his predecessor, Mr Bernard Attali, was forced out of office in 1993 by employee strikes. Whatever the cost pressures on pilots, they still have the ability to ground

airlines.

Today, the chances of losing an engine are far less, although it obviously does hap-

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## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

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Wednesday July 10 1996

## Clarke sings summer blues

Where has Mr Kenneth Clarke's money gone? On the answer depends more than the case the chancellor of the exchequer can make for tax cuts in November. On plausible assumptions about economic growth, fiscal buoyancy and public spending, tax increases may be required.

The forecast public sector borrowing requirement for 1996-97 is now 3% per cent of gross domestic product. This follows the provisional cut-back of 4% per cent of GDP last year. Back in November 1994, when optimism was at a peak, the PSBR for 1995-96 and 1996-97 was forecast at 3 per cent and 1% per cent of GDP, respectively. The gap between the outcome now expected for this year and the one expected a little more than a year and a half ago is £13.9bn - 7p in the pound on the basic rate of income tax.

Over the course of this parliament, the Treasury now suggests, the PSBR will have been 6 per cent of GDP in 1992-93, 7 per cent in 1993-94, 5% per cent in 1994-95, 4% per cent in 1995-96 and 3% per cent this year. The public sector's ratio of net debt to GDP will have jumped from 27 per cent in 1991 to 46 per cent at the end of this year. Such a performance cannot be repeated.

The principal reason has been that the economy started in recession and, with the exception of 1994, has not grown very rapidly since. In 1995, it grew 2% per cent, when the 1994 budget had expected growth of 3% per cent. In 1996 it is again expected to grow 2% per cent, though the 1995 budget had expected it to grow 3% per cent.

If slow growth is the problem, rapid growth may be the solution. Here the Treasury has a cheery tale to tell. The economy is now expected to expand 3% per cent next year, driven by buoyant con-

sumers' expenditure, up 4% per cent over the year. Performance of fixed investment is also expected to improve, with growth of 5% per cent, up from 3 per cent this year.

This is plausible. Growth of consumer expenditure is already accelerating, driven by higher disposable income from tax cuts, lower mortgage rates, buoyant equity prices and "windfalls" from building societies and electricity companies. British consumers can always be expected to spend if given the chance. They are being given not merely the chance, but every encouragement. Mr Clarke will continue to encourage them.

So is all going to end well? Not necessarily, for three reasons.

First, the failure of revenue to

match expectations is also because of a largely unexplained reduction in fiscal buoyancy. Even since the last budget, for example, revenue this year is expected to be £4.5bn lower than planned. Shortfalls in corporation and value added tax, in particular, do not result solely from lower than expected money GDP, but from lower than expected receipts in relation to profits and consumer spending, respectively.

Second, the fiscal forecasts depend on an extraordinarily tight control on public spending, with virtually no growth in real terms between 1994-95 and 1996-97. This has been sustained hitherto. It is hardly likely to be sustained indefinitely.

Last, above trend growth may prove unsustainable. With luck that should not be the case. But luck is the last thing any British Chancellor should rely on.

So the fiscal position is finely balanced, at best. At worst, it could be toppling into a hole. Any tax cuts should be saved. The Treasury may well want its money back after the election.

## Peace in peril

The latest sectarian violence on the streets of Northern Ireland is as dangerous as it already seems depressingly familiar. After two years of relative peace, the risk is of a return to full-scale confrontation between Protestants and Catholics. A heavy responsibility now rests with the province's unionist politicians to prevent such from happening.

The images of mob violence flashed around the world during the past few days have offered succour to only one group in the province - those in Sinn Fein/IRA who have refused to disavow terrorism. Since ending their ceasefire earlier this year, republicans, rightly, have been treated as pariahs. Now, they will pose once again as the defenders of the province's Catholic communities against the Protestant majority.

The July marches which will celebrate the victory of William of Orange over James II at the Battle of the Boyne more than 300 years ago have long been a cause of sectarian tension. To most people in Britain, they appear a curious and outdated anachronism.

But for Protestant members of the Orange Order, the parades are the most public assertion of their right to remain part of the UK. And for nationalists, they represent a triumphalist expression of

the historic hegemony of the unionist majority.

It is thus left to the police in the province to balance the rights of the unionists to march along their traditional routes against the needless provocation that sometimes offers to nationalist communities along the way. It was in an attempt to strike this balance that Northern Ireland's chief constable placed a partial ban on the annual Orange Order parade in Drumcree, Portadown.

Some unionist politicians have sought to explain, if not justify,

the subsequent violent demonstrations by loyalist groups by blaming the London government for

alleged appeasement of the IRA in its search for a new political settlement. Others have asserted an absolute right to demonstrate along traditional routes.

But there are bigger issues at stake than whether the chief constable's decision over Drumcree was well-judged or otherwise. The first is the absolute duty of political leaders to respect the rule of law. To hedge that duty is to offer encouragement to the advocates of violence. The second is the failure of some unionists to understand that, ultimately, peaceful co-existence and mutual respect with nationalists offers the best guarantee of a secure future for Northern Ireland within the UK.

## Force majeure

It is no coincidence that the cuts in German defence spending follow hard on the heels of similar reductions in France. Both countries are trying hard to squeeze their bloated budgets into the tight corset of conditions set for joining a single currency. Defence spending is a natural target for finance ministers, not least because such spending is partly discretionary when threats are hard to spot.

Local politics has hit international collaborative equipment programmes hard. Dassault, France's military aircraft maker, won the argument for its fabulously expensive Rafale fighter. That meant that programmes with less political muscle, such as the Tiger attack helicopter, the NH 90 transport helicopter and the Future Large Aircraft transporter lost funds.

To the irritation of Bonn, all of these are Franco-German programmes, and retaliation seems likely. Funding for Eurofighter, the programme most important to Daimler-Benz Aerospace and which does not involve France, is likely to be secure. French programmes, such as the Helios spy satellite, may not be so lucky.

Neither country wants to be blamed for outright cancellation of a programme. So projects such as the Tiger and NH 90 helicopters

are likely to follow the F/A into limbo, with low-level development work continuing, but no expensive production contracts placed.

Both governments may hope that the spending corset will be loosened after 2002 when the single currency is in place, allowing these programmes to be revived.

Whether these delays will have a significant impact on the rationalisation of the European defence industry remains moot. Industry, always keen to focus on new programmes, is nervous. Yet the pressure may be just what the governments and companies need to face up to reform of their procurement processes. It is slowly being accepted in both Bonn and Paris that military equipment must be affordable if the armed forces are to have new weapons.

If these forces lead to more open tenders for continental defence contracts and a more commercial attitude from privatised continental companies, they will be better able to deal on terms with US and British firms which have already made the painful adjustment.

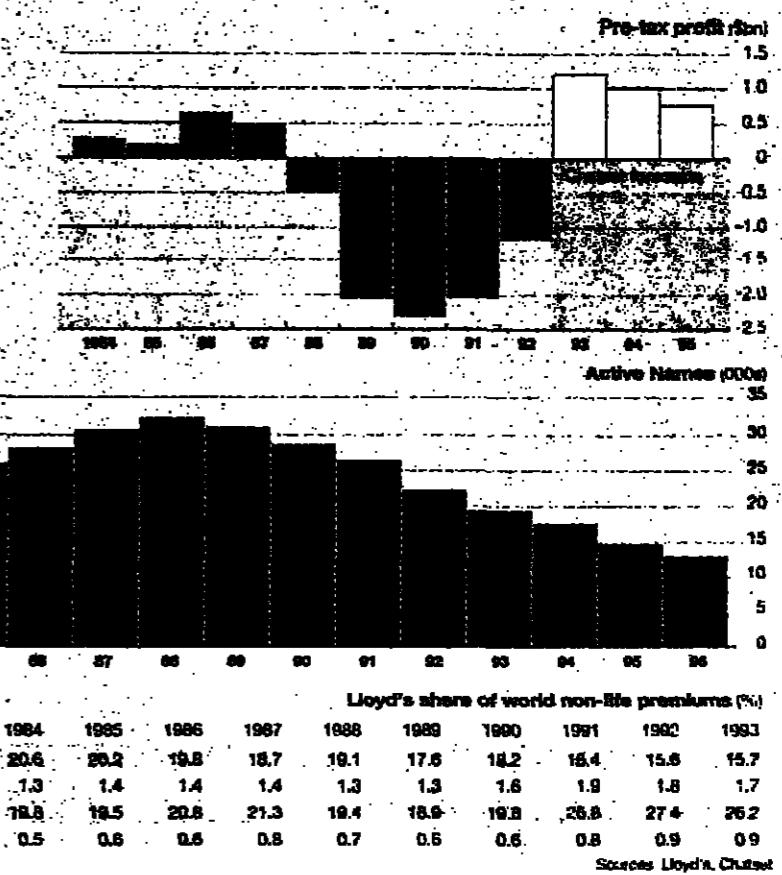
They will also be better placed to negotiate mergers on a properly commercial basis with their peers. The hope must be that the companies seize this opportunity for change, rather than retreating into an unedifying fight over a shrinking pork barrel.



David Rowland

Chairman

## Lloyd's: not out of the woods yet



## Liable to more upheaval

Lloyd's of London may be edging towards a recovery plan after its recent losses but many conflicts remain unresolved, says Ralph Atkins

Lloyd's of London is close to making a comeback. After five years of severe losses, the insurance market is expected to reach a deal in August with its 34,000 investors, the Names, which should banish fears of its impending collapse. The rescue of Lloyd's, says Mr David Rowland, chairman, would provide "an amazing signal of what is possible".

But as Lloyd's recovers and profits begin to flow, new conflicts are emerging at the 300-year-old market. The outcome of these disputes over its structure, its capital base, and its burdensome administrative expenses will determine the institution's role in the next century in the competitive world of international insurance.

Even before agreement is reached on the recovery plan, which includes a £3.1bn out-of-court offer to lossmaking and litigating names, Mr Rowland has unveiled proposals for a wide-ranging internal review of Lloyd's organisation.

"Any feeling that we relax and say, 'whoopie, that's done' would, I think, be a disaster," says Mr Rowland, who is expected to receive enthusiastic backing for the recovery plan at Monday's annual meeting in London. Lloyd's faces challenges on three fronts:

■ Tension between the traditional Names - individuals with unlimited liability - and more recent corporate investors. The Names have borne more than £2bn in losses caused by negligent underwriting, natural disasters and a surge in US pollution and asbestos-related claims.

Many have stopped underwriting and the recovery plan will encourage a further exodus previously unquantifiable US liabilities will be "tapped", allowing trapped Names to sign a final cheque and leave.

But some Names, having survived the worst years, are determined to benefit from a reformed and now profitable Lloyd's. They will defend their interests against any threats

posed by the new corporate investors - professional fund managers and insurance specialists which have pumped £1.5bn into limited liability corporate members at Lloyd's in the past three years.

■ The reform of Lloyd's central organisation. As Lloyd's fought for survival, little attention was paid to cost-efficient management of services - such as claims handling - provided by the central Lloyd's Corporation to agency companies which run syndicates and handle Names' affairs. The expense of implementing the recovery plan will increase the pressure for savings.

If Lloyd's becomes dominated by large integrated insurance companies backed by professional investors, will there be a need for the same level of services such as marketing provided by the Corporation?

■ International competition. After good profits in the mid-1990s (Lloyd's itself made more than £1bn in 1993, to be reported on Friday under its three-year accounting system), insurance and reinsurance premium rates have been cut by as much as 25 per cent in the last year. Profits are under threat. Insurers in Bermuda, continental Europe, the US and elsewhere in London will be reluctant to cede market share to a more confident Lloyd's.

As Lloyd's begins to address these issues, the worry is that the crisis mentality which has united competing interests behind the recovery plan will disappear.

There is already haggling over the future of the system by which Names commit their wealth for only a year at a time - and over the principle of unlimited liability which makes Names liable to the extent of all their assets.

Raising capital year by year allows Names to switch syndicates easily but is expensive and unpredictable: underwriters do not know until late in the year how much business they will be able to transact in the following 12 months.

Underwriters increasingly want

"permanent" capital which would allow them to spend more time building relationships with policyholders. "The argument is one of timing, not whether or not it happens," says Mr Michael Wade, chief executive of CLM, one of the new Stock Exchange listed corporate investors at Lloyd's.

Lloyd's strength lies in its ability, as a collection of separate "syndicates" operating under the umbrella of a central organisation, to foster innovation and initiative. Underwriters are motivated by large personal stakes in their businesses and have a reputation for insuring the biggest risks - including satellites and properties in earthquake-prone California and Japan.

Lloyd's is about entrepreneurship. This week Mr Rowland signalled that he, too, wanted an end to the annual venture, saying it was "an uncomfortable instrument" for long-term insurance business.

Names' affairs, he suggested, might have to make a longer-term commitment.

But a vociferous lobby of Names - even if they make concessions on the annual venture - will want to ensure the traditional Name remains a potent force at Lloyd's and are demanding a "bill of rights" to protect them against encroaching corporate capital.

The Dowager Lady Delves Broughton, who chairs the 700-strong High Premium Group, representing Names each underwriting more than £1m of business, says: "I haven't come across one member of our group thinking of resigning."

Underwriters and managers are keen to develop new products because many other functions, such as back office operations, are handled centrally by the Corporation. In addition, licences to trade around the world are shared. There is also "common security" backing Lloyd's insurance policies; if a Name cannot afford or refuses to pay a claim, the market's central guarantee fund makes good the shortfall.

A drawback of this "mutualisation", however, is that the large, most efficient groups at Lloyd's feel held back by weaker rivals - a concern likely to grow as the new generation of professional investors make a longer-term commitment between underwriting syndicates.

The danger is that such arguments among investors will distract Lloyd's as it seeks to focus on increasing its attraction to customers - the policyholders - in a hostile trading environment.

As Mr Robert Hiscox, chairman of the Hiscox group of Lloyd's agencies, says: "We should spend the next five years concentrating on the business not arguing about the capital base."

Underwriters increasingly want

unlimited liability, meanwhile, appears set to remain in place for some time in spite of scepticism about its value as an indicator of financial security given the recent reluctance of Names to fund large losses. There are tax advantages for the Names and it allows them to underwrite business generating annual premium income of as much as five times their investment at Lloyd's.

The danger is that such arguments among investors will distract Lloyd's as it seeks to focus on increasing its attraction to customers - the policyholders - in a hostile trading environment.

That irritation is exacerbated when central facilities become burdensome and expensive. One option under consideration is to spin off central services such as claims handling, accounting and training into

a separate company or companies. Those running underwriting agencies at Lloyd's or looking after investors' affairs would then buy only the services they require. In time, such services could be sold to insurers outside Lloyd's - or bought in from elsewhere in a free market environment.

Lloyd's strength lies in its ability, as a collection of separate "syndicates" operating under the umbrella of a central organisation, to foster innovation and initiative. Underwriters are motivated by large personal stakes in their businesses and have a reputation for insuring the biggest risks - including satellites and properties in earthquake-prone California and Japan.

Another area ripe for change is that of reinsurance. By law, Lloyd's is largely responsible for its own regulation although the Department of Trade and Industry has a role in protecting policyholders' interests. But the system is intrusive, costly and, as history suggests, not always effective.

Lloyd's regulatory department employs 150 people and has an annual budget of £12m. The DTI, which regulates the rest of the UK insurance industry, manages with about 120 staff on a budget of £2m. Transferring Lloyd's regulation to another body, such as the Securities and Investment Board, would have much support within Lloyd's.

There is frustration, too, that Lloyd's has to operate under special acts of parliament which need a complex system of bylaws set by its ruling council. They also require the chairman to be chosen from the six council members elected from among Names working at the market. The government has promised a review of legislation next year.

The difficulty Lloyd's faces is that decisions over its governance and regulation depend largely on its future capital structure. A market dominated by professional investors, for example, would require less onerous policing. But the appetite among Names to remain at Lloyd's once the recovery plan is implemented, will not be known for many months.

As Lloyd's leaders take the stage at the Royal Festival Hall next week for the annual meeting, the difficulties of resolving such questions will prey on their minds. Five years of anguished conflict are close to an end. But the struggle to win the peace has barely begun.

## Financial Times

### 100 years ago

The French in Dahomey: A Daibol agency message from Paris states that the negotiations commenced between England and France for the delimitation of Upper Dahomey are temporarily suspended. The "Figaro" bears that the Royal Niger Company is profiting from the rupture to occupy all the posts evacuated by France in the disputed territory.

### 50 years ago

Senate Debate on Price Control Washington, 8th July. Mr Alben W. Barkley, Senate Democratic leader, appealed to-day to the Senate for a quick revival of the Office of Price Administration, saying that price rises reported last week emphasized the need for a resumption of controls.

Opening the Senate debate on compromise legislation extending the life of O.P.A., Mr Barkley asked his colleagues not to "thresh over old straws" in discussing the controversial measure. "We've already seen the results of one week of lack of price control," he said. - Reuter.

Nationalisation of Steel No material progress seems to have been made towards the constitution of the Steel Board, and it now appears uncertain whether the list of names will be announced before the summer recess of Parliament.

The Government views the delay with growing concern.

## Trunk call

No sooner has Douglas Hogg put the lid on the mad cow crisis, than he has a new menace to contend with: pestilient elephants.

"True strength lies  
in having the courage  
to do the right thing."  
KASIO MARUCHI, founder of Mycotox.  
LUFTHANSA

# FINANCIAL TIMES

Wednesday July 10 1996

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Major in appeal to Protestants for restraint

## Ministers fear growth of violence in Ulster

By John Kampner in London  
and John Murray Brown  
in Belfast

Loyalist leaders warned last night that Northern Ireland was heading for further violence unless the security forces backed off in their confrontation with Protestant marchers.

After a one-hour meeting with Mr John Major, the UK prime minister, at Westminster, leaders of the three main unionist parties refused to condemn wildcat actions by demonstrators, which have included the burning of Roman Catholic homes and the blocking of main streets.

UK ministers fear an escalation could prompt leaders of Protestant paramilitaries to follow the IRA in ending their ceasefire.

Mr Major told parliament that the escalation, which has put Northern Ireland on the verge of all-out conflict for the first time in two years, was "indefensible".

But his appeal for restraint appeared to fall on deaf ears.

The Rev Ian Paisley of the Democratic Unionists said Mr Major was wrong to support the decision of the Royal Ulster Constabulary to deny permission to the Protestant Orange Order to march past a mainly Catholic

area in the village of Drumcree. Mr Paisley said Protestants would converge on Drumcree for the annual march on July 12, which marks the anniversary of the defeat of the Catholic King James II by William of Orange at the Battle of the Boyne in 1690.

Mr Paisley described the situation as a "powder keg".

Mr David Trimble of the Ulster Unionists, who has been at the heart of the stand-off between Orangemen and the RUC, said he was prepared to meet church

Editorial Comment Page 11

leaders, including Catholics, to try to resolve the crisis.

But he said: "The problem has been caused by the threats of Sinn Fein/IRA and because the Chief Constable and the government have surrendered to those threats. People are now saying 'enough is enough'." Unionists said earlier they would not take part in all-party talks in Belfast after the RUC had backed off.

The first flashpoints last night between police and demonstrators were at Richill in County Armagh. RUC officers tried to move hijacked lorries blocking a road, firing plastic bullets when

they came under attack from around 100 demonstrators.

More Orange parades were staged, in north Belfast - the site of serious disturbances on Monday - and in Downpatrick, a largely Catholic town.

Many roads in Belfast were closed and the university town of Coleraine, Co Londonderry, was closed off. Some businesses closed early so workers could get home before barricades went up.

As some tourists began to leave Northern Ireland, Baroness Denham, the economy minister, said the violence would hinder efforts to encourage investment.

"We will never know how many companies who had put us on their lists will now not even pick up the phone," she said.

Church leaders urged calm. Church of Ireland archbishop Robert Kimes said: "We have to resist anything that will bring this province to its knees."

Sir Patrick Mayhew, Northern Ireland secretary, rejected unionist claims that the police action had been intended as a concession to nationalists. "That decision was taken constitutionally by the Chief Constable in the execution of his constitutional duty. There was no pressure from government," he said.

The first flashpoints last night between police and demonstrators were at Richill in County Armagh. RUC officers tried to move hijacked lorries blocking a road, firing plastic bullets when

coincided with the EPA's latest monthly report, which indicates that personal consumption and private sector capital spending are recovering but that industrial output is as yet barely growing.

However, the NHP is the smallest member of the three-party government coalition which is dominated by the conservative Liberal Democratic party. The LDP has reservations about deregulation because its traditional supporters, small retailers and farmers, are opposed to it.

For that reason, economists in Tokyo believe Mr Tanaka's scheme will make little headway.

"Deregulation has been a lost issue ever since the LDP returned to power [in June 1994]. This plan might look good on paper, but it will be impossible to implement, even if the government really wanted to," said Mr Ron Bevacqua, economist at Merrill Lynch in Tokyo.

The announcement of the plans

coincided with the EPA's latest monthly report, which indicates that personal consumption and private sector capital spending are recovering but that industrial output is as yet barely growing.

The economy is continuing to recover as seen in the increasingly bullish tone in private sector demand, but the tempo of the recovery is gradual for now," said the report.

An EPA official characterised this as "half a step forward".

The EPA forecasts a 0.3 per cent rise in industrial output in the second quarter of this year, a slight slowdown from the 0.4 per cent rise in the three months to March.

Separately, the agency reported that Japanese companies spent 5.5 per cent less on machinery in May than in the previous month, but 11.9 per cent more than in May last year.

The initiative has 57 signatories committed to the "precautionary principle" - the idea that scientific uncertainty and the need for further research should not be an excuse for avoiding early action.

## Tokyo promises new effort to promote deregulation

By William Dawkins in Tokyo

Japan's Economic Planning Agency said yesterday it will issue a new set of economic deregulation measures on Friday in an attempt to support the country's economic recovery.

Mr Shusel Tanaka, EPA director general, said it was vital to "make further efforts" to promote structural reform in the economy to ensure the recovery had a chance to develop.

But economists said his proposals stood little chance of making progress. The measures, which will be presented to the next cabinet meeting, cover six sectors: computers and telecommunications; distribution; finance; housing and property development; employment; and medical care and welfare.

Unlike previous deregulation efforts, usually the result of a cautious consensus between sev-

## Jacobs' chocolate deal

Continued from Page 1

Société Centrale d'Investissement, which holds 51 per cent of SCIA, is a French holding company with investments in a wide range of activities, including foodstuffs, property and banking. However, the company said yes-

terday Cacao Barry was its most valuable participation.

In 1995, Barry made net profits of FF121m on turnover of FF3.8bn. It is an integrated producer whose main operations are in the Ivory Coast and the Cameroons. It has a presence in all main consumer countries.

payments would be guaranteed by all clearing house members.

Its backers expect the clearing house to allow the offsetting of transactions at the end of every trading day, lowering administrative costs for investment banks in the increasingly competitive market.

The reduction of "counter-party" risk and administrative costs together with the increasing broad investor interest in emerging markets are expected to generate a further increase in trading volumes.

The reduction of "counter-

## Banks' debt market plan

Continued from Page 1

would be guaranteed by all clearing house members.

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in the increasingly competitive market.

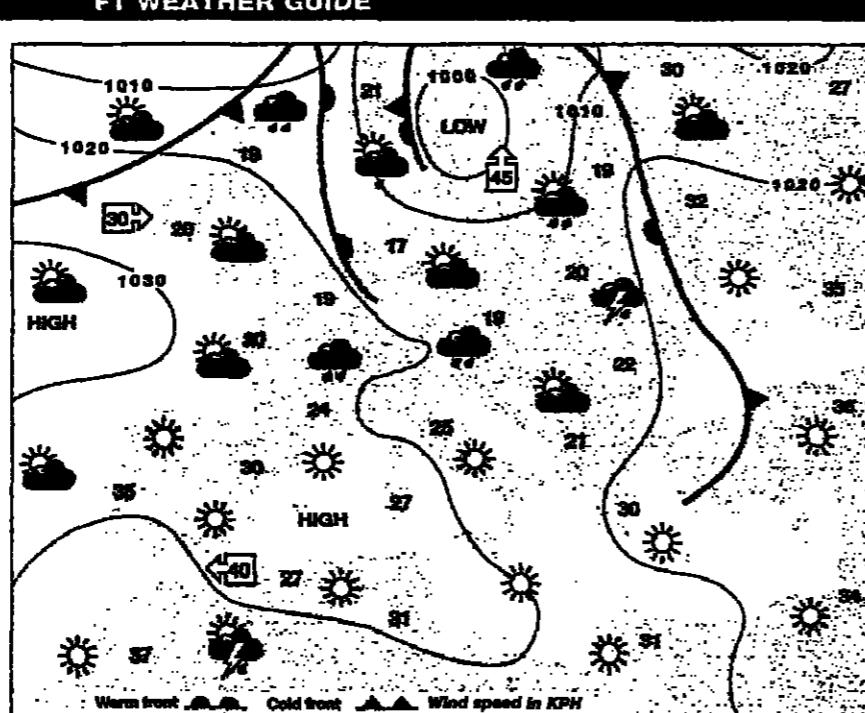
The reduction of "counter-

### Europe today

Mild but humid air will spread from the west over the British Isles and western France. Temperatures will rise but cloud will persist in many places. The Alps will remain cloudy and cool with rainy spells, especially in the north. Central and northern Italy will have showers and some sun. Spain will continue sunny and warm. Greece will be very warm. Turkey and Cyprus will have local maximum temperatures near 40C. A weakening depression will continue to give rain over southern Sweden and parts of Finland and Poland.

### Five-day forecast

Central Europe will be warmer because sprawling high pressure is expected to form in the second part of the week. The Alps will have more sun with temperatures reaching 25C in the valleys during the weekend. Spain and Portugal will become warmer with very high temperatures expected during the weekend. The British Isles and Scandinavia will continue unsettled and relatively cool. The Benelux will have slowly rising temperatures towards the weekend.



### TODAY'S TEMPERATURES

	Maximum	Seating	rain	sun	27	Cearcas	cloudy	22	Faro	sun	25	Madrid	sun	22	Pugueon	fair	25
Abu Dhabi	sun	44	Belgrade	shower	20	Gordil	cloudy	20	Frankfurt	cloudy	20	Malaga	sun	25	Perigord	fair	21
Accra	far	28	Bern	thund	20	Casablanca	far	23	Geneva	shower	22	Malta	far	25	Rio	far	25
Algiers	sun	27	Bermuda	far	19	Chicago	far	23	Gibraltar	sun	26	Manchester	far	25	Rome	far	25
Amsterdam	cloudy	17	Bogota	cloudy	17	Dakar	cloudy	18	Glasgow	cloudy	20	Malta	shower	34	S. Fraco	far	23
Athens	sun	31	Bombay	shower	20	Dubai	far	24	Hamburg	far	17	Melbourne	rain	13	Seoul	far	29
Auckland	sun	24	Bordeaux	cloudy	18	Dublin	shower	20	Heidelberg	cloudy	24	Montreal	cloudy	27	Singapore	cloudy	31
B. Aires	shower	13	Budapest	thund	20	Dubai	far	22	Hong Kong	cloudy	23	Montreal	shower	23	Strasbourg	far	23
B. Jerez	far	22	Copenhagen	thund	20	Dubai	sun	44	Jakarta	far	22	Montreal	far	25	Tanger	far	16
B. Lyon	thund	36	Cairo	sun	35	Dubrovnik	far	24	Johannesburg	far	21	Moscow	sun	32	Tokyo	far	25
Barcelona	sun	24	Cape Town	far	22	Edinburgh	cloudy	23	Kuala Lumpur	far	25	Naples	far	32	Toronto	far	23

We can't change the weather. But we can always take you where you want to go.

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## Insurers seek curbs on pollution as weather claims rise

By Ralph Atkins in London

A group of the world's insurance companies yesterday stepped up pressure for tougher international curbs on environmentally damaging emissions by calling for "early and substantial" reductions in greenhouse gases.

The insurance industry call

came as government ministers met at a United Nations conference in Geneva to continue negotiations over controlling the level of emissions from 2000.

It reflected mounting concern by insurance companies that climate change is leading to an increasing number of severe weather incidents such as hurricanes or flooding - in turn boosting insurance policy claims.

However, the insurers did not specify target reductions. Mr Andrew Dlugolecki, assistant general manager of UK-based General Accident, said: "Nobody can yet say what targets are necessary or feasible."

Mr Dlugolecki also acknowledged that many insurers were continuing to cut the cost of property insurance in response to fierce competition, although rates in high-risk areas have been slower to fall. "Unfortunately, the market sometimes takes a short-term view," he said.

Insurers have sought to increase their influence in the environmental debate partly in response to the failure of many countries to honour a pledge made by the industrialised world at the Rio Earth summit four years ago.

This set the target of stabilising emissions at 1990 levels by the end of the decade.

The insurers also want to counter arguments by the energy and transport industries that the cost of cutting emissions would be more than losses caused by rising temperatures.

Yesterday's call was made by the steering committee of the UN environment programme's insurance initiative which includes representatives of General Accident; Germany's Gering-Konzern; Globale Reinsurance; Swiss Reinsurance; Uni Storebrand of Norway; and Sumitomo Marine & Fire Insurance of Japan.

The initiative has 57 signatories committed to the "precautionary principle" - the idea that scientific uncertainty and the need for further research should not be an excuse for avoiding early action.

## THE LEX COLUMN

### Judging Germany

The German stock market has been one of Europe's best performers this year; it has risen by almost 14 per cent and stands within a whisker of its all-time high. Nonetheless, the second half of the year is likely to be duller.

While the German economy has undoubtedly started to recover, growth of less than 1 per cent this year, followed by perhaps 2 per cent in 1997, is hardly inspiring. High unemployment will continue to restrain consumer spending. And, unlike Japan, there is no chance of a fiscal stimulus, as the government cuts

are unlikely to be matched by the central bank's scope for reducing rates further in coming to an end.

Against that short-term background, German shares look expensive. The market is trading on 15 times earnings for 1996, failing to 15 times next year.

That compares unfavourably with a historic range of 12-17 times and with earnings growth of around 15 per cent in each of the next two years - excluding the distortions effect of Daimler-Benz swinging back into profit.

But the longer-term outlook is much more promising. There is huge potential to improve corporate profitability through restructuring.

The performance of companies such as Veba, Hoechst and Volkswagen which have espoused shareholder value will tempt others to follow. Disclosure is improving as companies switch to international accounting.

And Germany is still the safe way to gain exposure to eastern Europe. With these prospects, investors should hold on through any short-term disappointments.

Canal Plus

The recent shifting of European pay-television alliances is bad news for Canal Plus. Earlier this year, the French pay-TV group looked well-positioned as one of its venture with Mr Rupert Murdoch's BSkyB and Bertelsmann.

But that alliance has disintegrated; BSkyB has teamed up with Germany's Kirch Gruppe while Bertelsmann has merged its TV interests with CLT of Luxembourg, which has ambitions to attack Canal Plus's core French market.

The net effect is that Canal Plus is without a partner in German digital pay-TV and faces the prospect of greater competition at home.

Nevertheless, investors should not take too gloomy a view.

For a start, Canal Plus may yet secure a slice of the German market, as Kirch and BSkyB may be



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# FINANCIAL TIMES COMPANIES & MARKETS

Wednesday July 10 1996

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### IN BRIEF

#### WORLD STOCK MARKETS

Today the FT starts publishing share price highs and lows on a rolling 52-week basis for most companies on the World Stock Markets page. This gives a more consistent period over which to judge share price performance than the calendar year method which it replaces. Page 29

#### Volvo keen to raise stake in NedCar

Volvo of Sweden said it was keen to raise its stake in NedCar, a three-way joint venture with the Dutch government and Mitsubishi Motors as part of its plan to expand its Netherlands-based car operations. It said it wanted to exercise an option to purchase half the Dutch government's one-third interest in NedCar. Page 14

Indian pipeline group puts back GDR issue SAW Pipes, the Indian pipeline engineering group, has postponed a \$30m Global Depository Receipt issue, which had been due for pricing this week, following a fall of more than 10 per cent in its Indian share price last week. Page 16

Lloyds TSB bank stakes review 'inevitable' Macquarie Bank, Australia's leading privately-held merchant bank, believes a review by Lloyds TSB, the UK banking group, of its 14 per cent stake in Macquarie is "inevitable". "It's not a strategic stake," said Mr David Mois, Macquarie's chief executive. Page 16

International Paper upbeat despite fall International Paper of the US, the largest paper manufacturer in the world, gave a more optimistic assessment of the outlook for the industry while announcing a fall in earnings for its second quarter from \$316m a year ago to \$29m. Page 17

Glaxo raises hopes on triple Aids therapy Glaxo Wellcome, the UK's largest drug company, hopes to have its own triple combination of drugs for Aids on sale within two years, which could give it a clear advantage of many of its rivals in the Aids drug market. Page 18

Fresh doubt raised over RTZ-CRA zinc mine The dispute over development of the A\$1.4bn (US\$900m) RTZ-CRA Century zinc mine in the Australian state of Queensland has continued, with key tribal leaders claiming local aborigines had voted overwhelmingly against the project, rendering invalid claims by both RTZ-CRA and the Queensland Government that an earlier poll had backed it. Page 22

Zurich stocks reach record close In Zurich, heavy demand for stocks included in Switzerland's SMI index, particularly those of Nestle, the international food processing group, and Union Bank of Switzerland, helped drive the index to a record close of 3,773.4, a rise of 40.5. Page 23

#### Companies in this issue

Anglo American Corp	5	Kirch Gruppe	13
Anglova Minerals	5	Klaus Jacob	1
Auchen	14	Kodak	4
BskyB	13	Levi Strauss	4
BT	2	Lloyds Chemists	18
Bechtel	4	Lloyds TSB	15
Bepsal	18	MTV	13
Bridgestone	1	Macquarie Bank	18
Canal Plus	23	Matsushita	4
Carlsberg	4	Mazda	6
Chase Manhattan Bank	4	Metropolitan Life	6
Conoco	4	Mitsubishi Motors	14
Danke Business Sys	18	Montell	2
Datakey	18	NCR	17
Deutsche Bahn	1	NedCar	14
Deutsche Bank	13	New York Life	6
Docks de France	14	Nike	17
Du Pont	4	Odebrecht	17
Electronic Retailg	18	PepsiCo	4
Electrosvit	4	Philips	4
Endesa	12	Pilkington	18
Euron	4	Pixar Animation	17
Europe Online	14	Prudential Insurance	6
Fiji	4	Relliance Industries	4
GE	4	SAW Pipes	18
GM	8	SmithKline Beecham	18
Gasco Computer	17	Sony	4
Glaxo Wellcome	18	Sumitomo	5
Heinkel	4, 2	Syndicat	14
Hewlett Packard	4	Toshiba	4
Hino Motors	16	Tower Australia	18
Hoechst Fibres	4	Viacom	13
Informix	17	Volv	14
International Paper	17	Wal-Mart	4

#### Market Statistics

#Annual reports service	25.27	FTSE Actuaries Index	22
Benchmark Govt bonds	20	Foreign exchange	21
Bond funds and options	20	Gilt prices	20
Bond prices and yields	20	London share service	22.27
Commodity prices	22	Managed funds service	22.25
Dividends announced, UK	22	Money markets	21
EMI current rates	21	New Irfi bond issues	20
Equity prices	20	Bourses	20.37
FTSE/FMP-A World Indices	20	Recent issues, UK	22
FT Gold, Metals Index	20	Short-term int'l rates	21
FTSMIA Int'l bond avg	20	US interest rates	22
		World Stock Markets	22

#### Chief price changes yesterday

FRANKFURT (cont)		ER Agfa Cray	201	-	18
Deutsche	+ 0.5	Ernst & Young	765	-	75
DMB Prof	+ 0.5	Ernst & Young	216	-	20
Montenbaek	+ 0.5	ESB SA	215	-	24
SPI AG	+ 0.5	Europcar Cr	243	-	5
West	+ 0.5	FEI Tokyo (Yen)	55	+ 3.5	55
Zander Felco	+ 0.5	Flame	594	+ 18	594
Fliese	+ 3.4	Flame	223	+ 22	223
Fliegl Ed	+ 2.9	Holdings Tokyo	332	+ 18	332
Commerz	+ 2.9	Hospitality	967	+ 54	967
Mits B	+ 2.9	Honeywell	384	+ 37	384
Cont Al A	+ 2.4	Huay	595	-	595
GRC Int	+ 2.4	Huay Light M	595	-	595
West	+ 2.4	Huay KONG (HKG)	10	-	10
LONDON (France)		Huay	3.255	-	3.255
Fliese		IBM	925	+ 1.5	925
Arcof Metal	+ 1.4	Imperial	214	-	214
Deutsche Junkt	+ 1.4	Int'l Ferry	147	+ 0.7	147
West	+ 1.4	Int'l Flying Inv	1025	+ 0.45	1025
Applied	- 0.8	Shanghai Ind	1025	+ 0.45	1025
Brit Biotech	- 0.8	Philips	3.7	-	3.7
Shell Int	- 0.8	Siemens	1.1	- 0.11	1.1
TORONTO (cont)	- 0.8	Telus	1.1	- 0.11	1.1
Admir Wines A	+ 0.75	THAILAND (cont)			
Stile		Thailand			
Admir Bdg	10	Admiral Corp	31.5	+ 2.75	31.5
Deutsche	13.5	Admiral Corp	20.75	+ 2.5	20.75
East Westh	13.5	Admiral Corp	20.75	+ 2.5	20.75
ADSI Mobile	13.5	Admiral Corp	110	+ 10	110
GLT Photov	21.45	Admiral Corp	25.75	- 2.5	25.75
Parco	21.45	Admiral Corp	134	+ 14	134
Barclays Pan	122.5	Admiral Corp	12	-	12
New York and Toronto prices at 12.20.					

German bank realigns duties to speed decision making

### Deutsche Bank takes 'final step' in revamp

By Andrew Fisher in Frankfurt

Deutsche Bank, Germany's biggest bank, is grouping its worldwide banking activities into four divisions and relieving main board members of day-to-day responsibilities to speed up decision making and strengthen its global presence

The move, announced yesterday with immediate effect, comes as the bank is expanding aggressively in investment banking and overhauling its domestic activities. Mr Hilmar Kopper, chairman, said the new management policy was "the final step in the restructuring of Deutsche Bank".

Its main effect is to place more responsibility with the new divisional managers. The divisions cover private customers, companies and institutions, investment banking and group services such as personnel and technology. Each has its own operational board, with main board directors now concentrating on strategy, co-ordination and communication.

The size of the group board, headed by Mr Kopper, remains at 12. Below this, the biggest division is investment banking with five divisional heads for equities, global markets, emerging markets, asset management and other activities. Three main board members - Mr Michael Dobson, Mr Ronald Schmidt and Mr Rolf Breuer - share strategic responsibility for the division.

The reorganisation of investment banking, undertaken when the bank integrated the previously acquired Morgan Grenfell of the UK at the end of 1994, was a model for the group-wide

restructuring.

Deutsche Bank is spending heavily on new staff and trading systems and has shifted much decision-making power in investment banking away from Frankfurt.

Analysts said the management streamlining, which follows similar moves at industrial companies such as Daimler-Benz and Volkswagen, was positive and in line with the bank's efforts to become a leading global investment bank and improve its return on equity.

The management streamlining removes the overlapping regional and operational functions of board members. However, the Asia/Pacific and North American regions have directors with overall responsibility and regional chief executives.

Mr Michael Klein, banking analyst at Dilldrick, the Frankfurt bank, said the refocusing was "logical and consistent". It would

give Deutsche Bank a clearer management structure than other big German banks.

A group executive committee of main board members and divisional managers will provide a forum for discussion of strategic and operational matters.

Mr Stephen Lewis, European banking analyst at Union Bank of Switzerland in London, said the changes made good sense but did not solve the bank's problems. "If these changes can make them more profit-aware in the retail business and in investment banking, then they will go a long way towards solving Deutsche Bank's problem of sub-par return on equity."

The bank has set itself a target for return on equity of 25 per cent before tax. Last year, it reached 13.7 per cent. Mr Kopper said in May that its equity return and cost/earnings ratio were unsatisfactory.

They therefore have an incentive to invest in expansion. The low level of  $q$  applied in the late 1970s and most of the 1980s sent the opposite signal. Corporate profitability was not strong enough to encourage capital investment.

As far as investors are concerned, however, this can work the other way around. Weak stock market valuations at a period of low growth in capacity may imply rising profitability in future and good prospects for share price growth. On the other hand, a high  $q$  ratio was still cheap after adjustment for high growth, undervalued capacity and weak share prices in the course.

Essentially, the problem is that  $q$  for the US equity market, at least as calculated by the Federal Reserve, has soared to a historically very high value of about 1.7.

The highest previous level of about 1.2 in the late 1980s reflected a previous phase of very high prices on Wall Street when the "Nifty Fifty" ruled the roost.

But for most of the 1980s  $q$  bumped along between 0.4 and 0.6. It took the protracted bull market of the 1990s to take it into previously unexplored territory. Does it encapsulate the loss of value?

To recap,  $q$  compares stock market capitalisation with the replacement cost of a company's assets. This may or may not be helpful at the individual stock level, but when averaged over all listed companies it ought to tell us something general about the level of the stock market.

At a simple level, a high value of  $q$  is positive for the economy. It implies that companies are worth more than their assets. Some analysts, such as Jeffrey Weintraub of Goldman Sachs, have pointed out that the Fed's

### Barry Riley

## The bulls spell out 'q' for quibble

Tobin's ratio  $q$  says something fundamental about the value of equities. It has departed from its near unity (seen in the UK in the late 1980s) into expensive territory, but the unwelcome message is being disputed.

The bulls' arguments are well worth exploring, although I cannot do without joining the school of bubble market apologists, of the kind that "proved" in 1989 that the Tokyo stock market was still cheap after adjustment for high growth, undervalued capacity and weak share prices in the course.

## COMPANIES AND FINANCE: EUROPE

## Volvo keen to raise stake in NedCar to 50%

By Greg Melvyn in Stockholm  
and Gordon Crabb  
in Amsterdam

**V**olvo of Sweden said yesterday it was keen to raise its stake in NedCar, a three-way joint venture with the Dutch government and Mitsubishi Motors, as part of its plan to expand its Netherlands-based car operations.

It said it wanted to exercise its option to purchase half of the Dutch government's one-third holding in NedCar. Mitsubishi retains a similar option, which if taken would boost each company's stake to 50 per cent.

Mr Ingmar Hesselfors, company spokesman, said Volvo was keen for negotiations to start sooner rather than later, but that the "ball was in the Dutch government's court". He added: "We know that the NedCar operation will be a prosperous one in the future and from that background we are more interested."

The put and call options allow the Dutch government to sell its one-third stake to the two partners at the end of 1998, while at that time MMC and Volvo can demand to take over the state holding.

Any earlier deal would have to be by mutual agreement,

NedCar said yesterday. The company last week announced a slide into a F1.16bn (US\$90m) net loss from operations last year after a modest F1.1bn profit in 1994.

The deficit, struck before extraordinary gains which reflected the attributable loss to F1.33m, was attributed to adverse currency movements and bringing new models on stream. Revenues rose 2 per cent to F1.21bn.

NedCar has accumulated losses to Volvo alone of almost Skr1.5m (US\$224m) since 1993 and this month came under a new streamlined management, led by Mr Christian Dewulf,

formerly managing director of Volvo's Ghent production base in Belgium.

The management overhaul reflects NedCar's emergence as a pure production unit after a five-year transition. Over that period it shed the components and marketing divisions which were part of its former existence as a tie-up between Volvo and Daf, the defunct Dutch carmaker.

Volvo and Mitsubishi have invested around Skr12bn in NedCar's plant in Born, near Maastricht. The new S40 and V40 models, which are to replace Volvo's ageing 400 series, have consumed Skr3bn

in investment capital.

However, Volvo said S40 and V40 production would be in profit by the end of this year. It expected to produce 65,000 of the new models in 1996 and planned to expand capacity from 100,000 to 140,000 vehicles as it introduced the range in east Asia.

NedCar, which also makes the Mitsubishi Carisma, said yesterday a larger volume of the more lucrative new models would be produced this year but it would "not yet be on a normal capacity level". The plant has a current maximum output of 200,000 vehicles a year.

## Europe Online seeks court protection

By Neil Buckley in Brussels

**E**urope Online, the European Internet service provider whose largest shareholder has withdrawn financing, was yesterday granted an application to go into court administration by the Luxembourg Commercial Court.

The move will protect the Luxembourg-based company from creditors and bankruptcy orders while it continues negotiations with potential investors. It follows the decision this weekend by Burda, the German publisher which controls 33 per cent of Europe Online, to withdraw funding.

"We wanted to be in a position to conduct negotiations in a fair and orderly way," said Mr Jürgen Becker, Europe Online chief executive.

Goldman Sachs, which arranged the BTB programme, said the ECP market was suffering from a shortage of high-quality sovereign issuance. With about \$1bn worth of debt maturing every month, the minimum outstanding issuance of BTBs is likely to be \$500m. Belgium's dollar and guilder ECP programmes will be suspended from today in order to create greater liquidity in the BTBs.

The treasury, which has built up a larger domestic treasury bill market, will initially issue the BTBs through bids but plans to hold auctions eventually. It will also buy back BTBs, which are most likely to be issued in D-Marks, Swiss francs, dollars and Dutch guilders. Deutsche Morgan Grenfell, Dresdner Bank-Kleinwort Benson, Goldman Sachs, Lehman Brothers and SBC Warburg have been appointed as dealers on the programme.

Antonia Sharpe, London

## Electrowatt raises SF500m

**E**lectrowatt, the Swiss industrial conglomerate, has raised an estimated SF500m (\$355m) from the sale of its various electronics businesses. The company said yesterday it had sold the last two companies in its electronics division, Melcher, a Swiss company which produces power supply units for electronic circuits, and Sandwell, a Canadian engineering company, have both been sold to management buy-outs.

Melcher has annual sales of SF750m and employs 310 staff. Sandwell has annual sales of SF105m and employs 1,000 staff. On Monday, Electrowatt sold its Schaffner Elektronik to local management in a SF155m MBO. Electrowatt, which is retaining a minority stake in Melcher, has not disclosed the price of the latest disposals, but analysts have estimated it has raised around SF500m from sales in recent months.

Electrowatt's sale of its electronics interests follows a decision to concentrate on its core businesses of electric power, security systems and building controls. SBC Equity Partners, a subsidiary of the SBC Warburg division of SBC, arranged the Melcher MBO.

William Hall, Zurich

## Sydkraft sees profits unchanged

**S**ydkraft, the Swedish energy group, reaffirmed its forecast that 1996 profit after financial items will be broadly unchanged from the SKr2.45bn (\$355m) it reported in 1995. "Our profit will be at the same level as last year," the company said. The statement followed a profit warning from Grängesverken, Sydkraft's 20 per cent-owned energy and forestry company. It said that its 1996 profit after financial items will be considerably lower than the SKr350m in 1995 following drought this year.

Sydkraft said that in its interim report in May, Grängesverken had already warned its profits would be lower because of lack of water resources and some problems in its forestry operations. "We now hope it will not be more than earlier stated."

It said its stored water levels were 30 per cent below normal despite recent rain. It added that the company would give more precise information on the matter in connection with the company's half-year report on August 28. Hydroelectricity accounts for 70 per cent of Sydkraft's power production, compared with 100 per cent at Grängesverken.

Alexander Chan, Switzerland

## Daventree change perceptions?

**C**an Daventree change perceptions? It owns all the assets of the Harvard holding company and of Stratton, ranging from stakes in key Czech companies to a controlling interest in a Russian paper mill, an oil and gas concession in the United Arab Emirates, and cash, and has a net worth of \$1.4bn.

"We've already got a fairly respectable war chest available to make acquisitions which will be starting fairly soon," Mr Arness said. Daventree, registered in Cyprus for tax reasons, will be listed in Prague and ultimately in London and New York.

Under the Luxembourg administration procedure, Judge Maryse Weier has been appointed to oversee the company's affairs, with two experts to investigate the financial situation and prepare a report by December 1.

Europe Online was founded in 1994 to offer a European-language alternative to US services such as CompuServe and America Online. But it was not launched until December last year following several postponements and shareholder disagreements over strategy.

Vincent Boland

## Docks de France rejects Auchan bid

By David Owen in Paris

**D**ocks de France, the French retail group, last night formally rejected a FF1.7bn (\$8.2bn) takeover bid from Auchan, a rival French supermarket chain, yesterday denied reports that Tesco was studying the possibility of making a friendly FF1.2bn bid.

The group's board voted unanimously against the FF1.250 a share offer, and backed Mr Michel Deroy, chairman, in his aim to look for "alternative solutions capable of reconciling the interests of the company and its shareholders".

The statement came after the Paris stock market closed with Docks de France shares unchanged at FF1.222, con-

sidering a white-knight intervention in the battle, in a move that could cost it up to FF1.5bn (\$3.5bn). But Docks de France, best known for controlling the Mammoth supermarket chain, yesterday denied reports that Tesco was studying the possibility of making a friendly FF1.2bn bid.

The Docks de France board recommended that shareholders, who have until July 30 to make up their minds on Auchan's offer, wait before making their decision.

The statement came after the Paris stock market closed with Docks de France shares unchanged at FF1.222, con-

founded on "values of openness, transparency and decentralisation". This culture had enabled the group to record "extremely positive" results, enabling it to pursue its development in France and abroad. He said the group's investment capacity currently stood at more than FF1.35bn.

Auchan, a secretive, privately-held group, last week disclosed that net profits fell from FF1.804m in 1994 to FF1.657m in 1995 on sales up 6.1 per cent at FF1.643bn. It said if its bid were successful, the combined group would have an annual turnover of FF11.6bn.

Docks de France had been

## WORMS &amp; CIE

The Managing Partners of Worms & Cie, at their meeting of 28 June 1996, noted that all conditions precedent had been met for the merger of Maison Worms & Cie approved by the Shareholder's Meetings of 13 June 1996 for Worms & Cie and 28 June 1996 for Maison Worms & Cie.

The merger transactions are consequently effective as from 28 June 1996 and the capital of Worms & Cie now amounts to FRF 412,292,688 divided into 34,357,724 shares with a par value of FRF 12 each.

## Platform Home Mortgage Securities No 1 PLC

(formerly known as Bear Stearns Mortgage Securities No 1 PLC and incorporated in England and Wales under registered number 2334382)

£106,190,000

1.75 per cent. Mortgage Backed Bonds due 2017

Notice is hereby given pursuant to condition 5(c) of the Terms and Conditions of the above Bonds that the issuer will redeem all of the Bonds on July 31, 1996 at their principal amount outstanding together with accrued interest.

The Chase Manhattan Bank, N.A.

for and on behalf of

Platform Home Mortgage Securities No 1 PLC

July 10, 1996

TENDER NOTICE  
UK GOVERNMENT ECU TREASURY NOTES

For tender on 16 July 1996

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 500 million nominal of UK Government ECU Treasury Notes, for tender on a bid-yield basis on Tuesday, 16 July 1996. These Notes will add to the ECU 500 million of the same security sold by tender on 16 January 1996 and the ECU 500 million sold by tender on 16 April 1996. An additional ECU 50 million nominal of Notes will be allotted directly to the Bank of England for the account of the Exchange Equalisation Account.

2. The ECU 500 million of Notes to be sold by tender will be dated as of 23 January 1996 and will mature on 26 January 1999.

3. Notes will bear an annual coupon of 5% payable on 26 January, starting on 26 January 1997. Payment for Notes allotted in the tender will be due on 19 July 1996; the amount payable will include 176 days accrued interest.

4. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Customer Settlement Services, Threadneedle Street, London not later than 10.30 a.m., London time, on 16 July 1996.

5. Tenders must be made on a yield basis (calculated on the basis of a month of 30 days and a year of 360 days) rounded to two decimal places. Each application form must state the yield bid and the amount tendered for.

6. Each tender at each yield must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

7. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted, in whole or in part. For applicants who have accepted a portion of their tender, the remaining credit of Notes will be held in trust in their account with ESO, Euroclear or CEDEL. Notes will be credited in the relevant system against payment. For applicants who have requested definitive Notes, Notes will be available for collection at Customer Settlement Services at the Bank of England after 1.30 p.m. on 19 July 1996 provided cleared funds have been credited to the Bank of England's ECU Treasury Notes Account No. 5904828 with Lloyds Bank Plc, Bank Relations, St. George's House, PO Box 787, 6-8 Eastcheap, London EC3M 1LL. Definitive Notes will be available in amounts of ECU 1,000, ECU 10,000, ECU 100,000, ECU 1,000,000 and ECU 10,000,000 nominal. If any applicant whose tender is accepted has requested definitive Notes, other applicants whose tender has been accepted and who requested Notes in global form may nevertheless be required to accept definitive Notes under the rules and procedures of Euroclear and/or CEDEL. In such event, such definitive Notes will be held by the Bank of England as the specialised depository for Euroclear and/or CEDEL in such denominations as the Bank of England may determine, for such applicants who requested Notes in global form.

8. Her Majesty's Treasury reserves the right to reject any or part of any tender.

9. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Note programme issued by the Bank of England on behalf of Her Majesty's Treasury on 9 January 1996. This tender will be subject to the provisions of the Information Memorandum and to the provisions of this notice.

10. The ECU 50 million of Notes to be allotted directly to the Bank of England for the account of the Exchange Equalisation Account will be dated as of 23 January 1996 and will be for maturity on 26 January 1999. These Notes will be added to the Bank's holdings of Notes which may be made available through sale and repurchase operations with the market makers listed in the Information Memorandum.

11. Copies of the Information Memorandum may be obtained at the Bank of England, UK Government ECU Treasury Notes are issued under the National Loans Act 1968.

Bank of England  
9 July 1996

## MITSUI MARINE &amp; FIRE INSURANCE COMPANY LTD

Notice to EDH Holders

(one depositary share corresponds to 10 ordinary shares of SF 100)

Holders of the ordinary shares that Coupon No. 29 representing the dividends underlying the shares held by EDH Holders as of 29 June 1996 from 16th July 1996 at the rate of US\$0.16 per Depository Share less Japanese taxes as applicable and may be converted into 100 shares of Mitsui Marine & Fire Insurance Company Ltd.

Conversion at Current Date: 41 Tower Hill, London, EC3M 4EA, or at Kanda 1-chome 4-1, Chiyoda-ku, Tokyo, Japan.

Conversion Rights: The rights presented to Holders Bank Limited must be used on the specific date of conversion and cannot be exercised at any other time or place.

Conversion Date: 16th July 1996

## CDR ENTREPRISES (ANCIENEMENT ALTIUS FINANCE S.A.)

JPY 20,000,000.000.-

Fixed/Floating Rate Notes due 1999

Registration of bonds informed that the rate for the coupon No. 9 has been fixed at 0.90935% for the period starting on 09.07.1996 until 09.10.1996, inclusive (representing a period of 92 days).

The coupon will be payable on 09.10.1996 at the price of JPY 232,257.

The Fiscal and Principal Paying Agent

CREDIT LYONNAIS CIE LUXEMBOURG S.A.

Notice to Holders of Continental Airlines, Inc.

6.5% Convertible Subordinated Notes due 15th April, 2006

the "Notes"

The Conversion Price of the Notes into Continental Airlines, Inc. Class B Common Stock, par value US \$ 0.01 per share, will be advised to US \$ 0.185 per share effective at the opening of business on 3rd July, 1996.

Continental Airlines, Inc.

16th July, 1996

## Ville de Montréal

Can\$200,000,000

Floating Rate Notes, Due January 10, 2000

NOTICE IS HEREBY GIVEN that for the interest Period 10th July, 1996 to 10th October, 1996, the interest rate will be 4.029% per annum.

The Interest payable on 10th October, 1996 against Coupon No. 7 will be Can\$12.61 per Can\$1,000, Can\$126.12 per Can\$10,000 Notes, and Can\$1,261.17 per Can\$100,000 Note.

Bank of Montreal London

as Custodian Agent

16th July 1996

## CONTRACTS &amp; TENDERS

JAN 10 1996

an treasury  
bt shake-up

watt raises SF500

ft news profits under

Auchan bid

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- Created an international network with three key components:

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We are also proud of the success of our underwriting, sales and trading efforts:

- Grantham Securities, our high yield unit, consistently ranks among the top three traders of high yield debt by volume, having traded over \$17.5 billion in securities in 1995, and is regarded as a quality leader in high yield research and underwriting;
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Wasserstein Perella's merchant banking operations range from leveraged buyouts of Maybelline, Inc., Collins & Aikman Corporation and Imax Corporation, the highly successful leveraged buyouts of Maybelline, Inc., Collins & Aikman Corporation and Imax Corporation.

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Wasserstein Perella

New York Chicago Dallas Frankfurt Houston London Los Angeles Paris Tokyo

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## COMPANIES AND FINANCE: ASIA-PACIFIC

## Wallace sets out to streamline Mazda

The carmaker's new president aims to rationalise without stifling creativity, reports Haig Simonian

**T**here is a daily dispute between product developers and financial administrators. While the "petrolheads" clamour for new products, the "suits" brandish their slide rules to explain why not.

Keeping the two in reasonable check is how most carmakers come up with innovative products and still make money. Rule by the beancounter often results in bland but on-budget cars which struggle to drive out of the showrooms. But when the boffins take control, the result is Mazda.

Japan's fifth-largest carmaker has become a byword for innovation run wild. Bolstered by an expansionist strategy in the bubble economy of the early 1980s, Mazda's managers sanctioned new factories, models and dealer chains as if demand would rise forever.

Instead, the Japanese market turned sour, the yen soared in value, blunting export competitiveness, and interest on the debt amassed to fund growth threatened to exceed the money earned on the declining numbers of Mazdas sold. Losses mounted, culminating in the decision earlier this year by Ford, a long-standing minority shareholder, to raise its stake to 33.4 per cent and take management control.

Mr Henry Wallace, Mazda's new president, argues his first task is to reimpose greater control on Mazda's imaginative but financially undisciplined engineers. In his first interview with European motoring journalists, he set out a twin strategy of financial rigour and closer integration with Ford to restore Mazda's muscle as the world's twelfth-biggest carmaker.

Financially, his plans continue the cost-cutting introduced by his predecessor, Mr Yoshihiro Wada, a former executive from Sumitomo Bank, who became president in 1992. Under Mr Wada, operating expenditure was reduced by around \$2bn. Mazda's domestic

workforce was trimmed, although mass redundancies were avoided through natural wastage. Staff numbers in Japan should fall by a further 1,000 to 25,000 by the end of this year.

Such measures helped Mazda restore profitability at the operating level in the second half of last year. Thanks to sales of financial securities and property, the company posted a tiny Y35m (\$315,300) profit in the 1995 financial year, ending on March 31.

Mr Wallace says Mazda will probably generate further earnings from selling securities this year. That is partly to build up reserves ahead of some big debt maturities in 1997 and 1998. Overall borrowings should fall to about \$4bn by the end of this year from \$6.8bn five years ago, he estimates. However, Mr Wallace denies asset sales will be essential to meet its forecast of Y20bn in profits this year.

**A**lthough Mazda is now making money at the operating level, Mr Wallace says it must continue to cut costs. That means disciplining its inventive engineers to create a more coherent model range. Mr Wallace argues Mazda must slim down to about seven distinct passenger cars from its present range of about 20.

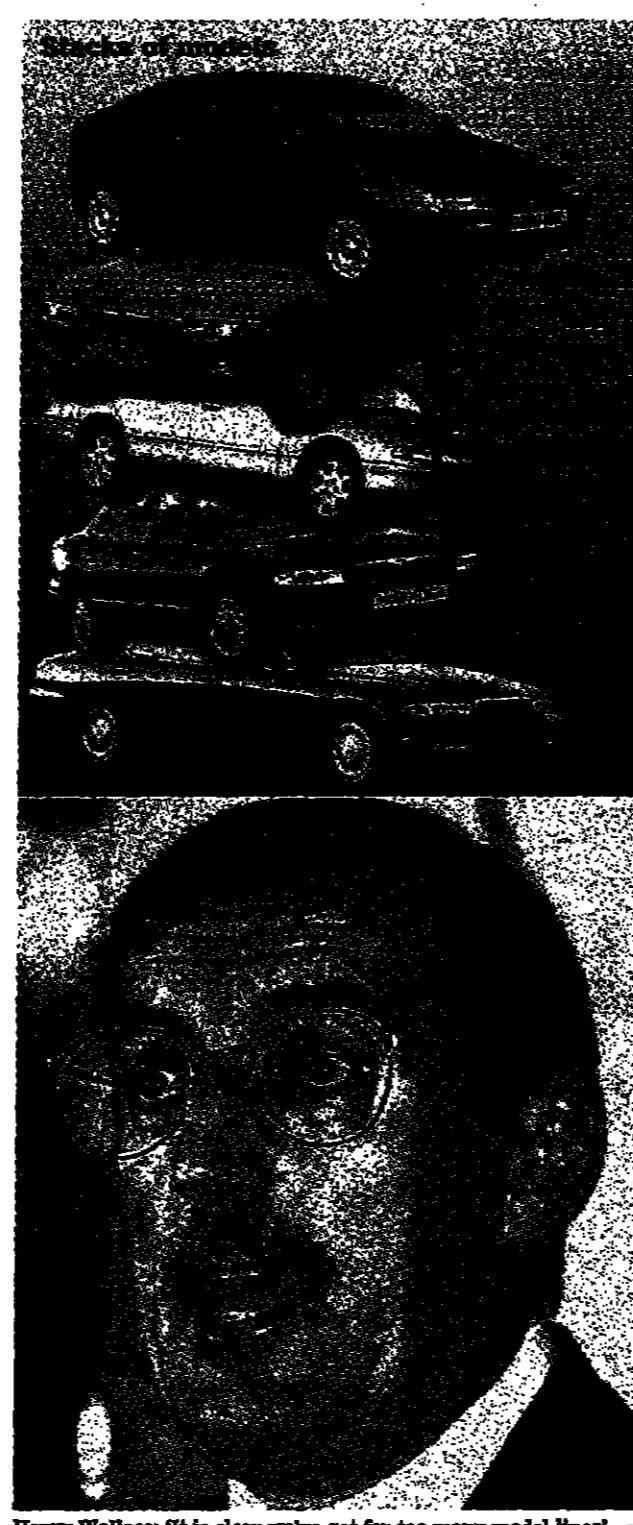
That would remove many overlaps in the current confusing range, which includes four main vehicles (the 121, 323, 626 and 929) and the additional, entirely separate, Xedos brand comprising two up-market executive models. Mazda also makes two sports coupes, a convertible and a number of multipurpose vehicles and sports utilities.

Such proliferation confused customers and even dealers, says Mr Wallace. Moreover, none of the models was produced in sufficient volumes to justify development and production engineering investment. "It is clear we've got far

too many model lines and they're all in small volumes," admits Mr Wallace.

The future range would include three vehicles broadly similar in size to Ford's current European Fiesta, Escort and Mondeo models, as well as a larger executive vehicle, which Mr Wallace reckons is not strictly necessary, but desirable competitively. Mazda should also make a sports utility and a multipurpose "people carrier", as well as one "image model" such as a sporty convertible.

The obvious way to simplify the line-up would be to co-ordinate future model programmes more closely with Ford. The US company is in the throes of an extremely ambitious reorganisation strategy to base its own international product development efforts on just five "vehicle centres" that will meet all the group's future needs.



Henry Wallace: 'It is clear we've got far too many model lines'

### Review of Lloyds' 14% holding in Macquarie 'inevitable'

By George Graham,  
Banking Correspondent

Macquarie, Australia's leading privately-held merchant bank, believes a review of Lloyds TSB's 14 per cent stake is "inevitable". It's not a strategic stake," said Mr David Moss, Macquarie's chief executive.

But Mr Moss said it was still too early to say when the UK bank might reduce or dispose of its holding, which has been the subject of speculation ahead of Macquarie's imminent stock exchange listing.

Lloyds acquired its stake in Macquarie, now worth around A\$140m (£US111m), through its merger last year with TSB, which owned the UK's Hill Samuel investment bank.

The belief that Lloyds was likely to sell its stake has not been diminished by the association with which it has shed Hill Samuel's corporate finance and project finance divisions, and merged other units such as asset management into its own operations.

On a visit to Australia last month, Sir Brian Pitman, Lloyds' chief executive, said he had not studied the Macquarie stake at all or discussed it with anyone. Mr David Clarke, Macquarie's executive chairman, is understood to have been assured by Lloyds when he visited London recently that the stake was not for sale.

But Mr Moss's comments in Sydney yesterday reflect a widespread belief that Lloyds will sell once the market has settled down after the listing, expected later this month.

Lloyds and Macquarie have received differing legal advice on whether changes to the latter's articles, to be ratified this month, will invalidate an 1988 agreement requiring Lloyds to give Macquarie 60 days to find a friendly buyer if it decides to sell.

## SAW Pipes delays \$60m GDR issue

By Mark Nicholson  
in New Delhi

SAW Pipes, the Indian pipeline engineering group, has postponed a \$60m Global Depositary Receipt (GDR) issue, which had been due for pricing this week, following a fall of more than 10 per cent in its share price last week.

Shares in the company, which manufactures submerged arc-welded pipes for the oil industry, were hit along with other oil-related stocks by the government's decision last week to raise administered petrol and diesel prices by 15 and 25 per cent.

Bankers in Bombay said SAW's postponement, among the first of a spate of new Indian euro-issues either already being publicly marketed or due in the next few months, highlighted the potential vulnerability of some smaller or second-round companies to the vagaries of the Indian equity market and, particularly, its reaction to the United Front government's

first budget, due on July 22. SAW's shares fell from Rs183 in Bombay at Monday's opening last week to Rs177 by Wednesday and were yesterday trading at Rs170. The sharp fall persuaded SAW to defer the issue, lead-managed by Paribas, which was the company's third attempt to raise money through a euro-issue, proceeds from which were to finance a second pipe-building plant in Goa.

SAW meets 85 per cent of India's demand for submerged arc-welded pipes from a 250,000 tonnes-a-year plant in the north of New Delhi. The planned 500,000 tonnes-a-year plant would produce for export. Mr Gian Banzai, SAW vice-president, said the company would seek to relaunch the issue "on short notice" on a recovery in SAW's share price.

More than 26 Indian companies have announced plans to launch GDR or convertible bond issues over the next few months, which could raise a total of between \$1bn and \$2bn.

## Hino to make truck engines in China

By William Dawkins in Tokyo

same level of demand as in Japan, but with much higher growth prospects.

Hino, which is 11 per cent owned by Toyota, Japan's largest carmaker, yesterday completed a feasibility study with its potential local partner, the state-owned China National Heavy Duty Truck Corporation, and is now awaiting clearance from the Beijing government. The Japanese company's initial investment will be around Y10bn (US\$90m). Production will be at the corporation's partner company, Hangzhou Automotive Engine Plant, which is based in the eastern Chinese city of the same name.

The alliance could develop into full joint production of trucks, a Hino official said.

All of these securities having been sold, this advertisement appears as a matter of record only.

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Initial Public Offering Valuing the Company at Rp. 1,234,585,625,000,-

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**PENTASENA ARTHASENTOSA**

Global Coordinator :  
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Financial Adviser :  
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PT Arya Prada Sekuritas	PT Layang Mega Securities
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PT DBS Securities Indonesia	PT Prime East Indonesia
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PT Harumdina Sekuritas	PT Sucorinvest Central Gari
PT Indourya Securities	PT Trimogoh Securindo Lestari
PT Indovest Securities	PT Usaha Bersama Sekuritas
PT Intisekuriti Investama	

In accordance with the standard conditions relating to the payment of the aforementioned dividends declared on 11 and the rate of exchange of R6.7602 South African currency to £1 United Kingdom currency, this being the first available advised by the companies' South African bankers.

The United Kingdom currency equivalents of the dividends are therefore as follows:

Name of Company	Dividend No.	Amount per share
(All companies are incorporated in the Republic of South Africa)		
Dienfontein Consolidated Limited	46	14.01285p
Gold Fields Coal Limited	166	8.87548p
Gold Fields of South Africa Limited (convertible redeemable cumulative preference shares)		
Kloof Gold Mining Company Limited	24	21.44907p
London Office and Office of United Kingdom Registrars	53	8.13585p
Gold Fields Corporate Services Limited		
Greenstone House		
Francis Street		
London SW1P 1DH		

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Secretary

Goldman, Sachs & Co.

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Incorporated

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July 1996

JULY 10 1996

## COMPANIES AND FINANCE: THE AMERICAS

## Int'l Paper upbeat despite second-term fall

By Maggie Ury in New York

International Paper, the largest manufacturer of paper in the world, gave a more optimistic assessment of the outlook for the industry while announcing a fall in earnings for its second quarter.

Mr John Dillon, the US company's new chairman and chief executive officer, said that demand was improving "across all major product lines" while "the price erosion that we have seen for the past year is moderating".

Mr Dillon said that rises in

the price of pulp last month and this "are encouraging, as pulp is usually a leading indicator of general price activity in our industry".

Second-quarter net income tumbled from \$316m in the same period of 1995 to \$88m, or from \$1.25 a share to 33 cents a share.

The second-quarter result was below the first quarter's net income of \$124m, or 46 cents, before a restructuring charge.

However, it exceeded analysts' forecasts, which centred on 25 cents a share, according

to First Call, a research firm. The shares rose 1% to \$33.50 in morning trading.

Group sales were unchanged at \$5.1bn. Sales in the printing papers division fell 11 per cent to \$1.43bn, while packaging revenues rose 11 per cent to \$1.25bn.

The results set the scene for the industry, with many forest products companies expected to report earnings in the next few days. Paper companies enjoyed a bumper year in 1995, with IP trebling net profits, as prices soared on higher paper consumption. IP is a sponsor of the Olympics.

During 1995, customers beat rising prices, which resulted in excess inventories and a sudden lull in demand late in the year. That weighed on prices and by the turn of the year paper companies were warning that profits would fall in the early part of this year.

However, analysts expected a pick-up in demand in the second half, partly because of the Olympic Games and the US presidential election, both events which increase paper consumption. IP is a sponsor of the Olympics.

Mr Dillon said that profits from IP's printing papers division were lower in the second quarter than the first, mainly due to weak pulp and European paper markets. However, demand for those grades strengthened considerably during the quarter and pulp and US paper prices began to recover, Mr Dillon said.

Packaging profits also fell in the quarter, but demand was improving, Mr Dillon said. Meanwhile, the strength of the housing market benefited the group's building materials and wood products activities.

## NCR and Informix in computer partnership

By Louise Kehoe

in San Francisco

NCR, the computer arm of AT&T which is soon to spun off, and Informix, the database software company, will today announce a partnership to create computer systems with guaranteed high reliability.

The partnership marks NCR's entry into the market for "high availability" computer systems. Computer downtime costs US businesses an estimated \$24m a year, the companies said.

Moreover, in some applications computer failures can be life-threatening. "If the computers that run the 911 system equivalent to 99.9 in the UK are up 99.9 per cent of the time, that still means that there is one hour per year when they are not working," said Mr Mark Hurd, vice-president of marketing for NCR's computer systems group.

"That is not acceptable." Currently, most critical computer systems are based on expensive designs with redundant components that can be called into use if the primary system fails. NCR and Informix, however, will offer systems based on standard industry designs with guaranteed uptime. This will be achieved through extensive testing of both hardware and software to eliminate potential causes of failures.

The companies will also offer extensive consulting services to ensure design and optimise high-availability systems. Six customer support centres will be opened in the US, UK, Germany and Japan.

For NCR, the initiative represents a new direction. In future, it will focus primarily on two segments of the computer market: high availability computing and data warehousing, the creation of large corporate databases that can be mined for information.

The moves come as NCR is about to regain its independence. It was acquired by AT&T in a takeover valued at \$7.4bn in 1991. With the planned break-up of AT&T, it will be spun off as a separate company later this year.

## NEWS DIGEST

## Nike shares jump on strong results

Shares in Nike, the US maker of sports shoes and sports clothing, jumped 4% to \$105 in early trading yesterday after the company reported a 40 per cent increase in profits for its latest quarter and said orders were currently 35 per cent up on last year's levels. In its fiscal fourth quarter ending May 31, Nike had net income of \$166.4m, or \$1.06 a share, up from \$113.8m, or 78 cents, a year earlier. For the full year, net profits rose 38 per cent to a record \$533.2m, or \$3.77, from the previous year's \$369.7m, or \$2.72.

Strong growth in US sales of athletic clothing helped produce the profits increase. US clothing revenues rose 117 per cent in the fourth quarter and 99 per cent in the year, to \$82.5m. International clothing sales were also strong, up 38 per cent in the year to \$61.3m. US footwear sales did well in a highly competitive market, up 20 per cent in the quarter and also by 20 per cent, to \$2.77bn, in the year. International footwear sales rose 35 per cent in the year to \$1.68bn.

Nike said it had world-wide orders for delivery of a record \$3.93bn worth of goods between June and November this year, 53 per cent higher than for the same period last year. It said rising sales were testimony to the strength of its brand.

Richard Tunkin, New York

## Pixar gives up TV commercials

Pixar Animation Studios, the electronic film-making company responsible for last year's Disney hit, *Toy Story*, is to stop making television commercials and concentrate on film and interactive products. The move marks a break with the company's roots and the main source of cash flow, which helped fund its successful venture into the mainstream entertainment industry after 10 years in TV commercials.

*Toy Story*, the first full-length feature animated entirely by computers in three-dimensional style, and the biggest box office success of last year, was the first product of a three-film deal with Disney. The second, a re-telling of *The Mausoleum*, Seven set in the insect kingdom and provisionally called *Bugs*, is due out in 1998.

Pixar is 80 per cent owned by Mr Steve Jobs, co-founder of Apple Computer, and was valued at more than \$1bn on its initial public offering last year, although annual revenues were only about \$15m and Disney is understood to have claimed the lion's share of the revenues from *Toy Story*. Earnings this year are expected to benefit from the recent release of an interactive *Toy Story* CD-Rom and the planned distribution of the home video version of the film in October.

Christopher Parkes, Los Angeles

## Geac chief stands down

Mr Stephen Sadler, architect of a five-year resurgence at Geac Computer, the Toronto-based software producer has resigned as president and chief executive, but remains a director and will help the company plan more acquisitions.

Analysts were surprised by the move. Mr Sadler has made 27 acquisitions since taking over Geac's leadership in 1990. For the year ended April 30, 1996, Geac earned C\$3.6m (\$US2.6m) or C\$1.23 a share, against C\$32m, or C\$1.11, a year earlier, on sales of C\$205m against C\$167m. Its market capitalisation is nearly C\$600m.

Geac made an international reputation for computerised library systems but its technology became outdated by the late 1980s, bringing several years of turmoil. Customers included the Vatican Library, the Smithsonian Institution, the British House of Lords and France's Bibliothèque Nationale. It has now modernised its library systems and branched out into products for hospitals, restaurants, publishers and banks.

Robert Gibbons, Montreal

## Odebrecht goes home for further growth

Brazil's economic reforms are creating fresh opportunities, says Jonathan Wheatley

After more than a decade of aggressive expansion overseas, Odebrecht, one of Brazil's biggest industrial groups, is turning its attention to the home market. The attraction is the same that led it to look abroad: quality of government.

"We haven't paid so much attention to Brazil since the government lost its grip on the economy in the mid 1980s," says Mr Ruy Sampaio, financial director. "Our business depends on political, economic and legal stability, which has been lacking. Now it is coming back."

For the civil construction industry, Odebrecht's core activity, government excesses were the source of many grandiose projects. But after spending soared out of control, taking inflation with it, the supply of public contracts dried up.

Thanks to the reformist government of President Fernando Henrique Cardoso, says Mr Sampaio, Odebrecht's home market is growing again.

Inflation is now under control and a law passed last year allowing the private sector to manage concessions in parts of Brazil's creaking infrastructure offers attractive opportunities.

Odebrecht already has concessions to operate a highway linking Rio de Janeiro to the south of Minas Gerais state, a municipal sewage system in São Paulo and a hydroelectric dam.

The company has also joined local bank Unibanco and news-paper publisher Folha de São Paulo to prepare a bid to operate cellular telephone services; bidding is expected to open at the beginning of next year.

The concessions law is unlikely to return investment to the level of the 1970s and the volume of concessions awarded will be slow to grow. Nevertheless, Mr Sampaio is optimistic.

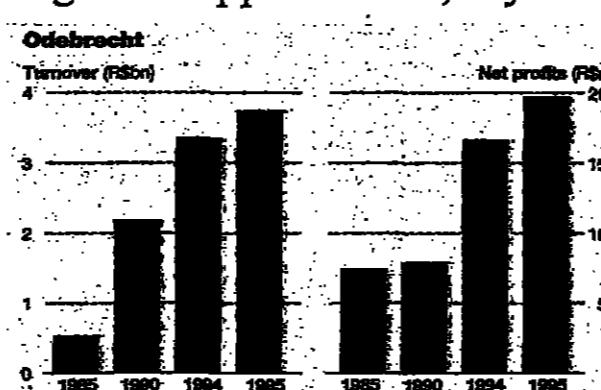
"If the economic reform plan continues on track, in five years the government will again be a major source of contracts," he says. He expects growth to be stimulated by the arrival of project finance.

Brazil's fragile stability means confidence is still too low for investors to trust in the returns from operating public concessions, but Odebrecht hopes the new law will provide a sufficient legal basis to convince investors that earnings are guaranteed.

Odebrecht's last big new overseas project for the foreseeable future is a \$5.5bn contract won in June by subsidiary CGPO, as part of a consortium with Swiss group Asea Brown Boveri, to build a hydroelectric power station in Malaysia.

The deal ends a cycle of expansion that has taken Odebrecht companies into 21 countries outside Brazil. Overseas operations accounted for 38 per cent of last year's turnover of R\$3.7bn (about US\$3.7bn).

Big contracts include metro systems in Miami and Lisbon, a hydroelectric power station in Laos, a dam in Botswana, irrigation projects in Peru and Ecuador and floating platforms



for gas extraction in the North Sea.

The group began in Salvador, capital of the north-eastern state of Bahia, as a regional construction company founded in 1945 by Norberto Odebrecht, an engineer of German descent whose father helped pioneer the use of reinforced concrete in Brazil.

Early success in Bahia was followed by a string of contracts for the government's north-eastern development agency, known as Sudeste and expansion into the south, with large public sector contracts including Rio de Janeiro's international airport.

Mr Sampaio says it was Odebrecht's "Brazilian vocation" that led it to diversify into petrochemicals in the 1970s. A government contract to build Bahia's petrochemicals complex was followed by acquisitions in the sector, which accounted for 48 per cent of turnover last year.

More recently, the group has moved into forestry in the south of the state, where it has 17,000 hectares of eucalyptus plantations and plans to expand to 36,000 hectares.

Critics say it has also grown by less orthodox means. The group's name has been linked to a series of highly publicised corruption scandals, including one that ended in the downfall of former President Fernando Collor.

Odebrecht has always stoutly denied impropriety, but its image has suffered. Partly to correct the damage, it invests heavily in high-profile cultural and educational projects in Bahia and throughout Brazil.

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## COMPANIES AND FINANCE: UK

# Glaxo close to own triple Aids therapy

By Daniel Green in Vancouver

Glaxo Wellcome, the UK's largest drugs company, this week said that it hoped to have its own triple combination of drugs for Aids on sale within two years.

If so, it could have a clear advantage over many of its rivals in the Aids drug market. Such triple combinations have been hailed by some researchers at this week's 11th International Conference on Aids in Vancouver, Canada, as potential life savers.

Glaxo Wellcome sells two of the three components of most triple therapy regimes, AZT and 3TC. The third component is a kind of drug called a protease inhibitor.

Three triple combination treatments have been approved in record-breaking time this year by medical regulators. They are made by Merck and Abbott Laboratories of the US and Switzerland's Roche.

Mr Peter Young, director of HIV and hepatitis at Glaxo Wellcome, said that there were legal blocks preventing different companies coming together to sell their drugs as a package for triple therapy.

Glaxo could offer a package, however, if a protease inhibitor being developed by US biotechnology company Vertex completes its clinical trials rapidly.

Glaxo has marketing rights in the Vertex drug. Merck, Abbott and Roche

are also likely to try to secure access to drugs like AZT and 3TC, either through their own research efforts or alliances with other companies.

Mr Young predicted "explosive growth" of the market over the next few years as a result of triple therapy. He said that sales of drugs for HIV/Aids could multiply 20-fold over the next few years from 1995 levels of about £300m (£480m).

Some of the products likely to be launched over the next few years would not make fortunes for their investors; total revenues will be split between at least 10 competing drugs.

Glaxo has marketing rights in the Vertex drug. Merck, Abbott and Roche

are between \$10,000 and \$15,000 a year for triple therapy, but it was "unrealistic" to expect static prices as volumes grew quickly.

Mr Young defended the pharmaceutical industry against accusations by Aids activists this week in Vancouver that the new triple therapies were too expensive.

He said that the drugs could stop many patients getting complications of AIDS such as tuberculosis which were expensive to treat in themselves.

A study by Roche of a two-drug combination therapy suggests more than half the costs of the drugs in the therapy would be recovered by not having to treat patients for such complications.

## Lloyds Chemists issues warning

By Christopher Price

Lloyds Chemists, the UK pharmacy group under siege from Unilever and Gehe, yesterday warned second half profits would be hit by the uncertainty caused by the bids, both of which have been referred to the Monopolies and Mergers Commission.

Analysts had been forecasting a 6 per cent rise in pre-tax profits to £28m (£30m) for the full year, but their estimates to about £25m.

Mr Michael Ward, Lloyds managing director, said like-for-like sales had risen during the second half, but margins had declined. He said the bids had distracted management and demoralised employees.

Analysts said yesterday's profit warning could affect the price, or structure, of a bid. Some suggested that Lloyds' margin decline in the second half was more likely to be related to soft consumer demand in the high street, than the distraction of a bid.

Unilever has tabled an all-share bid of £621m, while Gehe, the German group which last year acquired AAH, another UK chemist, has made a cash offer of £545m.

Lloyds shares fell 8p to 46p, capitalising it at £582m.

## LEX COMMENT The economy

According to Mr Kenneth Clarke, chancellor of the exchequer, Britain's public sector borrowing requirement is "unambiguously coming down". Up to a point, Mr Clarke's forecast is now forecast at £22bn. Only last November, it was supposed to be £15bn. The budget before that, the estimate stood at £5bn. In truth, the downward future path of public borrowing, proudly projected every time the government puts out a forecast, is largely wishful thinking.

This year's PSBR will probably end up a little below last year's, but not much. At this point in the economic cycle, it should certainly be far lower. Tax cuts should be out of the question.

Even so, Mr Clarke's recent attempts to pour cold water on the prospect of further pre-election bribery look no more than careful management of expectations, to help the markets swallow the hefty upwards revision in the borrowing figures. Certainly, his remarkably bullish new consumer spending forecast for next year - 4% per cent - suggests further loosening, both fiscal and monetary, is on the cards. Of course, Mr Clarke has everything to gain politically from downplaying expectations before tax cuts are finally unveiled.

The real question is how such sharp growth in consumer spending can be reconciled with the chancellor's claim that inflation is not set to accelerate next year but will actually fall back to 2% per cent. Almost certainly it cannot. And of the two forecasts, the inflation estimate looks much the more optimistic. For whoever wins the next election and has to tighten policy again, picking up the pieces will not be a pleasant job.

Source: HM Treasury

1997-98 public sector borrowing requirement: successive forecasts, £bn

25  
20  
15  
10  
5  
0

## NEWS DIGEST

## SmithKline drug receives approval

By Tim Burt

SmithKline Beecham's treatment for Parkinson's disease, ropinirole, has received approval from the US marketing authorities - its first licence anywhere in the world.

The drug - to be sold under the trade name of ReQuip - is one of very few developed to relieve the symptoms of Parkinson's, a degenerative disorder of the nervous system. Nothing is available to halt or reverse the progress of the underlying disease.

Analysts estimate that the world market for Parkinson's drugs is worth £500m (£780m) a year. Ropinirole sales are projected to reach about £100m a year.

SmithKline Beecham expects approval in other European countries and in the US to follow soon. *Clive Cookson*

## US group seeks Aim listing

Electronic Retailing Systems, the US supplier of electronic shelf labelling systems for retailers, is seeking £7.7m (£12m) via a placing and admission to Aim.

The company is listed on Nasdaq, the screen-based US exchange and this is the first application to join Aim by a Nasdaq-listed group. Its product allows price changes and stock information to be transmitted between the shelf unit and the store's central computer.

Henderson Crosthwaite has placed 4.9m shares at 145p each. In addition, directors of ERS have subscribed for 911,657 shares in a private placing to raise £1.3m.

The market capitalisation of ERS is £30.5m and trading is expected to start on Thursday. *Martin Brice*

## Danka in two Australian buys

Danka Business Systems, the automated office equipment supplier, is spending £53m (£30m) on acquiring two Australian distributors of photocopiers and fax machines.

The purchase of Sydney-based Tower Australia for A\$30m and Datakey of Melbourne for A\$8m will give Danka about 10 per cent of the Australian photocopier and fax distribution market.

Last year Tower had sales of A\$80m and pre-tax profits of A\$3.5m, while Datakey had sales of A\$30.5m and profits of A\$7.5m. *Patrick Harverson*

## Bespak's figures flattered by write-back on contract

By Tim Burt

Bespak, the medical equipment group, yesterday announced a return to profit and its first annual dividend increase for more than two years.

The shares rose 27p to 420p after the company said it had reversed losses of £14m (£22m) with pre-tax profits of £18.9m, up from sales of £76.2m (£96.8m) in the year to May 3.

The figures, however, were flattered by the beneficial effects of resolving Bespak's costly licensing contract with Innovata Biomed, the ML Laboratories subsidiary, over

manufacturing rights for dry powder inhalers.

Last year, Bespak announced heavy losses after making an £18.6m provision to cover its contract liabilities, under which it was obliged to pay ML royalties of about £2m a year for the right to sell its inhalers.

Mr Peter Chambré, chief executive, yesterday said the group had been able to write back £8.2m of those provisions after renegotiating the contract.

That exceptional credit helped lift underlying operating profits of £8.98m (£5.83m) to £17.2m, compared with operating losses of £12.8m last time.

Bespak also enjoyed a £1.6m exceptional tax credit, which lifted after-tax profits to £18.6m, against losses of £1.9m.

Of the £3.1m increase in operating profits - excluding associates - £1.72m was generated in the US, following the restructuring of its North Carolina plant and £1.38m came from improvements in the UK.

Strong demand for its inhaler devices and medical equipment also persuaded the group to announce an increased final dividend of 6.8p (6p), making a total of 11p (10.2p).

## RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding to	Total for year	Total last year
Baileys	Yr to Apr 27	486	(478)	6.5	(6)	27.88 (25.83)	-	-
Beagle	53 weeks to May 3	762	(56.8)	16.9*	(14.4)	6.32 (6.21)	6	11 10.2
Biss	Yr to Apr 30	563	(36)	1.12	(0.98)*	0.8 (0.81)	n/a	n/a
Boggs	Yr to Apr 28	302.8	(28)	7.58	(2.58)	3.7 (1.2)	0.9	Oct 1 1.25 1.1
Budley Jenkins	Yr to Apr 30	19.5	(14.3)	1.39	(1.08)	7.27 (6.62)	2.431	Oct 4 2.315 3.415
Burroughs	6 mths to Apr 30	14.7	(4.65)	5.22	(5.3)	10.51 (7.63)	3.75	Aug 27 3.75 11
Caremark	Yr to Apr 29	160.5	(85.3)	7.92	(7.11)	22.05 (20.92)	6.35	Oct 1 8.8 7.7
Caremark (Int'l)	Yr to Mar 29	12.5	(1.2)	1.25	(1.1)	15.11 (14.1)	1.15	Oct 1 1.15 1.1
Chlorasept	Yr to Mar 30	43.6	(38.5)	5.21*	(4.49)*	20.63 (13.34)	6	Oct 1 6.5 6.5
Clarke	53 weeks to May 4	1,413	(1,259)	31.9	(38.1)	40.1 (44.6)	9	Oct 31 13.8 13.2
Monozie (Labs)	6 mths to June 30	-	(-)	-	(-)	1.28 (1.28)	July 30 1	- 4.4
Monzeply (P)	6 mths to May 31	36.3	(32.7)	3.02	(2.89)	19.8 (18.2)	5.05	Oct 7 7.5 6.75
P&P	6 mths to May 31	179.2	(171.7)	6.5	(6.2)	5.87 (5.3)	1.25	Oct 7 1.15 3.15
Real Time Control	Yr to Mar 31	11.9	(13.5)	2.29	(1.78)	20.8 (20)	5	Oct 2 4.5 4.5
Resonex	Yr to Mar 30	33.1	(32.8)	1.84	(1.91)	7.8 (8.5)	2.1	Oct 3 2.1 3.4
Triplex Lloyd	Yr to Mar 31	189.8	(190.5)	9.48*	(8.31)	10.4 (9.8)	4.5	Oct 2 4.5 7
Universal Savings	Yr to Apr 30	46.1	(40.4)	3.88*	(3.88)	8.56 (8.63)	3.55	Aug 15 5.07 5.07
Vic Health	Yr to March 31	34.8	(24.4)	2.61	(3.07)	5.3 (6.3)	0.25	Oct 18 n/a 0.25
Wood (John D)	Yr to Apr 30	7.8	(7.23)	0.723	(0.603)	5.4 (6.8)	1.75	Sept 30 1.25 2.5
Investment Trusts	Year (p)	Attributable earnings (p)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding to	Total for year	Total last year
Finsbury & Cap	Yr to March 31	-	(-)	(-)	1.3	Sept 1	1.2	5.3

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. \*After exceptional charge. \*\*After exceptional credit. \*\*\*On increased capital. \*\*\*\*On stock.

## investor relations

magazine

## UK Research Report 1996

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## FINANCIAL NEWS

THE SECURITIES AND INVESTMENT BANKING WEEKLY

56% of analysts' and 68% of fund managers' investment decisions are affected by corporate governance standards.\*

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\* Source 1996 Investor Relations Magazine Research Report, Cazenove Research Associates Ltd, June 1996

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## Perfect Polish practice

A drive by a UK importer to ensure that its wood products come from "well managed" forests has produced an unexpected discovery - Poland's forestry techniques meet international standards with no need to implement changes.

"We were surprised when we read the report," says Malcolm Caley, marketing director at UK-based Douglas Kain, which commissioned a management assessment of forests in Poland's Katowice region. This covers 606,000 ha of urban, mountain and lowland forest land.

The criteria were drawn up by the Forest Stewardship Council, an independent forest certification organisation established three years ago. Douglas Kain is a member of the World Wildlife Fund "1985 group", a band of UK companies working to ensure that forests are adequately protected. As a result of the audit, conducted earlier this year by SGS Forestry of Oxford, Douglas Kain will be buying more timber products from the area, currently worth about £500,000 a year.

The report found that Poland's forest rangers had been observing the criteria without knowing about them. "Although at the time there was little specific awareness of the FSC procedures and criteria, management procedures without exception fulfilled the requirements," the SGS report says.

By the beginning of this year FSC-approved bodies had certified 21 forests around the world representing a total of 3.75m ha. Sweden is starting to produce certificates for its products and the movement is spreading to other Nordic countries, Canada and the US.

Last year, Poland exported \$732m (£470m) worth of raw timber and wooden semi-finished products and a further \$747m worth of furniture. The results of the SGS audit in Katowice mean that Polish timber has, potentially, acquired additional value.

Christopher Bobinski

**T**he summer months bring a host of pleasures to Woody Tasch, a resident of the idyllic island of Nantucket off the Massachusetts coast: invigorating swims in the ocean and leisurely walks around the neighbourhood.

Yet Tasch says his enjoyment is diminished by an unrelenting buzz overhead during the island's peak tourist season: the cacophony created by thousands of aeroplanes flying between Nantucket and the mainland. "We've been dumped on by the air industry for years, and we're not going to put up with it any more," he says.

Tasch's concern is shared not only by fellow island dwellers, but by citizens and environmental groups around the country. Ecologists complain that the US has become saturated with aircraft noise.

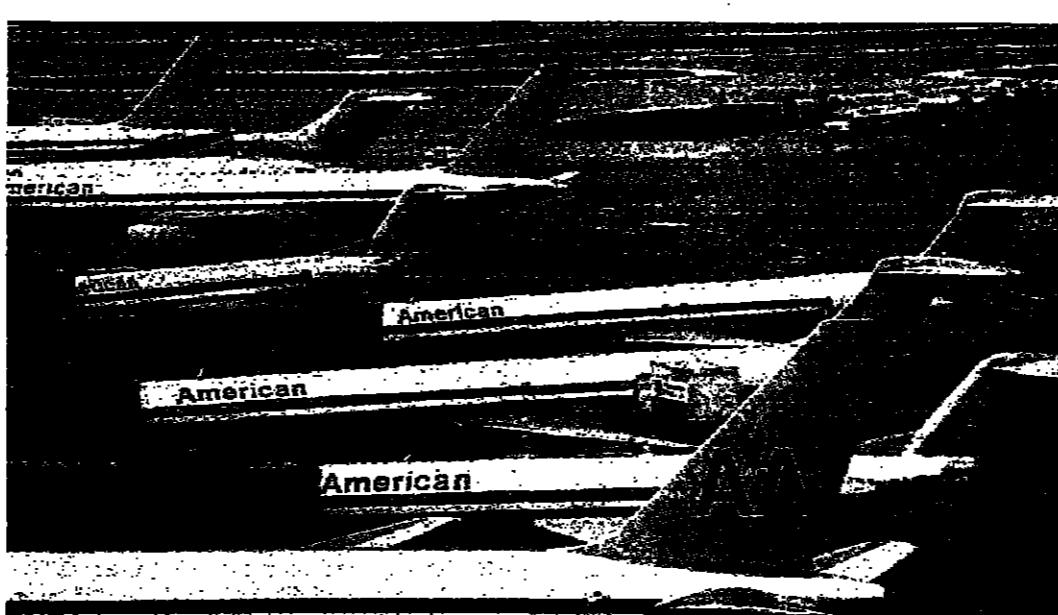
"It's very disturbing that there's nowhere you can go in this country to experience natural quiet," says Elizabeth Thagard, an attorney with the Conservation Law Foundation, an environmental group. "Even in designated wilderness areas, you get this annoying sound of aircraft and helicopters above you all the time. Sometimes it's so bad that you can't even hear yourself talking."

Growing numbers of Americans are travelling by air. Competition has driven down the cost and boosted demand for long-haul flights. With automobile traffic increasing and railways still weak, travellers are also turning to aircraft for short-haul trips of a few hundred miles or less. And scenic airplane and helicopter rides have become popular with tourists trying to pack a lot of sightseeing into tight holiday schedules.

The airways are filling up fast as a result. The Port of Seattle, which runs the city's airport, says it is struggling to cope with 386,000 flights annually. The National Park Service estimates at least 70,000 flights take place annually over the Grand Canyon, Nantucket, in peak season, is subjected to 1,000 arrivals and departures daily.

To meet vigorous demand, airports around the country are investing in new facilities. A \$1.2bn (£760m) expansion has been proposed for Logan Airport in Boston, and the Port of Seattle hopes to sink \$400m into a third runway. Smaller airports, too, are looking to add capacity. New Bedford in Massachusetts, for instance, is planning to spend \$30m on an expansion, mostly to accommodate tourist traffic to Cape Cod and nearby islands.

All of these projects are encountering fierce opposition. Even where no expansion plans exist, citizen alliances and environmental groups are pressuring the Federal Aviation Administration to limit noise. Air



Airports are investing in new facilities despite complaints from ecologists that the US has become saturated with aircraft noise

**Victoria Griffith on the outcry over noise pollution caused by increasing numbers of aircraft in US skies**

## Sound of fury

traffic opponents hope to limit flights over Key West in Florida, the agency points out that noise pollution is not one of its primary concerns. "We try to take residents' feelings into account, but our primary mission is to promote the safety and viability of air travel in the US," it says.

The issue of aeroplane noise caught the attention of the federal government earlier this year, when President Bill Clinton pledged to return the nation's parks to a state of natural quiet.

The Department of Transportation is developing a rule to reduce sightseeing flights in the Grand Canyon and the Rocky Mountain National Park in Colorado. In June last year, the department reached an agreement with New York air tour operators, who promised to fly no closer than 500ft to the Statue of Liberty.

Ecologists have met with less success in the area of airport expansion. Citizens groups lost a recent battle to oppose added capacity at the Dallas/Fort Worth airport, and may soon face defeat in other parts of the country.

Environmentalists complain they are not taken seriously because noise pollution is not specifically regulated in the US. A special arm of the Environmental Protection Agency mandated to control noise pollution was shut down in the early 1980s by the Reagan administration. Although the FAA officially

arbitrates disputes over air traffic, the agency points out that noise pollution is not one of its primary concerns. "We try to take residents' feelings into account, but our primary mission is to promote the safety and viability of air travel in the US," it says.

Although noise is the biggest sticking point, environmentalists also worry about air quality, troubles and wetlands destruction involved in airport expansion. The plans for New Bedford airport in Massachusetts are particularly controversial since they would destroy 180 acres of wetlands, home to a number of rare animal and plant species.

The expansion of the New Bedford airport would be an outrage," says Heidi Roddis, policy specialist at the Massachusetts Audubon Society, an environmental group. "They say they will replace the wetlands, but how can you replace an ecological system that's been built up over thousands of years?"

Tour operators and the air travel industry believe their opponents ignore the positive economic impact that good airports bring to a community. They also point to efforts they are making to mitigate noise. Papillon, which controls much of the scenic flight business over the

national parks, is developing a new, quieter helicopter, for instance. The aircraft would operate with five blades instead of the more common three, and uses space-age materials to come up with a lighter vehicle.

Cape Air says it is willing to route its flights to cut down on noise over Nantucket.

The Port of Seattle points to its \$300m programme to insulate nearby houses against noise.

"We've already installed sound-proofing in 4,000 homes and hope to do another 6,000 over the next four years," says Anita Rison, in charge of marketing for the entity. "We spent a lot of money and effort trying to be a good neighbour, but in the end you have to consider the economic benefit, too."

Air traffic opponents seem set for victory in the national parks, where efforts are already under way to limit flights. Yet controlling air use over local airports is likely to prove a far bigger challenge.

Many areas see good airport facilities as part of a region's economic lifeblood, and noise pollution is not taken as seriously as, for instance, air and water quality. Yet environmentalists say they'll keep fighting. "The odds seem to be against us," says Tasch. "But we're optimistic that we can at least get a few concessions."

**John Griffiths looks at a possible solution to cold 'cats'**

## Warming to converters

**M**etron, the US joint venture formed a year ago to develop and produce next-generation vehicle catalytic converter systems, has begun talks with 13 European carmakers on "cats" capable of meeting Europe's proposed tough new Euro 3 exhaust emissions laws.

The partners in Metron are Engelhard Industries, special materials and precious metals group, and WR Grace, the chemicals group.

John Mahoney, Metron's general manager, says Metron is considering a number of possible sites in Europe as a manufacturing base to supply European carmakers with a new form of "cat" which, it says, should be capable of complying fully with the Euro 3 standards.

These standards are still being finalised in Brussels but are scheduled to be introduced before the end of the decade. While the precise levels of allowable pollutants have not been finally agreed, they will require improved performance over current catalytic converters - particularly in the "light-up" phase.

This is the 30-second or so period when the engine is running but the catalytic converter has not warmed up sufficiently to deal effectively with pollutants.

Carmakers have been exploring various ways to deal with the problem. These range from temporarily feeding the exhaust into an inflatable bag until the

"cat" warms up, before recirculating the exhaust gases through the engine, to installing pre-heaters for the catalyst. Such "non-passive" systems, however, involve additional cost and complexity.

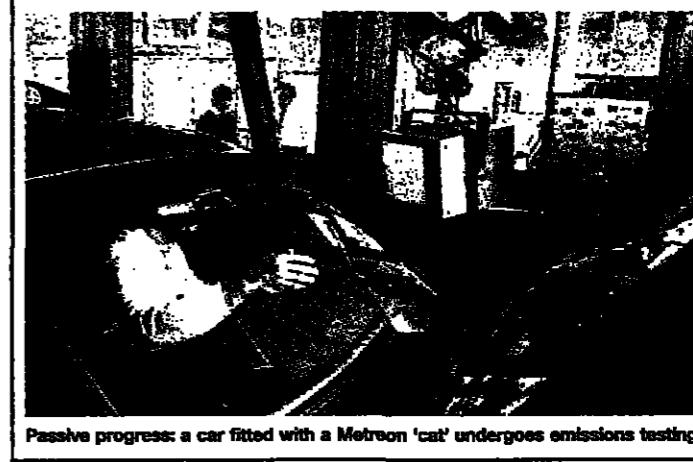
Drawing on the resources of its joint parents - Engelhard and Grace are, respectively, two of the world's leaders in emission control technologies and specialised chemicals - Ohio-based Metron has developed a "passive" system which it insists will not be substantially more expensive than conventional "cats".

The system is already undergoing trials with two of the US's big three carmakers.

Its fundamental difference compared with a conventional converter is that the metal foil which forms the core of the system is precoated with the catalyst when it is in flat sheet form, rather than dipped after assembly.

Not only does this provide greater consistency of operation, but it means the core can be formed into more complex configurations with higher cell densities, thus increasing the catalyst surface area to which exhaust gases are exposed.

Initial demand for the system is to be met from the Ohio facility, says Mahoney, with a European facility likely to be brought on-stream towards the end of the decade.



Passive progress: a car fitted with a Metron 'cat' undergoes emissions testing

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## INTERNATIONAL CAPITAL MARKETS

## Europe unmoved by sell-off in US Treasuries

By Samer Iskander in London  
and Lisa Branster in New York

European government bonds were well supported yesterday, as traders appeared unmoved by last Friday's sell-off. The volume of transactions, however, remained modest.

Investors are now looking at Europe and the US as two separate blocks," said Mr Mark Fox, chief European strategist at Lehman Brothers in London. "European markets are driven by fiscal considerations and their implications for European monetary union, while in the US the main preoccupation is the timing of the next interest rate hike."

Although global bond markets are strongly interlinked in the long term, Mr Fox believes reduced inflationary pressures will allow European markets to

decouple temporarily from US dominance. However, some traders reported arbitrage-driven futures transactions aiming to take advantage of the widening of Treasury yield spreads over bonds.

■ German bonds recovered slightly from the previous two sessions' losses. Liffe's September future closed at 95.37, up 0.24. In the cash market, the 10-year benchmark bond was 0.15 higher at 97.65.

"Friday's outperformance [over Treasuries] was too overdone," one futures trader said. "The market is betting on a correction, especially in the five-year area [of the yield curve]."

The German market received some support from comments by Mr Theo Waigel, finance minister, who reaffirmed that

his budget plan for 1997 would show a deficit of less than 3 per cent of GDP, allowing the country to meet the Euro timetable.

■ Italian bonds had a volatile session. Liffe's September BTP future settled at 117.38, after

good news down the road." Mr Brown also said any spread widening over bonds should be seen as a buying opportunity. He predicts that the 10-year BTP-bond spread will reach 350 basis points soon, and possibly 325 points if a move to rejoin the European exchange rate mechanism is announced.

■ Spanish bonds had a positive session. The September future on 10-year bonds closed 0.42 higher at 101.31, while in the cash market the 10-year yield spread over bonds was 5 basis points narrower at 215 points. Bear Stearns's Mr Brown expects this spread to tighten to below 200 basis points after the current "temporary inflation uptick". He predicts a decline in consumer price inflation to around 3.5 per cent by year-end.

■ US Treasury prices early yesterday remained near the levels hit after Friday's sell-off as investors awaited an afternoon auction of \$10bn in 10-year notes.

Near midday, the long bond was up 1/8 at 85 1/2 to yield 7.77 per cent, while at the short end,

UK gilts were boosted by slightly bullish PSBR data. Liffe's September long gilt future settled at 95.67, up 0.4. Gilt prices rose as Mr Kenneth Clarke, chancellor of the exchequer, announced a smaller than expected upward revision of the PSBR to £27bn from £22.5bn. Market participants were expecting a figure upward of £23bn. A revision of £23bn, from an initial forecast of £15bn, was dismissed by economists as "over-cautious".

■ US Treasury prices early yesterday remained near the levels hit after Friday's sell-off as investors awaited an afternoon auction of \$10bn in 10-year notes.

Near midday, the long bond was up 1/8 at 85 1/2 to yield 7.77 per cent, while at the short end,

of the maturity spectrum, the two-year note was unchanged at 95.61, yielding 6.62 per cent. The September 30-year bond future was 1/8 stronger at 106.25.

Although there were early worries that demand might be weak at the 10-year note auction, the existing 10-year paper gained 1/8 at 95 1/2 to yield 7.18 per cent.

Little important economic data was released yesterday. Instead, investors were turning their attention to figures on June retail sales and producer prices due on Friday, for a sense of whether this year's strength in the labour market would translate into inflationary pressures.

Economists expect the producer price index to be unchanged, and even a modest increase could cause nervousness in the bond market.

## Granada returns to refinance part of Forte facility

By Antonio Sharpe

Granada, the UK television and leisure group, has returned to the syndicated loans market to refinance a small part of the £2.5bn three-year syndicated loan which it took out late last year to fund its acquisition of Forte, the UK hotel company.

## SYNDICATED LOANS

BZW, Chase and NatWest have been asked to arrange a £350m six-year facility at a margin of 20 basis points over the London interbank offered rate (Libor) - well below the margin of 375 basis points which Granada agreed to pay on the acquisition financing.

The margin on the new loan falls to 175 basis points when Granada's interest cover, currently 4 times, rises to 5 times or higher.

The company's decision to refinance part of the loan raised speculation that it was planning a larger refinancing later in the year.

However, some bankers said that, although Granada had not yet made any large disposals since buying Forte, it might not need to refinance the wider loan because of its enhanced cash flow and future disposals.

"£250m is probably what Granada regards as core long-term debt," one banker said.

Despite the arrival of the traditional summer holiday break, the syndicated loans market remains relatively buoyant.

Baring Brothers and Royal Bank of Scotland have overwritten a £160m facility for Highland Distilleries, which will fund its bid for Macallanlivet. The five-year loan, which will be syndicated at a later date, carries a margin of 35 basis points over Libor.

SE had originally sought to raise £100m but heavy demand from banks in general syndication persuaded it to raise the amount by £50m. The loan is being offered without recourse to a state guarantee, which is seen as an important indicator of growing international confidence in Slovak companies.

The utility said it would use the funds to cover general expenses and investment operations.

In May the company signed credit agreements for nearly 300m with domestic and foreign banks to finance SE's completion of its

Mochovce nuclear power plant.

## Japan's Exim Bank launches \$750m 'euro-asian' offering

By Richard Lapper  
and Samer Iskander

A \$750m five-year issue by the Export-import Bank of Japan, the government-guaranteed export credit agency, and a DM250m five-year issue for the Republic of Poland were the two highlights among yesterday's new issues in the euro-market.

The Exim Bank issue, led by Merrill Lynch and Nomura, is the biggest dollar-denominated issue by a Japanese government guaranteed agency. One of about half a dozen deals to be listed jointly in both London and Hong Kong this year, it is the first so-called "euro-asian" deal by a Japanese issuer.

Syndicate managers explained that the relatively small size of dollar issues by this type of borrower had inhibited their performance on the secondary market.

Launched at a spread of 14 basis points over Treasuries, the yield fell marginally when the bonds were freed to trade, closing at 13 bid, 12 offer. Ten per cent of the bonds were placed in Japan, 50 per cent elsewhere in Asia and 40 per cent in Europe.

Strong investor demand from Europe, especially Germany and Switzerland, guaranteed a good reception for Poland's DM250m five-year issue, jointly

led by Deutsche Morgan Grenfell and CS First Boston, with the yield spread falling by 2 basis points to 63 points by the close.

International investors also responded warmly to a five-year £200m issue by GECC - one of a plethora of issues in more peripheral currencies - accounting for some 60 per cent of take-up.

Investors were attracted by the relative stability of the Italian market, the probability of an imminent cut in Italian base rates as well as the diversification opportunities in a sector where banks are typical issuers.

Like a number of issues in non-mainstream currencies, the deal allowed the issuer good swap opportunities, with funding costs equal to Libor less 25 or 35-year BTR's less 14 basis points.

Elsewhere, Cades, the government agency set up to manage

age the French social security's accumulated deficits, has asked ABN Amro to arrange a bond issue in Dutch guilders to refinance money-market debt issued last month.

Meanwhile, the Canadian provinces of Ontario and Quebec are expected to tap the market in French francs.

A presentation by Quebec officials, organised by Société Générale, took place in Paris yesterday.

Finally, the Kingdom of Spain was rumoured to be looking at a large-sized, long-dated issue in French francs.

## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Day's change	Yield	Week ago	Month ago
Australia	10.000	02/08	107.7460	-	8.82	8.91	8.92
Austria	8.250	05/05	97.0000	+0.16	8.57	8.54	8.45
Canada	7.000	01/05	100.7000	-	6.77	7.27	7.27
Denmark	8.000	03/05	103.8000	+0.30	7.05	7.27	7.27
France	8.750	02/01	102.5000	+0.120	5.69	5.62	5.53
Germany	8.250	04/05	104.8000	+0.160	6.54	6.51	6.49
Ireland	8.250	04/05	107.2000	+0.150	6.28	6.24	6.25
Italy	8.500	02/05	102.2100	-0.010	9.15	9.21	9.25
Japan	No 140	06/01	118.7204	-0.270	2.38	2.29	2.29
No 182	3.000	08/05	97.8173	-0.073	3.31	3.25	3.20
Netherlands	8.000	01/05	98.3200	+0.100	6.28	6.45	6.37
Portugal	11.000	01/05	102.0000	+0.100	5.05	5.01	5.00
Spain	8.000	04/05	103.2000	+0.200	6.73	6.51	6.14
Sweden	6.000	02/05	95.5589	-0.020	8.95	8.24	8.47
UK Gils	8.000	12/03	103-03	+0.53	7.15	7.18	7.45
7.500	12/05	97-01	+0.62	7.92	7.91	8.17	8.17
8.000	02/05	101-11	+0.52	8.25	8.20	8.25	8.25
8.575	05/05	98-25	+0.02	7.05	8.79	8.82	8.82
8.000	02/05	105-18	+0.02	7.18	6.93	6.97	6.97
US Treasury	7.500	04/05	102.9800	+0.050	7.03	6.92	6.96
ECU French Govt	7.500	12/03	99-01	+0.000	7.00	7.00	7.00
London clearing, New York, mid-day							
Yield	Local market standard.						
Yield	Pricing extending to 12.5 per cent payable by noon.						
Source:	AIMS International						

Final terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. \*Unlisted. + Floating rate note. P: fixed re-offer price; less shown at re-offer level. a) 3-month Libor + 30bp to July 1997, b) +100bp. # Long for 1st coupon. \$ Short for 1st coupon.

## US INTEREST RATES

## Lazard

	Treasury Bills and Bond Yields
Prime rate	6.44
One month	6.44
Two months	6.52
Three months	6.51
5 years	6.51
10 years	6.51
30 years	7.19

## BOND FUTURES AND OPTIONS

## France

	NOTIONAL FRENCH BOND FUTURES (MATIF) FF500,000
Open	Sett price
Sep 121.36	121.36 +0.10
Dec 120.08	120.08 +0.10
Mar 119.88	119.88 -0.06

Open int., Sett price, Change, High, Low, Est. vol., Open Int.

	NOTIONAL FRENCH BOND FUTURES (MATIF) FF500,000
Open	Sett price
Sep 121.36	121.36 +0.10
Dec 120.08	120.08 +0.10
Mar 119.88	119.88 -0.06

Open int., Sett price, Change, High, Low, Est. vol., Open Int.

	NOTIONAL FRENCH BOND FUTURES (MATIF) FF500,000

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## CURRENCIES AND MONEY

## MARKETS REPORT

**US business export fears push dollar lower**

By Graham Bowley

Fears that US businesses might lobby for a weaker dollar to boost exports took the shine off the US currency on the foreign exchanges yesterday.

The pound weakened after the UK government unveiled its summer economic forecast, which, as expected, revised down projections for growth but added about £8bn to next year's youth sector borrowing requirement.

The D-Mark strengthened against most other European currencies after a Bundesbank official indicated that the D-Mark's correction against the dollar may now be complete.

Concern about weakness in the Swiss economy and the expectation that monetary policy would remain relatively lax caused the Swiss franc to record some of the biggest losses against the D-Mark, although these were not large.

## POUND SPOT FORWARD AGAINST THE POUND

JUL 9 Closing Change Bid/offer Day's Mid One month Three months One year Rate %PA Rate %PA Bank of England Index

Europe	Austria (Sch) -0.0759	280 -430	16,5884	16,5185	16,5040	2.3	16,5297	2.6	-104.8
Belgium	48,924	518 -520	48,8510	48,6500	48,5974	2.3	48,7074	2.2	-104.8
Denmark	DKM 10.34	10.250	2,595	1,071	2,591	2,593	11.10	2,595	2,570
Finland	FTM 7,2258	7,1447	184 -190	7,200	7,1920	1.7	9,0725	1.8	8,9854
France (Fr) 0,0205	-0,0361	006 -044	0,0224	7,5982	7,5902	1.7	7,6074	1.6	107.4
Germany (Dm) 2,3367	-0,0109	628 -648	2,3722	2,3812	2,3830	2.3	2,3115	2.2	108.3
Greece (Dr) 371,384	-1,227	235 -533	372,516	371,010	-	-	-	-	67.6
Ireland	0,7571	+0,0005	748 -758	0,7572	0,7578	0.0	0,7574	0.7	0,8689
Italy	ITL 1,0688	1,0688	1,0688	1,0688	1,0688	1.0	1,0688	1,0688	1,0688
Luxembourg	LUX 48,6224	-0,1988	518 -520	48,6510	48,6500	48,5974	2.3	48,6474	2.2
Netherlands (Fr) 2,8222	-0,0123	518 -525	2,8543	2,8503	2,8544	2.8	2,8344	2.7	2,8587
Norway (Nkr) 10,1157	-0,0285	071 -073	10,1477	10,1045	10,1052	1.0	10,0882	1.0	10,0407
Portugal (Ps) 243,074	-1,037	946 -1,050	243,791	242,838	243,495	-2.1	244,404	-2.0	94.7
Spain (Ps) 186,938	-0,63	812 -820	186,588	186,800	186,198	-1.8	186,711	-1.8	201,111
Sweden (Sk) 10,9885	-0,0269	567 -572	10,9870	10,9870	10,9888	0.0	10,9889	0.0	10,9888
Switzerland (Fr) 1,0564	-0,0071	528 -575	1,0522	1,0522	1,0514	3.1	1,0405	3.2	1,0624
UK (P) 1,2481	-0,0056	478 -486	1,2517	1,2472	1,2488	1.2	1,2438	1.4	1,2305
Ecu	1,0721	-	-	-	-	-	-	-	-
SDR	-	-	-	-	-	-	-	-	-
Americas	-	-	-	-	-	-	-	-	-
Argentina (Pes) 1,4046	-0,0225	481 -500	1,4289	1,4280	-	-	-	-	-
Brazil (Brl) 1,5597	-0,0205	550 -562	1,5800	1,5822	-	-	-	-	-
Canada (Cs) 2,1251	-0,0043	245 -258	2,1304	2,1232	2,1244	0.4	2,1206	0.8	84.2
Mexico (New Pesos) 11,5842	-0,0299	480 -604	11,8985	11,8470	-	-	-	-	-
USA (Us) 1,5817	-0,0226	514 -520	1,5844	1,5842	1,5814	0.2	1,5815	0.1	1,5863
Pacific/Middle East/Africa	-	-	-	-	-	-	-	-	-
Australia (A\$) 1,3574	-	584 -584	1,3584	1,3581	1,3581	-1.8	1,3585	-1.5	94.1
Hong Kong (Hk) 1,0212	-0,0214	1,0200	1,0200	1,0200	1,0200	0.0	1,0195	-0.7	1,0170
India (Rs) 54,1930	-0,0200	600 -608	54,1930	54,1930	54,1930	-2.2	54,1930	-2.2	54,1930
Israel (Skl) 4,9227	-0,0208	178 -175	4,9355	4,9167	-	-	-	-	-
Japan (Y) 171,0601	-1,19	964 -1,155	172,350	170,900	170,335	5.1	168,845	5.2	162,43
New Zealand (Ns) 2,2559	-0,0021	543 -575	2,2517	2,2533	2,2520	-2.7	2,2704	-2.6	2,2042
Philippines (Peso) 40,8113	-0,0088	861 -871	40,8100	40,8100	40,8100	-	40,8100	-	40,8100
Singapore (S\$) 5,8765	-0,0285	200 -200	5,8826	5,8826	-	-	-	-	-
South Africa (R) 6,7223	-0,0195	178 -178	6,7100	6,7170	-	-	-	-	-
South Korea (Won) 125,727	-7,97	684 -758	126,050	125,850	-	-	-	-	-
Taiwan (T\$) 42,8115	-0,108	258 -253	42,8106	42,7243	-	-	-	-	-
Thailand (Bs) 39,4297	-0,1037	058 -058	38,8500	38,4050	-	-	-	-	-

\* Rates for Jul 9. Bid/offer applies to the Pound Spot rate shown only for the London market. Forward rates are directly quoted to the market by the Bank of England. Best exchange 1990 = 100. Index released 12/95. Bid/Offer and Mid-rate in both the Spot and the Dollar Spot when derived from THE MARKETERS CLOSING SPOT RATES. Spot values are rounded by the FT.

† Rates for Jul 9. Bid/offer applies to the Pound Spot rate shown only for the London market. Forward rates are directly quoted to the market by the Bank of England. Best exchange 1990 = 100. Index released 12/95. Bid/Offer and Mid-rate in both the Spot and the Dollar Spot when derived from THE MARKETERS CLOSING SPOT RATES. Spot values are rounded by the FT.

## CROSS RATES AND DERIVATIVES

## EXCHANGE CROSS RATES

Jul 9	BFY	Dkr	FFR	DM	IE	L	R	Nkr	Es	Pts	Skkr	SPF	E	CS	S	Y	Ecu
Belgium	18,10	1,44	4,855	2,002	4,888	5,458	2,078	4,893	4,015	21,20	4,017	2,054	3,185	3614	2,583	-	-
Denmark	DKM 1,416	0,7838	2,595	1,071	2,581	2,933	11,10	2,593	2,148	1,039	2,333	1,704	187,3	1,730	-	-	-
France (Fr)	60,134	11,28	10	2,954	12,18	2,970	3,115	12,63	12,98	2,944	1,230	2,655	1,958	213,8	1,559	-	-
Germany (Dm)	20,50	3,385	1	4,102	1,015	1,122	4,277	10,28	4,148	1,027	0,985	0,657	1,084	2,528	-	-	-
Ireland	0,841	2,080	2,425	1	2,434	2,432	2,721	1,027	2,463	1,020	1,014	1,028	1,565	1,261	1,261	1,261	1,261
Italy	0,248	0,285	0,387	0,058	0,041	0,041	0,112	0,425	0,285	0,028	0,028	0,028	0,028	0,028	0,028	0,028	0,028
Netherlands	DNK 1,416	0,7838	2,595	1,071	2,581	2,933	11,10	2,593	2,148	1,039	2,333	1,704	187,3	1,559	-	-	-
Portugal (Ps)	20,03	3,222	0,972	0,401	7,778	1,091	4,158	8,182	2,026	0,405	0,411	0,074	0,838	70,318	-	-	-
Spain (Ps)	24,49	4,578	4,024	1,189	4,891	4,822	5,058	7,717	2,260	1,086	1,086	1,086	1,086	1,086	1,086	1,086	1,086
Sweden (Sk)	4,655	7,872	7,717	2,260	4,891	4,822	5,253	9,748	2,334	1,191	1,191	1,191	1,191	1,191	1,191	1,191	1,191
Switzerland (Fr)	24,89	4,655	4,024	1,205	4,988	4,922	5,253	9,748	2,334	1,191	1,191	1,191	1,191	1,191	1,191	1,191	1,191
UK (P)	8,107	0,0005	2,248	0,0005	1,112	0,459	1,119	6,514	0,285	0,820	0,820	0,820	0,820	0,820	0,820	0,820	0,820
Canada (Cs)	21,26	5,157	5,157	1,226	5,152	5,152	5,154	10,738	0,285	0,820</td							

## COMMODITIES AND AGRICULTURE

## Experts urge easing of Canada's grain monopolies

By Bernard Simon in Toronto

Canadian wheat farmers should be allowed to sell part of their crop at prevailing market prices rather than through the Canadian Wheat Board's pool system, a government-appointed group of experts urged in a report released yesterday.

The recommendation is one of several significant reforms to Canada's grain marketing system proposed by the group, which was set up in the wake of growing criticism of the Wheat Board's 61-year-old monopoly. Other proposals include the total abolition of the board's monopoly on feed barley, thereby freeing farmers to sell their production on the open market.

In addition, the wheat board, which is among the world's biggest grain exporters, would be reorganized to make it more accountable to farmers. The changes would include a majority of directors elected by producers, and a chief executive officer reporting to the directors.

The board's commissioners are at present appointed by the government. Since its creation in 1933 it has been the sole marketing agency for all wheat, oats and barley grown on the Canadian prairies for

human consumption.

Canada's wheat exports totalled 20.4m tonnes and barley exports 4.2m tonnes in the 1994-95 season.

Supporters contend that the board has helped farmers by providing price stability through its annual "pooling" or price-averaging system supported by delivery quotas. It has a global marketing network matched only by the US and European grain companies.

However, a growing band of critics, led by a vocal group of farmers in Alberta, maintains that farmers can do better by selling their own harvest, especially in the lucrative US market. Several farmers have flouted the rules in recent years by trucking their crop across the border. The board has also been widely criticized for the secrecy of its marketing and pricing practices.

The government has yet to decide whether to implement the group of experts' recommendations. Mr Ralph Goodale, agriculture minister, said yesterday he intended to move as quickly as possible. Public comments have been invited up to the end of August.

The group, chaired by Mr William Molloy, a Saskatchewan lawyer, said it encouraged

## MARKET REPORT

## Copper prices settle in mid-range

**COPPER** prices finished a choppy day on the London Metal Exchange slightly lower yesterday, but settled roughly midway between the day's low of \$1,985 and the high around \$2,060 a tonne.

The three months delivery position was down \$8 at \$1,925 a tonne, after persistent selling pressure during the morning session met light buying during the afternoon.

The cash maintained a premium of around \$60 over three months.

News of a 7,750-tonne draw-

down from LME warehouse stocks was more than most traders had expected, and gave values an early boost. But follow-through buying was slow to emerge.

Three months ALUMINIUM edged back \$2 to \$1,501 a tonne after dipping below the \$1,500 level twice during the day. The market looked technically vulnerable, with a test of key support at \$1,490 likely soon.

At the London Bullion Market precious metals pushed higher in the afternoon, sup-

ported by news of mounting strike-related losses at the world's biggest platinum mine.

The GOLD price made an attempt at clearing the \$833-a-troy-ounce resistance level and fixed at \$882.90 an ounce, compared with \$881.00 in the morning.

PLATINUM also posted gains on short-covering, erasing Monday's losses and ending a period of weakness that had been infecting the rest of the precious metals complex.

The Caribbeans were hoping for a comforting reply to their

Compiled from Reuters

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

■ ALUMINUM, 99.7 PURITY (5 per tonne)

Close 1465-86 1502-03

Previous 1467-68 1501-05

High/Low 1483-93 1507/1494

AM Official 1463-93-40 1501-501.5

Kerb close 1501-05

Open Int. 257,003

Total daily turnover 43,405

■ ALUMINUM ALLOY 6 (per tonne)

Close 1245-50 1280-55

Previous 1245-50 1280-55

High/Low 1283

AM Official 1245-50 1280-55

Kerb close 1280-55

Open Int. 5,487

Total daily turnover 823

■ BRASS (5 per tonne)

Close 791-2 794-5

Previous 789-5 793-4

High/Low 790 797/792

AM Official 790-90.5 793.5-94.0

Kerb close 793.5

Open Int. 32,452

Total daily turnover 6,151

■ CINCLES (5 per tonne)

Close 7475-85 7500-95

Previous 7530-30 7580-90

High/Low 7500-60 7580-70

AM Official 7450-60 7580-70

Kerb close 7565-70

Open Int. 41,481

Total daily turnover 10,105

■ TIN (5 per tonne)

Close 6035-45 6085-90

Previous 6055-50 6085-90

High/Low 6045-50 6085-70

AM Official 6330-40 6383-50

Kerb close 6300-70

Open Int. 16,336

Total daily turnover 4,1402

■ COPPER, grade A (5 per tonne)

Close 1079-83 1082-85

Previous 1082-88 1082-88

High/Low 1082-88 1082-90

AM Official 1085-88 1082-90

Kerb close 1082-90

Open Int. 190,463

Total daily turnover 66,624

■ LIME, AM CRUDE OIL 5/8 (per tonne)

Close 1005-1024.5 1025/1021

Previous 1004-5-10 1023-32.5

High/Low 1025-1024.5 1025/1021

AM Official 1004-5-10 1023-32.5

Kerb close 1023-32.5

Open Int. 5,276

Total daily turnover 12,402

■ ZINC, special high grade (5 per tonne)

Close 1005-5.5 1007-34

Previous 1004-5.5 1007-33

High/Low 1005-5.5 1007-34

AM Official 1004-5-10 1007-34

Kerb close 1007-34

Open Int. 10,105

Total daily turnover 10,105

■ CRUDE OIL, IPE (5/barrel)

Close 1005-5.5 1007-34

Previous 1004-5-10 1007-34

High/Low 1005-5.5 1007-34

AM Official 1004-5-10 1007-34

Kerb close 1007-34

Open Int. 10,105

Total daily turnover 10,105

■ ENERGY

■ CRUDE OIL NYMEX (1,000 barrels, \$/barrel)

Close 1945-55 1950-55

Previous 1945-55 1950-55

High/Low 1945-55 1950-55

AM Official 1945-55 1950-55

Kerb close 1945-55

Open Int. 16,336

Total daily turnover 4,1402

■ GOLD COMEX (100 Troy oz., \$/troy oz.)

Close 382.70-382.10 380.50-381.30

Previous 380.50-381.30

High/Low 380.50-381.30

AM Official 380.50-381.30

Kerb close 380.50-381.30

Open Int. 380.50-381.30

Total daily turnover 380.50-381.30

■ HIGH GRADE COPPER (COMEX)

Close 380.50-381.30 380.50-381.30

Previous 380.50-381.30

High/Low 380.50-381.30 380.50-381.30

AM Official 380.50-381.30

Kerb close 380.50-381.30

Open Int. 380.50-381.30

Total daily turnover 380.50-381.30

■ PRECIOUS METALS

■ LONDON BULLION MARKET

(Prices supplied by N M Rothschild)

Gold/Troy oz. \$ price

Silver/Troy oz. \$ price

Platinum/Troy oz. \$ price

Palladium/Troy oz. \$ price

Rhodium/Troy oz. \$ price

Osmium/Troy oz. \$ price

Iridium/Troy oz. \$ price

Ruthenium/Troy oz. \$ price

Rhodium/Troy oz. \$ price

## **OFFSHORE AND OVERSEAS**

**BERMUDA**

(SIB RECOGNISED)

AS Accrued	AS18,822
ASCH Accrued	Sc0247.48
CB Accrued	CB18,533
CM Accrued	

Newport Investment Management  
20 Bond St., 20 Fox Hill, 3306 Hamden, Conn.

NLS-7771 206 0005		Belling 01482 200100		FARL Lms		L14000		+3.70		0.33		Yonosaki Dynamic Ass.		\$70.00		+0.01		Lease	
Natl Pacific		5		\$4,552,000		-0.0001		-		-		MC245-283		-0.071		-0.0001		Lease	
Natl Pacific		72,000,000		-0.0002		-		-		-		S204-100		+0.005		-0.0001		Lease	
Newport Tiger Fd		57,0457		+0.0005		-		-		-		FACR Fd		+0.005		-0.0001		Lease	
Newport Tiger Fd		24,5436		+0.0002		-		-		-		FACR SF		+0.005		-0.0001		Lease	
Orme Fund Limited		5 Frank St., Hamilton, HX11, Bermuda		441 252 0370		FARL Mst T		+0.0005		-0.0001		Y101000		+0.005		-0.0001		Lease	
Orme Ind 5		527,960		-		FARL Mst DM		+0.0005		-0.0001		M0651-003		+0.005		-0.0001		Lease	
Orme Ind 5		527,960		-		FARL Mst S		+0.0005		-0.0001		S204-941		+0.005		-0.0001		Lease	
Orme Ind 5		527,960		-		FARL Mst Int		+0.0005		-0.0001		S217-025		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005		-0.0001		Lease	
PACI Fd		5		FACR Fd		+0.0005		-0.0001		-		FACR Fd		+0.005					

#### **RESULTS**

## **BERMUDA (REGULATED)™**

US dollar ..... \$11.33  
Deutschmark ..... DM 11.00  
Sterling ..... £11.51

Japanese Yen Bear \_\_\_\_\_ \$12,6692  
US Dollar Cash \_\_\_\_\_ \$10,3069  
Gold \_\_\_\_\_ \$9,2601

<b>Battlefield Management Co Ltd</b>	Schroder Investment Managers (Guernsey) Ltd	All American Equity	\$25.51	24.79	-0.26	0
Business Ads. ....	PD Box 255, St Peter Port, Guernsey	UK Equity	\$13.65	13.09	-0.17	2.62
Business Capital App. ....	European Bd S. ....	Global Economic Equity	\$10.00	9.40	-0.60	0
Business Dev. ....	0	Global Income Fund	\$20.00	19.50	-0.50	0
Business US Prod. ....	Approx. Stg Equity	Global Health Equity	\$20.00	19.50	-0.50	0
Business US Prod. ....	0	Global Equity	\$21.17	22.72	-1.57	0.42
Business and Income ....	0	Global Income	\$17.00	17.20	-0.20	0.25
Business Liquid Reserves ....	0	Dollar Income	\$17.95	18.4	-0.55	0
Business Money Market ....	0	Stirling Income	\$10.02	10.48	-0.46	0.57
Business Money Market ....	0	Dynamic Multi Sector	\$10.00	10.00	0.00	0
Business Money Market ....	0	EURO Dynamic Income	\$20.00	19.50	-0.50	0
Business Money Market ....	0	Global Income - Smg	\$10.02	10.00	-0.02	0.16
Business Money Market ....	0	Global Income - Smgt	\$20.00	20.00	0.00	0.54
Business Money Market ....	0	Japanese Convertible	\$10.00	11.43	-0.65	0.38
Business Money Market ....	0	Managed Assets Smg	\$11.02	12.4	-1.06	2.55
Business Money Market ....	0	Global Small Cap Equity	\$20.00	20.75	-0.61	0
Integral Bond Arbitrage Fund Limited	ANZ Managed Co (Guernsey) Ltd	Central Liquidity Fund Ltd				
Bond Arbitrage Fd Ltd ....	Debt Securities Fund	US Equity	\$43.04	44.05		
Bond Arbitrage Fd Ltd ....	Debt Securities Fund	Equity Class	\$22.50	22.50		
Bonds Investment Management Ltd	Debt Securities Fund	Debt Fund Class	\$100.13	100.13		
Corporate Bond Fund ....	Debt Securities Fund	Debt Fund Class	\$P100.00	—	—	1.45
Corporate Bond Fund ....	Deutsche Kleinwort Benson Int'l Mkt Services Ltd	Deutsche Kleinwort Benson Int'l Mkt Services Ltd				
Corporate Bond Fund ....	Le Taunay House, FG2, Dublin 1	Le Taunay House, FG2, Dublin 1				
Corporate Bond Fund ....	UK Equity	UK Equity				
Corporate Bond Fund ....	0	0				
* Prices on Jef 04 West Pricing Day 17/06/92 Pricing						
<b>GUERNSEY</b>	<b>GUERNSEY</b>	<b>GUERNSEY</b>				
<b>(REGULATED)*<sup>1</sup></b>						
	<b>Selling</b>	<b>Buying</b>	<b>+/-</b>	<b>Tid</b>	<b>Gross</b>	
	<b>Price</b>	<b>Price</b>				

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**GUERNSEY**  
**SIR RECOGNISED!**

PO Box 250, St Peter Port, Guernsey  
Ergonee 01481 712178

Starting Money: \$31,567  
 Van Money: \$180,000.230  
 Downstream Money: \$1495.138

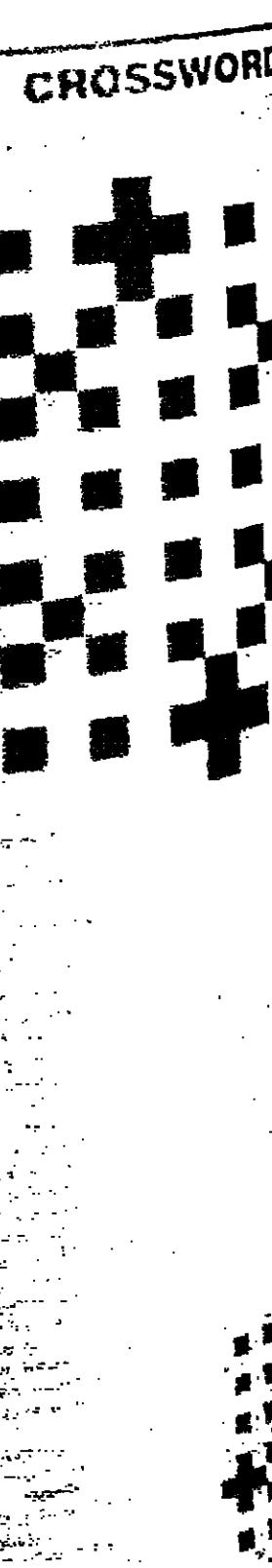
Global Equity Fund	\$36.45	40
American Blue Chip Fd	\$14	52
American Star Cap Fd	\$10.73	52
UK Fund	\$11.26	52

Storing	0	CS1.607	51.5
US\$	0	CS1.121	28.1
Pmt Mod	4	CS1.523	51.5

Lazard Frères Asset Management  
20 Rue 227, Et Peter Port, Guernsey, G1

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**LONDON SHARE SERVICE**

## MARKET REPORT

**FT-SE 100's rehabilitation gathers momentum**By Steve Thompson,  
UK Stock Market Editor

A series of revisions to the official Treasury economic forecasts came as no real surprise to a stock market still seeking to rebuild its confidence after last week's big sell-off.

Already in good form ahead of the official details, the market briefly slipped back, but quickly regained its poise and closed in good heart, helped by a strong opening by Wall Street.

At the close of a session once again affected by the lack of any really substantial institutional business, the FT-SE 100-share index settled 10.8 higher at 3,762.3.

**Crossed wires on Barclays**

Market confusion and crossed wires hit the price of banking giant Barclays towards the close of trading.

The stock had moved higher in early trading on general optimism ahead of its interim figures in early August. Analysts hope for strong dividend growth and SBC Warburg had repeated its buy stance on the shares.

However, shortly before the close, word went round that NatWest Securities had clipped Barclays from its prestigious Top 15 list - the selection of stocks perceived to be the year's outstanding performers.

Suddenly the shares dipped and, after being a net 3 higher, ended the day down 6 at 791.5p. Unfortunately the stock that came out of the list was not Barclays, the bank, but Berkeley, the upmarket house-builder. Berkeley stayed out of the limelight and quietly slipped 2 to 599p.

Elsewhere in the sector, Warburg also stressed its support for HSBC, up 7 to 1043p.

**Tesco tremors**

Food retailer Tesco was one of the day's talking points as speculation that it plans a £2.5bn bid for French group Docks de France gathered momentum.

The talk in the market suggested Tesco would not only be forced to make a £2bn

The second line stocks, represented by the FT-SE Mid 250 index, rallied sharply after Monday's late sell-off with the index recouping 8.2 at 4,347.7.

Senior dealers were generally impressed with London's resilience this week to Wall Street's volatility since last Friday's non-farm payroll which triggered the 115-point slide in the Dow Jones Industrial Average.

"London has performed exceptionally well since Wall Street fell out of bed last Friday," remarked the head of trading at one UK securities house. "If we were going to fall out of bed it would have happened by now," he added.

goodwill write-off but that such a deal would also prompt a large rights issue.

The prospect of a rights offer was overshadowing the shares yesterday and left them trailing 2% at 300p after a trade of 8.7m.

Mr Philip Dorgan at SGST said: "The shares will underperform the market until this uncertainty is cleared up."

He added: "Tesco could have picked up this company at half of today's prices a couple of years ago. I believe that it would be better for Tesco to buy parts of the business rather than the whole of Docks de France at today's share price."

Concern that the flotation of Cambrius might have to be pulled hit biotechnology stocks.

British Biotech fell 135 to 212p, Chiroscience 8 to 36p and Celitech 34 to 53p. However, Mr Ian Smith of Lehman Brothers believes the selling is overdone: "For the first time in many months some of these stocks are starting to look good value," he said.

British Petroleum hardened 2 to 597p after HSBC James Capel upgraded its 1996 forecast for BP's 1996 replacement cost net income by 5 per cent to around £2.5bn, equivalent to earnings per share of 44.6p.

The upgrade reflects a stronger oil price, a more robust chemicals market in the second quarter and BP's improved downstream business.

Exxon faded over media reports concerning Gulfstream as a possible bid target. The former eased 2 to 472p and GrandMet declined 4% to 435.4p. One analyst said: "Reality is striking home. The

another top trader at a European-owned broker said he expected some form of decoupling by UK and European markets from the US.

The futures market was mildly supportive of the cash market, holding relatively steady throughout the session.

The Footsie began the day on a cautious note, with marketmakers worried about the effect on London of the late slide by the Dow Industrial on Monday just before the close of trading in the US, when the average dipped 37 points.

The leading index kicked off marginally higher and almost three points up, and almost immediately began to gather momentum. There

were no real sellers about and the market was always going to close well up on the session," said one marketmaker.

Up 16 points ahead of the Treasury revisions in the summer economic statement, the market briefly corrected, and thereafter held steady for the rest of the day.

The Treasury revisions were almost bang in line with expectations, with the upward move in the projected 1996 public sector borrowing requirement to £27bn well received by a market looking for a figure nearer £28bn.

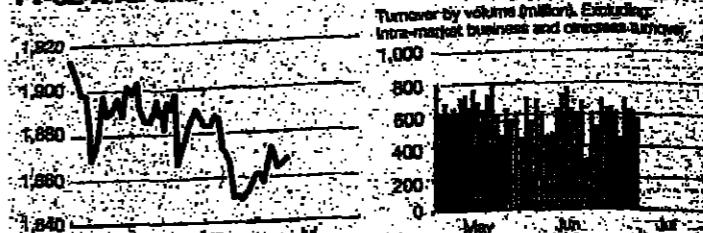
The downward revision in the 1996 gross domestic product growth figure - from 3 per cent to 2.5

per cent - had also been expected. The chancellor of the exchequer's comment that he expected inflation to continue to fall was given a good reception.

Talk around the market of widespread profits downgrades in the wake of a disappointing results season and the prospect of more to come, had little impact yesterday.

Turnover in equities at the 8pm reading just crept over the 700m mark, reaching 701.6m shares. That figure, however, was boosted substantially by heavy trading in Sunbeam, one of the market's penny stocks, which accounted for 84m shares sold. Customer business on Monday was valued at £1.3bn.

## FT-SE 100 All-Share Index



## Indices and ratios

	FT-SE 100	FT-SE Mid 250	FT-SE 350	FT-SE All-Share	FT-SE All-Shares Yield
FT Ordinary index	3,762.3	4,347.7	4,886.5	1,069.19	3.84
FT-SE Non Fins p/c	+10.8	+8.2	+5.0	14.41	3.98
FT-SE 100 Fut Jul	3,751.0	-	-	-	-
10 yr Gilt yield	7.94	-	-	-	-
Long gilt/yield ratio	2.16	-	-	-	-

## Best performing sectors

	Gas Distribution	Transport	Paper, Polg & Print	Engineering: Vehicles	Food Producers
Worst performing sectors	-1.2	-0.9	-0.8	-0.7	-0.2
Alcoholic Beverages	-0.5	-0.4	-0.3	-0.3	-0.2
Insurance	-0.5	-0.4	-0.3	-0.3	-0.2
Other Financial	-0.3	-0.3	-0.3	-0.3	-0.2
Life Assurance	-0.3	-0.3	-0.3	-0.3	-0.2
Retailers: Food	-0.2	-0.2	-0.2	-0.2	-0.2

## FUTURES AND OPTIONS

	FT-SE 100 INDEX FUTURES (Liffe) £25 per full index point	FT-SE 100 INDEX FUTURES (Liffe) £10 per full index point
Open	3,740.0	3,751.0
Sett price	3,771.0	3,781.0
Change	+16.0	+16.0
High	3,771.0	3,781.0
Low	3,763.0	3,771.0
Est. vol.	0	0
Open Int.	3,740.0	3,751.0

	EURO STYLE FT-SE 100 INDEX OPTION (Liffe) £10 per full index point	
Open	3,600.0	3,605.0
Sett price	3,605.0	3,605.0
Change	-5.0	-5.0
High	3,605.0	3,605.0
Low	3,600.0	3,600.0
Est. vol.	0	0
Open Int.	3,600.0	3,605.0

	EURO STYLE FT-SE 100 INDEX OPTION (Liffe) £10 per full index point	
Open	3,600.0	3,605.0
Sett price	3,605.0	3,605.0
Change	-5.0	-5.0
High	3,605.0	3,605.0
Low	3,600.0	3,600.0
Est. vol.	0	0
Open Int.	3,600.0	3,605.0

## LONDON RECENT ISSUES: EQUITIES

Issue	Am't	Mid.	Open	Close	Div. p.	Net Div. p.	Gross Div. p.	PE
Statoil	13.5	138	128	140	7.2	4.2	4.2	-
BP	582.2	185	182	185	1.0	0.6	0.6	-
BP	15.5	165	160	165	0.5	0.4	0.4	-
BP	2.5	140	135	140	0.1	0.1	0.1	-
BP	1.0	125	120	125	0.0	0.0	0.0	-
BP	0.9	115	110	115	0.0	0.0	0.0	-
BP	0.7	110	105	110	0.0	0.0	0.0	-
BP	0.6	105	100	105	0.0	0.0	0.0	-
BP	0.5	100	95	100	0.0	0.0	0.0	-
BP	0.4	95	90	95	0.0	0.0	0.0	-
BP	0.3	90	85	90	0.0	0.0	0.0	-
BP	0.2	85	80	85	0.0	0.0	0.0	-
BP	0.1	80	75	80	0.0	0.0	0.0	-
BP	0.05	75	70	75	0.0	0.0	0.0	-
BP	0.02	70	65	70	0.0	0.0	0.0	-
BP	0.01	65	60	65	0.0	0.0	0.0	-
BP	0.005	60	55	60	0.0	0.0	0.0	-
BP	0.002	55	50	55	0.0	0.0	0.0	-
BP	0.001	50	45	50	0.0	0.0	0.0	-
BP	0.0005	45	40	45	0.0	0.0	0.0	-
BP	0.0002	40	35	40	0.0	0.0	0.0	-
BP	0.0001	35	30	35	0.0	0.0	0.0	-
BP	0.00005	30	25	30	0.0	0.0	0.0	-
BP	0.00002	25	20	25	0.0	0.0	0.0	-
BP	0.00001	20	15	20	0.			



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## AMERICA

**Dow makes new effort to move ahead**

## Wall Street

US shares moved higher in early trading yesterday, for the second consecutive session, but with little in the way of economic data it remained unclear whether the market would hold its gains later on, writes Lisa Brunton in New York.

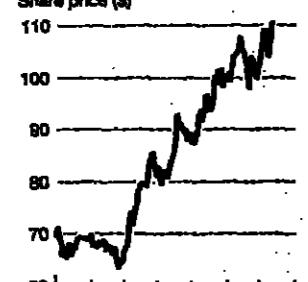
The market remained choppy in the wake of Friday's sell-off that saw the Dow Jones Industrial Average fall 115 points as strong jobs data sparked fears of an aggressive tightening of monetary policy by the Federal Reserve.

On Monday, shares also rose in early trading only to finish the session lower, even as bonds held steady.

The Dow Jones Industrial

## Nike

## Share price (\$)



\$14 or 6 per cent to \$22 after an analyst from Soundview Financial cut the company's rating to "hold" from "buy".

Several companies gained ground after reporting stronger than expected earnings. Nike climbed 80¢ or 6 per cent to \$110.09 after releasing fourth-quarter earnings of \$1.06 per share, 7 cents ahead of analysts' estimates.

International Paper rose \$14, or 3 per cent, to \$389 after reporting second-quarter earnings of 33 cents a share, 9 cents above analysts' estimates.

Meanwhile, shares in some companies dropped amid fears of weak results. Dialogic tumbled \$16.84 or 36 per cent to \$30 after warning that second-quarter income would be 24 to 26 cents a share, 5 to 10 cents below analysts' estimates.

Mid Atlantic Medical Services fell \$14 or 11 per cent to \$124 after announcing that it expected deeper losses in the second quarter than most analysts had forecast.

## Canada

Toronto rebounded from Monday's decline, boosted by gold issues, and by noon the TSE 300 composite index was 17.94 higher at 5,052.40 in volume of 34.1m shares.

The heavily weighted golds sector rose 0.8 per cent.

Analysts noted that the bullion price, which reached a low of around US\$382 an ounce, bounced when investors, who had borrowed the metal to sell it at higher levels, bought again at the lower levels to cover the earlier trades.

TransCanada PipeLines rose 40 cents to C\$21.10. Gear Computer recovered some ground after Monday's loss. It rose 25 cents to C\$19.75 in heavy trade before losing C\$3 on Monday when Mr Stephen Sadler, the president and chief executive, said he would resign.

Some high-technology issues remained under pressure. Hummingbird Communications lost 55 cents to C\$39.20.

BCE, the telecommunications group, moved ahead 75 cents to C\$55.55 in active trade, but Platino, the miner, surrendered 25 cents at C\$35.50.

Average yesterday moved as much as 37 points higher in morning trading before falling off its session highs. At 1pm, the Dow was up 26.96 at 5,577.75 and the Standard & Poor's 500 was 2.76 ahead at 655.30, although the American Stock Exchange composite lost 2.47 at 566.44. Volumes on the New York Stock Exchange came to 210m shares.

Technology shares were mostly stronger in spite of a series of ratings downgrades from a prominent analyst. The Nasdaq composite had gained 5.82 at 1,154.64 and the Pacific Stock Exchange technology index was up 0.5 per cent.

IBM, a component of the Dow, moved forward \$14 to 399.4. LSI Logic, however, lost

10 cents to 1,154.50.

**Brazil up 2% by noon**

There was an upbeat tone evident in SAO PAULO during the morning which left the Bovespa index 1,300.05, or 2 per cent, higher at 64,688 by mid-session.

The momentum behind the rally was provided by Telebras, the telecommunications group, R\$2.51 stronger at R\$69.50 by midday and accounting for nearly 70 per cent of the total turnover.

Analysts said reports that some investment banks had

**S African stocks make progress**

Johannesburg's golds were firmer, after a weak opening, on a stronger bullion price, while industrials were helped after Wall Street opened on the upside. The overall index finished 3.86 ahead at 6,513.2, industrials gained 47 at 6,179.4 and the gold shares index rose 1.22 to 1,567.1.

Among the main changes,

## EUROPE

**Zurich at record on demand for Nestlé, UBS**

Heavy demand for index stocks, particularly Nestlé and UBS, powered ZURICH back up to another record close, and the SMI index finished 40.6 higher at 3,773.4.

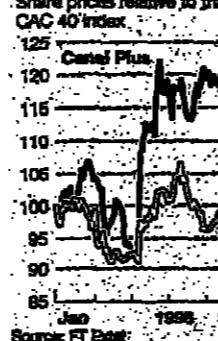
Nestlé was SF114 better at SF114.46, after touching a record peak of SF11,300 as expectations grew for half-year results, due to be unveiled next Tuesday, and with last week's restructuring rumours still having a beneficial effect.

UBS bearers were SF111 ahead at SF11.27, probably due to activity related to an option that is due to expire in the next few days. There were also recurrent rumours that UBS may act soon to sell its stake in Motor Columbus, the utilities company, which jumped SF65 to SF72.51.

Other speculation suggested that Motor Columbus might forge a co-operation pact with German or French companies, or form an equity holding company with Elektrowatt, up SF7.5 to SF72.72.

The Novartis partners were in demand after Mr Stewart Adkins at Lehman Brothers in London reiterated a recommendation. Ciba rose SF7.27 to SF11.52 and Sandoz SF2.8 higher at SF11.23. Mr Adkins noted that Ciba's generic business, Geneva, was one of the

## France



three largest in the US with sales of around \$300m. These products were being marketed to managed care purchasers through the same organisation as the branded products.

"If Novartis continues this one-stop shopping approach, then buyers will theoretically be able to access about 10 per cent of their prescription need through this one supplier," he said.

PARIS saw Canal Plus feel the effect of Monday's announcement of mergers in the European digital television market. The stock fell SF7.80, or 2.5 per cent, to SF11.73. However, there was a view

that the deals announced between BSkyB and Kirch, of Germany, and Bertelsmann and CLT, of Luxembourg, could allow Canal Plus the opportunity to choose its own partner in the near future.

Havas, which had also been involved in a possible pan-European television alliance involving all the major players, was off SF7.1, or 1.8 per cent, at SF37.71. On Monday, BSkyB pulled out of a European alliance with Bertelsmann, Canal Plus and Havas which had also been planning to launch a digital service in Germany.

Docks de France, the retailer which runs the Mammoth chain in France, denied market rumours that Tesco, of the UK, was about to emerge as a white knight to challenge a hostile takeover by Auchan, a privately owned group. Auchan had launched a SF117m bid for Docks which was unchanged at SF11.22.

The feeling among the investment community was that a Tesco counteroffer was unlikely to succeed, although the UK group was known to want to expand its presence in continental Europe.

FRANKFURT was excited by a number of corporate stories as the Dax index closed up

## FT-SE Actuaries Share Indices

THE EUROPEAN SERIES									
Index	Open	10.30	11.00	12.00	13.00	14.00	15.00	Clos.	Change
FT-SE Actuaries 100	1692.50	1692.47	1692.79	1692.43	1692.90	1693.08	1693.25	1693.60	+1.00
FT-SE Actuaries 200	1729.00	1721.00	1721.00	1721.00	1721.00	1721.00	1721.00	1721.00	+0.00
FT-SE Actuaries 300	1728.13	1724.07	1724.07	1724.07	1724.07	1724.07	1724.07	1724.07	+0.00

Jan 22nd current; highest 100 - 1692.20; lowest 100 - 1692.41; London 100 - 1692.20; FTSE 200 - 1722.51. ↑ Present

isching DM1.20 off at DM65. MILAN was unsettled by early recovery wiped out by late selling pressure which took Bekaert, the main canality, down 3.4 per cent. The BDI-20 index lost 7.10 to 1,727.62, as Bekaert tumbled to BFR74.125 when investors took flight after the company warned that 1996 earnings would fall by 16 per cent from last year's BFR81.20.

BRUSSELS saw a cautious recovery wiped out by late selling pressure which took Bekaert, the main canality, down 3.4 per cent. The BDI-20 index lost 7.10 to 1,727.62, as Bekaert tumbled to BFR74.125 when investors took flight after the company warned that 1996 earnings would fall by 16 per cent from last year's BFR81.20.

AMSTERDAM saw busy activity in Ahold, the retailer, on reports that the company might soon acquire a Portuguese store. The shares rose 40 cents to FME15.00. Ahold already has a big presence in Portugal. The Aex index made 2.31 to 556.76.

HELSINKI found support in a strong performance in Nokia, up FME4.00 to FME17.00 on hopes that second quarter results from its US rival, Motorola, due later in the day would prove better than forecast. The Hax index rose 21.43 to 2050.01, having gained confidence after Wall Street opened firmer.

Written and edited by Michael Morgan and John Pitt

## ASIA PACIFIC

**Nervous speculative sales drive Bombay 2.1% lower**

## Tokyo

Fears of a heavy overnight fall on Wall Street receded, and the Nikkei average finished only marginally lower, writes Eriko Terazono in Tokyo.

The 225-issue index lost 5.12 at 21,918.82, after moving between 21,943.75 and 21,766.96. Investors were relieved as Wall Street regained its stability, but some profit-taking and arbitrage-linked selling weighed on prices as most investors remained absent. Some domestic institutions picked up international blue chips, including car and technology shares.

Volume was 268m shares, against 265m. The Topix index of all first section stocks shed 2.12 to 1,671.32 and the Nikkei 300 lost 0.65 at 209.01. But gainers led losers by 502 to 488, with 210 issues unchanged.

In London the ISE/Nikkei 50 index put on 0.90 at 1,488.45.

Traders said that while uncertainty over a possible shift in monetary policy existed, the economic planning agency's monthly economic report, released yesterday, which confirmed the steady pace of recovery, had failed to ignite further fears of economic tightening.

But worries about higher rates affected bank stocks. Industrial Bank of Japan fell Y40 to Y37. Nippon Steel declined Y6 to Y35. NKK Y6 to Y316 and Kobe Steel Y2 to Y300. But shipbuilders were higher, with Mitsubishi Heavy Industries up Y2 to Y747 and Mitsui Engineering and Shipbuilding adding Y3 to Y323.

Shares were lower on profit-taking. Nippon Steel declined Y6 to Y35. NKK Y6 to Y316 and Kobe Steel Y2 to Y300. But shipbuilders were higher, with Mitsubishi Heavy Industries up Y2 to Y747 and Mitsui Engineering and Shipbuilding adding Y3 to Y323.

Car and high-technology stocks staged a strong rebound after several days of weakness due to profit-taking. In the car sector, Toyota Motor rose Y20 to Y2,700 and Honda Motor gained Y50 to Y2,750.

Retail issues dipped on profit-taking. Mitsukoshi lost Y10 to Y1,160 and Takashimaya was 10 cents lower at Y1,160.

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